

WC015 Swartland Municipality

Section 52 Quarterly Report



Quarter 3
January 2020 - March 2020

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PART 1 – IN-YEAR REPORT

Section 1 – Mayor’s Report

1.1 In -Year Report – Quarterly Budget Statement

The quarterly budget statement for the period ended 31 March 2020 has been prepared to meet the legislative requirements of the Municipal Budget and Reporting Regulations and the MFMA.

1.2 Financial problems or risks facing the municipality

The COVID-19 pandemic will undoubtedly have a negative economic impact. Revenue sources such as service charges in the main will potentially be impacted due to the negative impact the lockdown will have on the ordinary consumer and business alike. The municipality is acutely aware of this and will do everything within its power to manage resources responsibly by questioning the status quo as it cannot be business as usual.

Section 2 - Resolutions

RECOMMENDATION:

That Council takes cognisance of the quarterly budget statement and supporting documentation for the quarter ended 31 March 2020.

Section 3 – Executive Summary

3.1 Introduction

It is required by Section 52(d) of the Municipal Finance Management Act that the Mayor of the Municipality, must within 30 days of the end of each quarter, submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality.

3.2 Consolidated performance

The following table summarises the overall position on the Capital and Operating Budgets as per the C-Schedule.

	Original Budget	Adjustment Budget	YTD Budget	YTD Actual	YTD Budget vs YTD Actual Variance	YTD Budget vs YTD Actual Variance %
Operating Revenue	R 818 856 440	R 843 650 149	R 544 410 813	R 552 373 729	R 7 962 916	1%
Operating Expenditure	R 737 857 810	R 745 220 350	R 410 955 528	R 418 530 046	R 7 574 518	2%
Capital	R 143 857 572	R 140 815 524	R 88 537 065	R 66 679 579	R -21 857 486	-25%

IMPORTANT NOTE: *The figures in the SDBIP report will differ considerably from the figures in the prescribed Budget Schedules, due to the fact that departmental charges are accounted for differently.*

3.2.1 Actual vs Planned - Capital, Operational Expenditure and Revenue per directorate (SDBIP – 2019/20)

SWARTLAND MUNICIPALITY		JANUARY			FEBRUARY			MARCH			QUARTER 3		
SERVICE DELIVERY AND BUDGET		Planned	Actual	%	Planned	Actual	%	Planned	Actual	%	Planned	Actual	%
IMPLEMENTATION PLAN 2019/20													
CIVIL SERVICES	Expenditure	12 321 579	12 427 664	101%	12 717 081	13 058 139	103%	15 638 895	21 119 331	135%	40 677 555	46 605 134	115%
	Revenue	12 096 605	13 618 881	113%	16 386 677	14 442 779	88%	23 622 045	26 280 631	111%	52 105 327	54 342 291	104%
	Capital	2 688 656	171 627	6%	12 237 910	4 285 034	35%	15 643 716	2 548 029	16%	30 570 282	7 004 690	23%
CORPORATE SERVICES	Expenditure	2 418 075	2 423 542	100%	2 362 224	1 987 425	84%	2 418 819	2 886 760	119%	7 199 118	7 297 728	101%
	Revenue	3 694 525	98 942	3%	82 858	51 364	62%	62 920	39 104	62%	3 840 303	189 410	5%
	Capital	20 000	2 586	13%	-	1 120	0%	13 000	13 935	107%	33 000	17 642	53%
COUNCIL SERVICES	Expenditure	1 051 747	989 071	94%	1 334 252	1 188 815	89%	1 257 410	972 774	77%	3 643 409	3 150 659	86%
	Revenue	8 371	11 683	140%	8 371	12 802	153%	25 215	4 877	19%	41 957	29 362	70%
	Capital	-	-	0%	-	-	0%	1 066	-	0%	1 066	-	-
ELECTRICITY SERVICES	Expenditure	21 832 287	22 499 697	103%	18 837 651	19 385 064	103%	21 145 438	19 631 832	93%	61 815 376	61 516 593	100%
	Revenue	25 023 800	25 350 408	101%	24 759 965	25 525 676	103%	25 686 036	27 450 268	107%	75 469 801	78 326 352	104%
	Capital	2 262 000	3 417 258	151%	2 717 000	1 616 412	59%	1 978 500	350 433	18%	6 957 500	5 384 104	77%
FINANCIAL SERVICES	Expenditure	2 822 117	(316 331)	-11%	2 699 265	3 820 018	142%	2 679 573	3 668 108	137%	8 200 955	7 171 795	87%
	Revenue	11 324 569	14 352 667	127%	11 586 963	10 777 632	93%	20 233 643	19 835 561	98%	43 145 175	44 965 861	104%
	Capital	-	-	0%	12 000	18 270	152%	-	957	0%	12 000	19 226	160%
DEVELOPMENT SERVICES	Expenditure	2 009 038	3 566 361	178%	2 812 416	2 877 505	102%	2 204 473	803 497	36%	7 025 927	7 247 364	103%
	Revenue	4 416 472	435 294	10%	635 344	764 884	120%	575 186	416 243	72%	5 627 002	1 616 421	29%
	Capital	105 500	73 415	70%	7 525 270	2 521 443	34%	8 380 270	3 735 467	45%	16 011 040	6 330 324	40%
MUNICIPAL MANAGER	Expenditure	550 208	490 259	89%	556 684	587 633	106%	600 622	623 655	104%	1 707 514	1 701 547	100%
	Revenue	-	-	0%	-	-	0%	-	-	0%	-	-	-
	Capital	-	-	0%	-	-	0%	-	-	0%	-	-	-
PROTECTION SERVICES	Expenditure	3 344 220	3 823 136	114%	3 340 316	3 547 850	106%	3 463 538	3 645 009	105%	10 148 074	11 015 995	109%
	Revenue	802 011	787 297	98%	731 550	747 658	102%	801 765	731 129	91%	2 335 326	2 266 084	97%
	Capital	20 000	16 468	82%	135 000	18 614	14%	584 060	609 189	104%	739 060	644 270	87%
TOTAL	Expenditure	46 349 271	45 903 401	99%	44 659 889	46 452 449	104%	49 408 768	53 350 964	108%	140 417 928	145 706 814	104%
	Revenue	57 366 353	54 655 172	95%	54 191 728	52 322 795	97%	71 006 810	74 757 814	105%	182 564 891	181 735 781	100%
	Capital	5 096 156	3 681 354	72%	22 627 180	8 460 893	37%	26 600 612	7 258 010	27%	54 323 948	19 400 257	36%

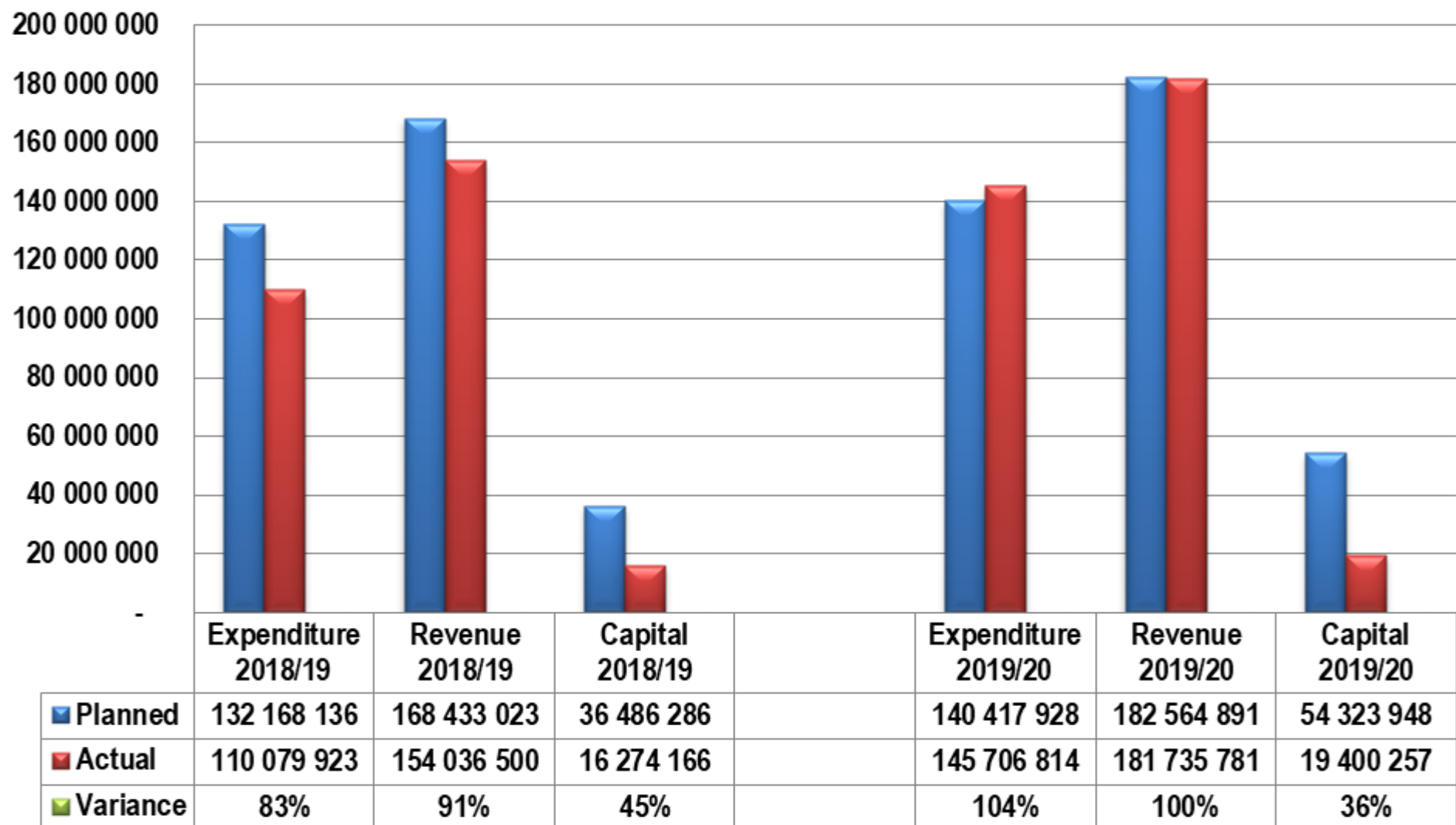
- The negative expenditure actual for Financial Services in January 2020 was due to a year to date journal entry for administration costs. This did not result in over expenditure for the quarter.
- Variances on the operating budget are explained under point 3.2.3 up until point 3.2.5.

Actual vs Planned - Capital, Operational Expenditure and Revenue per directorate (SDBIP – 2018/19)

SWARTLAND MUNICIPALITY		JANUARY			FEBRUARY			MARCH			QUARTER 3		
SERVICE DELIVERY AND BUDGET		Planned	Actual	%	Planned	Actual	%	Planned	Actual	%	Planned	Actual	%
IMPLEMENTATION PLAN													
CIVIL SERVICES	Expenditure	11 645 967	1 050 879	9%	12 022 452	10 132 867	84%	12 086 218	18 113 711	150%	35 754 637	29 297 457	82%
	Revenue	12 833 914	11 079 248	86%	11 368 502	11 855 633	104%	20 109 786	23 029 482	115%	44 312 202	45 964 363	104%
	Capital	2 524 910	417 827	17%	7 100 870	1 108 112	16%	7 890 320	4 320 770	55%	17 516 100	5 846 709	33%
CORPORATE SERVICES	Expenditure	2 463 987	2 224 518	90%	2 561 396	2 671 693	104%	2 516 984	2 058 088	82%	7 542 367	6 954 300	92%
	Revenue	61 779	(95 203)	-154%	61 779	81 874	133%	1 461 090	75 702	5%	1 584 648	62 373	4%
	Capital	1 167 000	956	0%	1 167 003	381 519	33%	5 001	240 068	4800%	2 339 004	622 544	27%
COUNCIL SERVICES	Expenditure	1 292 271	879 083	68%	1 399 012	1 241 515	89%	1 340 063	1 129 297	84%	4 031 346	3 249 895	81%
	Revenue	22 805	173	1%	22 805	2 401	11%	22 805	11 811	52%	68 415	14 385	21%
	Capital	832	-	0%	832	-	0%	832	-	0%	2 496	-	
ELECTRICITY SERVICES	Expenditure	13 164 377	15 462 733	117%	16 568 393	7 498 675	45%	19 881 434	24 928 676	125%	49 614 204	47 890 084	97%
	Revenue	20 901 631	21 064 956	101%	22 516 424	21 545 006	96%	23 083 959	23 268 027	101%	66 502 014	65 877 988	99%
	Capital	1 215 409	3 016 256	248%	3 564 105	991 592	28%	3 396 563	4 324 144	127%	8 176 077	8 331 991	102%
FINANCIAL SERVICES	Expenditure	3 960 818	2 908 230	73%	3 998 693	3 197 920	80%	3 922 679	2 497 129	64%	11 882 190	8 603 278	72%
	Revenue	10 908 891	9 934 128	91%	10 473 482	11 634 589	111%	15 131 020	16 700 435	110%	36 513 393	38 269 153	105%
	Capital	1 636	-	0%	31 636	28 645	91%	1 636	1 553	95%	34 908	30 198	87%
DEVELOPMENT SERVICES	Expenditure	1 956 976	1 318 220	67%	1 971 878	1 535 364	78%	1 944 955	1 434 761	74%	5 873 809	4 288 345	73%
	Revenue	571 472	412 346	72%	571 472	629 054	110%	6 070 129	635 796	10%	7 213 073	1 677 196	23%
	Capital	1 118 856	87 514	8%	2 105 940	251 429	12%	3 955 940	933 474	24%	7 180 736	1 272 417	18%
MUNICIPAL MANAGER	Expenditure	531 872	518 508	97%	533 388	485 161	91%	530 576	517 282	97%	1 595 836	1 520 951	95%
	Revenue	-	-	0%	-	-	0%	15 520	-	0%	15 520	-	
	Capital	168	-	0%	168	-	0%	168	-	0%	504	-	
PROTECTION SERVICES	Expenditure	4 905 926	2 802 774	57%	5 508 193	2 769 785	50%	5 459 628	2 703 054	50%	15 873 747	8 275 613	52%
	Revenue	4 052 372	776 567	19%	4 052 372	721 335	18%	4 119 014	673 141	16%	12 223 758	2 171 043	18%
	Capital	12 147	133 019	1095%	222 157	25 157	11%	1 002 157	12 130	1%	1 236 461	170 306	14%
TOTAL	Expenditure	39 922 194	27 164 945	68%	44 563 405	29 532 980	66%	47 682 537	53 381 998	112%	132 168 136	110 079 923	83%
	Revenue	49 352 864	43 172 215	87%	49 066 836	46 469 891	95%	70 013 323	64 394 394	92%	168 433 023	154 036 500	91%
	Capital	6 040 958	3 655 572	61%	14 192 711	2 786 454	20%	16 252 617	9 832 139	60%	36 486 286	16 274 166	45%

- The negative revenue actual for Corporate Services in January 2019 was due to a journal correction.

SDBIP QUARTER 3 COMPARISION



3.2.2 OPERATING REVENUE – ACTUAL RECEIPTS VERSUS BILLING PER SERVICE

2019/20	Jan-20		Feb-20		Mar-20		Quarter 3		%
	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	
ELECTRICITY	27 520 360	27 600 184	27 552 996	26 871 367	28 125 624	28 870 284	83 198 981	83 341 835	100%
RATES	10 066 897	9 877 799	10 181 192	9 819 859	9 846 409	9 899 403	30 094 497	29 597 061	98%
SEWERAGE	3 134 917	2 964 102	3 137 583	2 963 357	3 142 053	3 130 956	9 414 553	9 058 415	96%
AVAILABILITY	1 202 451	1 128 626	1 115 866	1 085 111	1 140 043	1 077 863	3 458 360	3 291 600	95%
HOUSING	31 627	28 268	32 357	33 110	31 648	31 701	95 631	93 079	97%
WATER	6 875 438	5 966 874	7 858 781	6 341 383	7 847 430	6 928 254	22 581 649	19 236 511	85%
REFUSE	2 249 671	2 166 025	2 452 290	2 174 827	2 251 145	2 243 901	6 953 106	6 584 753	95%
OTHER	1 415 257	1 249 449	1 283 129	1 061 563	1 217 191	1 386 773	3 915 577	3 697 785	94%
	R 52 496 618	R 50 981 327	R 53 614 194	R 50 350 577	R 53 601 543	R 53 569 135	R 159 712 355	R 154 901 039	96.99%
2018/2019	Jan-19		Feb-19		Mar-19		Quarter 3		%
	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	
ELECTRICITY	25 872 611	23 707 299	25 566 626	23 046 691	24 892 300	24 367 295	76 331 537	71 121 284	93%
RATES	8 746 464	8 087 766	8 677 997	8 170 723	8 647 502	8 742 004	26 071 963	25 000 492	96%
SEWERAGE	4 986 758	2 550 883	4 901 732	2 569 363	4 994 177	2 743 467	14 882 667	7 863 713	53%
AVAILABILITY	1 181 431	966 020	1 163 013	986 780	1 055 367	966 582	3 399 811	2 919 382	86%
HOUSING	32 102	25 869	31 348	29 794	32 161	33 563	95 611	89 226	93%
WATER	8 032 773	5 095 979	6 415 931	4 963 462	7 877 741	6 008 502	22 326 445	16 067 943	72%
REFUSE	3 311 482	1 898 338	3 230 532	1 923 531	3 319 751	2 160 336	9 861 765	5 982 205	61%
OTHER	1 211 037	2 495 252	1 049 198	2 095 611	1 064 230	2 286 817	3 324 464	6 877 680	207%
	R 53 374 657	R 44 827 407	R 51 036 377	R 43 785 955	R 51 883 229	R 47 308 565	R 156 294 263	R 135 921 927	86.97%

The quarterly service collection rate of **96.99%** for the Third quarter of the 2019/20 financial year shows an increase when compared to the previous financial year's rate of **86.97%**. The actual payments refer to amounts received for the previous month's debtors raised.

3.2.3 Revenue by source against Annual Budget

WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q3 Third Quarter									
Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Revenue By Source									
Property rates	114 880	121 289	121 289	10 049	94 623	93 250	1 373	1%	121 289
Service charges - electricity revenue	263 661	290 458	290 458	25 804	226 385	210 000	16 385	8%	290 458
Service charges - water revenue	59 743	56 497	56 497	6 650	51 016	44 623	6 393	14%	56 497
Service charges - sanitation revenue	40 114	45 538	44 138	3 673	33 021	32 518	502	2%	44 138
Service charges - refuse revenue	25 623	27 157	27 557	2 300	20 741	20 059	681	3%	27 557
Rental of facilities and equipment	1 529	1 586	1 606	95	1 174	1 149	25	2%	1 606
Interest earned - external investments	40 174	40 920	42 237	456	9 400	9 541	(140)	-1%	42 237
Interest earned - outstanding debtors	2 615	2 799	2 799	197	1 863	2 065	(203)	-10%	2 799
Dividends received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	27 703	32 800	32 800	12	240	362	(122)	-34%	32 800
Licences and permits	4 030	4 122	4 524	331	3 243	3 233	11	0%	4 524
Agency services	4 373	4 300	4 600	386	3 485	3 432	54	2%	4 600
Transfers and subsidies	130 093	112 666	117 454	22 884	91 534	95 811	(4 277)	-4%	117 454
Other revenue	12 369	11 364	11 599	742	9 078	8 657	421	5%	11 599
Gains on disposal of PPE	15 245	200	5 642	61	4 967	4 869	98	2%	5 642
Total Revenue (excluding capital transfers and contributions)	742 152	751 695	763 199	73 640	550 771	529 569	21 201	4%	763 199

The statement of Financial Performance compares the expenditure and revenue against the budget for the period ended 31 March 2020.

- **Service charges - water revenue** stands at 14% above YTD budgeted projections due to an increase in water consumption.
- **Fines, penalties and forfeits** stands at 34% below the YTD budgeted projections with the amount being insignificant from a material point of view.
- **Gains on disposal of PPE** are revenue from Sale of land transactions.
- Revenue received for the month of March 2020 was **R73.640 million** whilst the overall YTD performance excluding capital transfers stands at **4%** above the budgeted projections.

3.2.4 Expenditure by source against Annual Budget

WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q3 Third Quarter									
Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Expenditure By Type									
Employee related costs	193 878	217 514	219 772	16 819	157 961	156 359	1 602	1%	219 772
Remuneration of councillors	10 369	11 112	11 112	789	7 783	8 035	(251)	-3%	11 112
Debt impairment	32 709	35 285	35 887	2 044	2 174	132	2 042	1547%	35 887
Depreciation & asset impairment	86 831	88 293	88 293	7 104	7 134	-	7 134	#DIV/0!	88 293
Finance charges	14 278	18 581	13 156	-	6 791	6 689	103	2%	13 156
Bulk purchases	194 308	227 700	227 700	16 147	158 353	160 324	(1 970)	-1%	227 700
Other materials	25 940	34 680	35 219	1 048	10 305	12 103	(1 798)	-15%	35 219
Contracted services	86 794	62 217	66 602	6 566	42 835	40 985	1 849	5%	66 602
Transfers and subsidies	2 565	3 168	3 210	202	2 277	2 503	(226)	-9%	3 210
Other expenditure	26 098	38 308	39 159	1 673	22 124	23 826	(1 702)	-7%	39 159
Loss on disposal of PPE	2 209	1 000	5 110	-	793	-	793	#DIV/0!	5 110
Total Expenditure	675 979	737 858	745 220	52 392	418 530	410 956	7 575	2%	745 220
Surplus/(Deficit)	66 173	13 838	17 979	21 248	132 241	118 614	13 627	0	17 979
Transfers and subsidies - capital (monetary allocations)	46 363	67 161	78 451	-	-	14 837	(14 837)	(0)	78 451
Transfers and subsidies - capital (monetary allocations)	-	-	2 000	159	1 603	4	1 599	0	2 000
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	112 536	80 999	98 430	21 407	133 844	133 455			98 430
Surplus/(Deficit) attributable to municipality	112 536	80 999	98 430	21 407	133 844	133 455			98 430
Share of surplus/ (deficit) of associate		-		-	-	-			-
Surplus/ (Deficit) for the year	112 536	80 999	98 430	21 407	133 844	133 455			98 430

- **The depreciation** run for July 2019 was successfully recorded in March 2020. The other depreciation runs will be done in April 2020 due to the time required to balance each month's run.
- **Debt impairment** is budgeted for in June whilst there was bad debt written off this month.
- **Other materials** stand at 15% below the YTD budgeted projections due to underspending on various line items.
- Expenditure for the month of March 2020 was **R52.392 million** whilst the overall YTD performance stands at **2%** above the budgeted projections.

3.2.5 Capital expenditure and graphs against Annual Budget

WC015 Swartland - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Q3 Third Quarter										
Vote Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital Expenditure - Functional Classification										
<i>Governance and administration</i>		9 385	5 931	7 395	709	3 383	4 278	(894)	-21%	7 395
Executive and council		12	20	3	-	2	1	1	128%	3
Finance and administration		9 373	5 911	7 391	709	3 381	4 277	(896)	-21%	7 391
Internal audit								-		-
<i>Community and public safety</i>		21 222	4 840	7 998	821	2 203	4 516	(2 314)	-51%	7 998
Community and social services		1 079	910	210	13	67	190	(123)	-65%	210
Sport and recreation		14 555	2 928	6 083	198	1 306	3 042	(1 736)	-57%	6 083
Public safety		5 589	1 002	1 705	609	830	1 284	(454)	-35%	1 705
<i>Economic and environmental services</i>		19 911	55 552	39 513	3 156	14 751	26 411	(11 660)	-44%	39 513
Planning and development		3 403	34 058	9 147	678	1 935	7 188	(5 254)	-73%	9 147
Road transport		16 509	21 494	30 366	2 478	12 816	19 223	(6 407)	-33%	30 366
<i>Trading services</i>		41 512	77 535	85 909	2 572	46 343	53 332	(6 989)	-13%	85 909
Energy sources		15 203	19 244	22 484	288	16 531	18 451	(1 920)	-10%	22 484
Water management		14 797	7 145	15 180	46	11 645	10 885	760	7%	15 180
Waste water management		9 031	44 628	42 984	2 139	13 313	18 732	(5 419)	-29%	42 984
Waste management		2 482	6 518	5 262	99	4 854	5 264	(410)	-8%	5 262
<i>Other</i>			-		-	-	-	-		-
Total Capital Expenditure - Functional Classification	3	92 031	143 858	140 816	7 258	66 680	88 537	(21 857)	-25%	140 816
Funded by:										
National Government		31 975	30 301	30 301	87	19 277	21 710	(2 433)	-11%	30 301
Provincial Government		13 863	36 860	48 150	4 553	18 460	22 607	(4 147)	-18%	48 150
Other transfers and grants		458	-	2 000	-	-	500	(500)	-100%	2 000
Transfers recognised - capital		46 297	67 161	80 451	4 640	37 737	44 817	(7 080)	-16%	80 451
Borrowing	6	-	22 631	-	-	-	-	-		-
Internally generated funds		45 735	54 065	60 365	2 618	28 943	43 720	(14 777)	-34%	60 365
Total Capital Funding		92 031	143 858	140 816	7 258	66 680	88 537	(21 857)	-25%	140 816

- Capital expenditure for the month of March 2020 amounts to **R7 258 009**. The YTD actual of **R66 679 579 (47.35%)** compared to the total budget of **R140 815 524** has the real impact of causing bottle necks in the last quarter prior to year-end and has the very real potential of material under-performance as at year-end as the expenditure to date is not aligned to what was planned by the various directorates.
- Commitments stands at **R10 814 480**

Top 10 Capital Projects

No	PROJECT DESCRIPTION	Approved budget	Adj Budget	Month Actual	YTD Expenditure	YTD Budget	Variance R'000	% Variance	Status of the project	Project Location	At what stage is each project currently	Any challenges identified that is resulting in delays?	Notes to the SDBIP and for under-performance against YTD Budget
Sewerage													
1	Sewerage Works: Moorreesburg	16 267 200	12 606 045	-	3 336 968	4 895 570	9 269 077	74%	Tenders closed	Moorreesburg	Sec 33 process in progress	None	Project implementation revised and amended budget approved with the adjustment budget in January 2020.
2	Sewerage Works: Darling	-	4 669 778	-	-	2 000 000	4 669 778	100%	Tenders closed	Darling	Sec 33 process in progress	None	Project implementation revised and amended budget approved with the adjustment budget in January 2020.
Roads													
3	Roads Swartland: Resealing of Roads	15 000 000	15 000 000	796 221	4 982 110	11 000 000	10 017 890	67%	Construction completion 75%	Swartland Area	Construction 75%	None	Project on schedule
Housing													
4	Malmesbury De Hoop Housing Project (Professional Fees)	2 800 000	13 287 000	-	2 521 443	5 914 800	10 765 557	81%	Planning & Professional fees	Swartland Area	Contractor has been appointed	Funding approval letter received from DHS	Project is on schedule.
5	Housing Riebeek Kasteel Serviced Sites	13 980 000	7 767 000	58 995	5 828 090	4 515 860	1 938 910	25%	Construction Phase Completion 40%	Riebeek Kasteel	Contractor has been appointed		Project started October 2019. Project will experience challenges due to the Covid-19 virus.
6	Housing Kalbaskraal Serviced Sites	5 000 000	8 040 000	747 607	3 610 611	3 818 512	4 429 389	55%	Construction Phase Completion 60%	Kalbaskraal	Contractor has been appointed		Project started October 2019. Project will experience challenges due to the Covid-19 virus.
7	Housing Sibanye-Moorreesburg Serviced Sites	10 000 000	9 900 000	2 767 612	5 465 027	4 988 892	4 434 973	45%	Construction Phase Completion 64%	Moorreesburg	Contractor has been appointed		Project started October 2019. Project will experience challenges due to the Covid-19 virus.
Electricity													
8	Phola Park/De Hoop Electrical Infrastructure and Bulk Supply	5 000 000	5 000 000	49 650	4 810 012	4 600 000	189 988	4%	Construction	Malmesbury	Construction	None	Project on schedule.
9	Minisubstations: Swartland	4 900 000	4 930 000	8 728	4 916 313	4 812 000	13 687	0%	Supply of equipment	Swartland Area	Equipment delivered. Installation in process	None	Project on schedule.
Water													
10	Water: Replacement water reticulation network	4 933 800	8 183 800	37 636	8 183 800	7 710 186	-	0%	Construction completion 100%	Swartland Area	Construction completion 100%	None	Project complete - MIG allocation for project increased to achieve spending milestone.
Totals		77 881 000	89 383 623	4 466 450	43 654 373	54 255 820	45 729 250	59%					

Chart C1 2019/20 Capital Expenditure Monthly Trend: actual v target

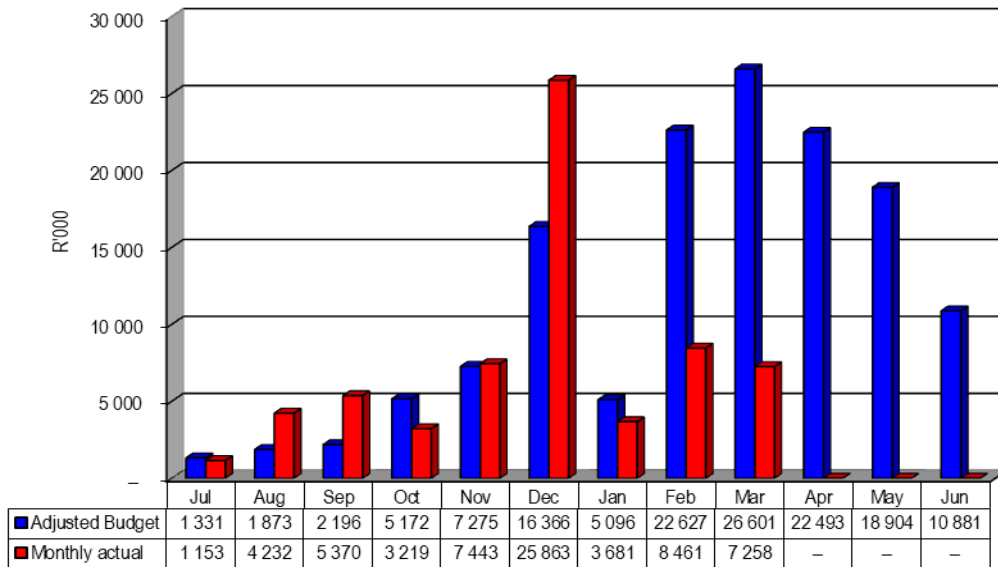
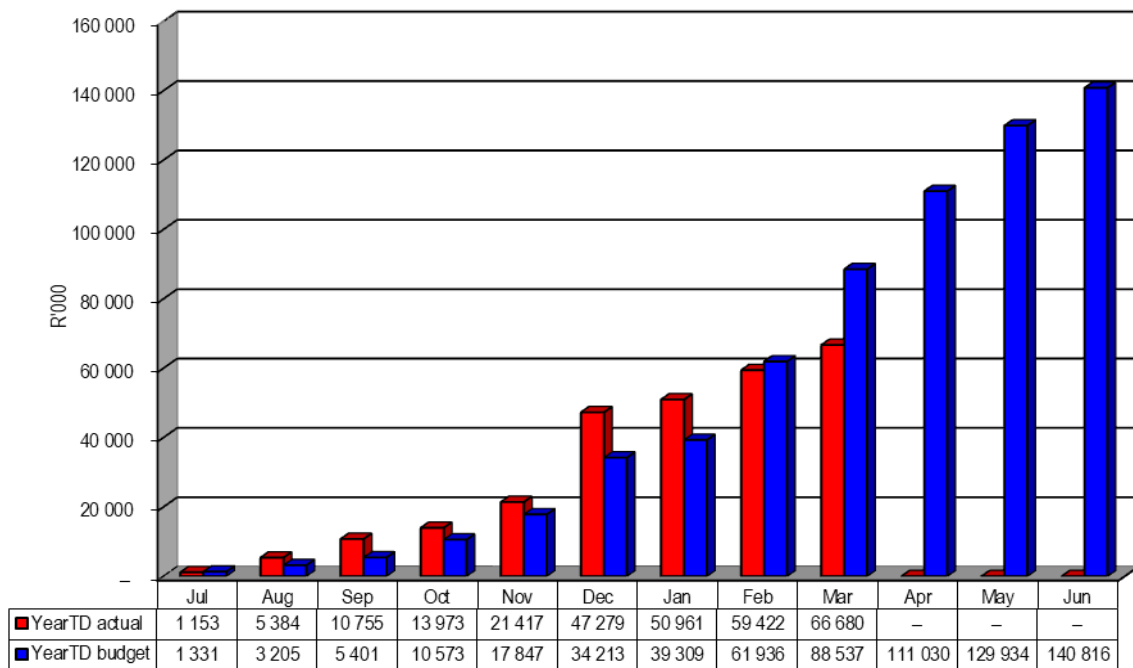


Chart C2 2019/20 Capital Expenditure: YTD actual v YTD target



3.2.6 PERFORMANCE INDICATORS

WC015 Swartland - Supporting Table SC2 Monthly Budget Statement - performance indicators - Q3 Third Quarter					
Description of financial indicator	Basis of calculation	Budget Year 2019/20			
		Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<u>Borrowing Management</u>					
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Expenditure	4.5%	3.1%	1.6%	3.1%
Borrowed funding of 'ow n' capital expenditure	Borrowings/Capital expenditure excl. transfers and grants	15.7%	0.0%	0.0%	0.0%
<u>Safety of Capital</u>					
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves	12.4%	10.5%	11.7%	10.5%
Gearing	Long Term Borrowing/ Funds & Reserves	62.1%	54.7%	64.1%	54.7%
<u>Liquidity</u>					
Current Ratio	Current assets/current liabilities	4:1	5:1	5:1	5:1
Liquidity Ratio	Monetary Assets/Current Liabilities	3:1	3:1	4:1	3:1
<u>Revenue Management</u>					
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing	94.4%	96.2%	86.2%	96.2%
<u>Creditors Management</u>					
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))	100.0%	100.0%	99.47%	100.0%
<u>Funding of Provisions</u>					
Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions	n/a	n/a	n/a	n/a
<u>Other Indicators</u>					
Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units purchased and generated	6.0%	6.0%	5.45%	6.0%
Water Distribution Losses	% Volume (units purchased and own source less units sold)/Total units purchased and own source	15.0%	18.0%	4.60%	18.0%
Employee costs	Employee costs/Total Revenue - capital revenue	28.9%	28.8%	28.7%	28.8%
Repairs & Maintenance	R&M/Total Revenue - capital revenue	7.3%	7.2%	7.3%	7.2%
Interest & Depreciation	I&D/Total Revenue - capital revenue	14.2%	13.3%	2.5%	13.3%
<u>IDP regulation financial viability indicators</u>					
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	10.7	11.73	0.37	11.73
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	16.6%	15.3%	19.2%	15.3%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	11.2	9.60	4.84	9.60

Note: Ratios will improve more positively over the reporting period as the formula only provides that it calculates the year to date.

- The annual debtors collection rate of **86.2%** is based on the year to date result and does not refer to the annual collection rate in the AFS as prescribed by Circular 71. A different formulae is used here.
- The electricity & water distribution losses for March is being investigated and not correct!

Section 4 – In-year budget statement tables

4.1 Monthly budget statements

4.1.1 Table C1: s71 Monthly Budget Statement Summary

WC015 Swartland - Table C1 Monthly Budget Statement Summary - Q3 Third Quarter								
Description	Budget Year 2019/20							
	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Financial Performance								
Property rates	121 289	121 289	10 049	94 623	93 250	1 373	1%	121 289
Service charges	419 650	418 650	38 427	331 163	307 201	23 962	8%	418 650
Investment revenue	40 920	42 237	456	9 400	9 541	(140)	-1%	42 237
Transfers and subsidies	112 666	117 454	22 884	91 534	95 811	(4 277)	-4%	117 454
Other own revenue	57 170	63 569	1 823	24 051	23 767	284	1%	63 569
Total Revenue (excluding capital transfers and contributions)	751 695	763 199	73 640	550 771	529 569	21 201	4%	763 199
Employee costs	217 514	219 772	16 819	157 961	156 359	1 602	1%	219 772
Remuneration of Councillors	11 112	11 112	789	7 783	8 035	(251)	-3%	11 112
Depreciation & asset impairment	88 293	88 293	7 104	7 134	–	7 134	#DIV/0!	88 293
Finance charges	18 581	13 156	–	6 791	6 689	103	2%	13 156
Materials and bulk purchases	262 380	262 919	17 195	168 658	172 426	(3 768)	-2%	262 919
Transfers and subsidies	3 168	3 210	202	2 277	2 503	(226)	-9%	3 210
Other expenditure	136 810	146 758	10 283	67 925	64 944	2 981	5%	146 758
Total Expenditure	737 858	745 220	52 392	418 530	410 956	7 575	2%	745 220
Surplus/(Deficit)	13 838	17 979	21 248	132 241	118 614	13 627	11%	17 979
Transfers and subsidies - capital (monetary alloc	67 161	78 451	–	–	14 837	(14 837)	-100%	78 451
Contributions & Contributed assets	–	2 000	159	1 603	4	1 599	38006%	2 000
Surplus/(Deficit) after capital transfers & contributions	80 999	98 430	21 407	133 844	133 455	388	0%	98 430
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year	80 999	98 430	21 407	133 844	133 455	388	0%	98 430
Capital expenditure & funds sources								
Capital expenditure	143 858	140 816	7 258	66 680	88 537	(21 857)	-25%	140 816
Capital transfers recognised	67 161	80 451	4 640	37 737	44 817	(7 080)	-16%	80 451
Borrowing	22 631	–	–	–	–	–	–	–
Internally generated funds	54 065	60 365	2 618	28 943	43 720	(14 777)	-34%	60 365
Total sources of capital funds	143 858	140 816	7 258	66 680	88 537	(21 857)	-25%	140 816
Financial position								
Total current assets	705 447	735 318		778 415				735 318
Total non current assets	2 010 958	2 015 733		2 007 252				2 015 733
Total current liabilities	157 848	163 403		163 089				163 403
Total non current liabilities	228 291	210 798		221 371				210 798
Community wealth/Equity	2 330 266	2 376 849		2 267 364				2 376 849
Cash flows								
Net cash from (used) operating	161 599	186 740	43 416	602 672	162 944	(439 728)	-270%	186 740
Net cash from (used) investing	(143 658)	(140 286)	60	4 967	(109 483)	(114 450)	105%	(140 286)
Net cash from (used) financing	35 585	(6 795)	(13)	(954)	(8 058)	(7 104)	88%	(6 795)
Cash/cash equivalents at the month/year end	548 629	564 986	–	606 684	570 729	(35 955)	-6%	534 762
Debtors & creditors analysis	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis								
Total By Income Source	7 548	1 808	1 206	929	821	2 869	11 919	70 370
Creditors Age Analysis								
Total Creditors	8	4	–	60	–	–	–	16 428

4.1.2 Table C2: Monthly Budget Statement - Financial Performance (standard classification)

WC015 Swartland - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - Q3 Third Quarter									
Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Revenue - Functional									
Governance and administration	195 596	205 893	212 953	19 925	148 674	149 907	(1 232)	-1%	212 953
Executive and council	262	260	290	5	208	118	90	76%	290
Finance and administration	195 280	205 633	212 618	19 920	148 466	149 788	(1 322)	-1%	212 618
Internal audit	55	-	45	-	-	-	-		45
Community and public safety	93 449	87 285	103 673	320	4 392	5 960	(1 569)	-26%	103 673
Community and social services	14 975	14 807	16 881	71	893	965	(72)	-7%	16 881
Sport and recreation	9 031	4 374	4 419	227	3 146	4 016	(870)	-22%	4 419
Public safety	37 961	35 215	39 212	7	215	832	(617)	-74%	39 212
Housing	31 483	32 890	43 161	15	138	148	(9)	-6%	43 161
Health	-	-	-	-	-	-	-		-
Economic and environmental services	23 260	17 836	20 042	933	9 740	9 514	226	2%	20 042
Planning and development	3 586	3 586	3 592	200	2 825	2 514	310	12%	3 592
Road transport	19 674	14 250	16 450	733	6 915	6 999	(84)	-1%	16 450
Environmental protection	-	-	-	-	-	-	-		-
Trading services	476 183	507 814	506 954	52 619	389 547	379 009	10 538	3%	506 954
Energy sources	273 407	302 842	302 982	26 665	229 825	221 375	8 450	4%	302 982
Water management	91 418	77 935	77 935	10 555	67 679	60 680	6 999	12%	77 935
Waste water management	71 009	84 301	82 901	9 520	56 410	61 730	(5 320)	-9%	82 901
Waste management	40 349	42 736	43 136	5 878	35 634	35 224	409	1%	43 136
Other	26	28	28	2	21	21	(0)	-2%	28
Total Revenue - Functional	788 515	818 856	843 650	73 799	552 374	544 411	7 963	1%	843 650
Expenditure - Functional									
Governance and administration	104 760	128 875	128 959	9 060	80 086	82 499	(2 414)	-3%	128 959
Executive and council	18 224	20 012	20 099	1 250	14 275	14 566	(291)	-2%	20 099
Finance and administration	84 957	107 120	106 900	7 663	64 576	66 586	(2 010)	-3%	106 900
Internal audit	1 578	1 743	1 960	148	1 235	1 348	(113)	-8%	1 960
Community and public safety	124 822	108 211	117 358	6 117	57 227	55 500	1 728	3%	117 358
Community and social services	16 341	18 876	19 054	1 368	12 251	11 231	1 020	9%	19 054
Sport and recreation	21 506	25 065	24 795	1 697	15 376	15 481	(105)	-1%	24 795
Public safety	56 630	61 734	65 653	2 823	24 747	23 953	794	3%	65 653
Housing	30 345	2 536	7 855	228	4 853	4 835	18	0%	7 855
Health	-	-	-	-	-	-	-		-
Economic and environmental services	69 194	65 131	66 623	6 322	28 587	24 360	4 227	17%	66 623
Planning and development	11 503	12 912	13 697	20	7 755	8 929	(1 174)	-13%	13 697
Road transport	57 690	52 219	52 926	6 302	20 832	15 430	5 402	35%	52 926
Environmental protection	-	-	-	-	-	-	-		-
Trading services	375 861	434 163	430 797	30 664	251 425	247 528	3 897	2%	430 797
Energy sources	231 428	265 248	265 704	18 882	177 849	177 148	701	0%	265 704
Water management	53 596	64 259	63 235	4 375	18 017	16 343	1 674	10%	63 235
Waste water management	57 391	68 142	63 152	3 892	30 698	29 920	778	3%	63 152
Waste management	33 445	36 515	38 707	3 515	24 861	24 117	744	3%	38 707
Other	1 342	1 477	1 483	229	1 205	1 069	136	13%	1 483
Total Expenditure - Functional	675 979	737 858	745 220	52 392	418 530	410 956	7 575	2%	745 220
Surplus/ (Deficit) for the year	112 536	80 999	98 430	21 407	133 844	133 455	388	0%	98 430

4.1.3 Table C3: Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote)

WC015 Swartland - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Q3 Third Quarter									
Vote Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Revenue by Vote									
Vote 1 - Corporate Services	9 988	10 953	11 015	39	535	1 281	(746)	-58%	11 015
Vote 2 - Civil Services	227 926	213 095	213 779	26 106	161 396	160 319	1 077	1%	213 779
Vote 3 - Council	262	260	290	5	208	118	90	76%	290
Vote 4 - Electricity Services	282 509	302 842	302 982	26 665	229 825	221 375	8 450	4%	302 982
Vote 5 - Financial Services	193 702	204 060	210 819	19 836	147 655	148 322	(666)	0%	210 819
Vote 6 - Development Services	43 374	43 562	55 938	416	5 689	5 317	371	7%	55 938
Vote 7 - Municipal Manager	55	-	45	-	-	-	-	-	45
Vote 8 - Protection Services	36 937	44 084	48 782	731	7 065	7 678	(613)	-8%	48 782
Total Revenue by Vote	794 752	818 856	843 650	73 799	552 374	544 411	7 963	1%	843 650
Expenditure by Vote									
Vote 1 - Corporate Services	29 944	31 437	33 255	2 860	22 211	22 401	(190)	-1%	33 255
Vote 2 - Civil Services	243 340	255 238	253 044	20 287	112 841	103 232	9 609	9%	253 044
Vote 3 - Council	15 113	16 973	17 037	973	12 130	12 325	(195)	-2%	17 037
Vote 4 - Electricity Services	245 854	279 164	279 776	19 612	185 564	186 003	(440)	0%	279 776
Vote 5 - Financial Services	35 850	50 937	47 435	3 652	31 338	30 404	934	3%	47 435
Vote 6 - Development Services	48 865	24 568	30 787	773	17 466	19 897	(2 431)	-12%	30 787
Vote 7 - Municipal Manager	6 721	7 208	7 463	624	5 053	5 044	9	0%	7 463
Vote 8 - Protection Services	56 530	72 332	76 423	3 613	31 928	31 649	279	1%	76 423
Total Expenditure by Vote	682 216	737 858	745 220	52 392	418 530	410 956	7 575	2%	745 220
Surplus/ (Deficit) for the year	112 536	80 999	98 430	21 407	133 844	133 455	388	0%	98 430

4.1.4 Table C4: Monthly Budget Statement - Financial Performance (revenue and expenditure)

WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q3 Third Quarter									
Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Revenue By Source									
Property rates	114 880	121 289	121 289	10 049	94 623	93 250	1 373	1%	121 289
Service charges - electricity revenue	263 661	290 458	290 458	25 804	226 385	210 000	16 385	8%	290 458
Service charges - water revenue	59 743	56 497	56 497	6 650	51 016	44 623	6 393	14%	56 497
Service charges - sanitation revenue	40 114	45 538	44 138	3 673	33 021	32 518	502	2%	44 138
Service charges - refuse revenue	25 623	27 157	27 557	2 300	20 741	20 059	681	3%	27 557
Rental of facilities and equipment	1 529	1 586	1 606	95	1 174	1 149	25	2%	1 606
Interest earned - external investments	40 174	40 920	42 237	456	9 400	9 541	(140)	-1%	42 237
Interest earned - outstanding debtors	2 615	2 799	2 799	197	1 863	2 065	(203)	-10%	2 799
Dividends received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	27 703	32 800	32 800	12	240	362	(122)	-34%	32 800
Licences and permits	4 030	4 122	4 524	331	3 243	3 233	11	0%	4 524
Agency services	4 373	4 300	4 600	386	3 485	3 432	54	2%	4 600
Transfers and subsidies	130 093	112 666	117 454	22 884	91 534	95 811	(4 277)	-4%	117 454
Other revenue	12 369	11 364	11 599	742	9 078	8 657	421	5%	11 599
Gains on disposal of PPE	15 245	200	5 642	61	4 967	4 869	98	2%	5 642
Total Revenue (excluding capital transfers and contributions)	742 152	751 695	763 199	73 640	550 771	529 569	21 201	4%	763 199
Expenditure By Type									
Employee related costs	193 878	217 514	219 772	16 819	157 961	156 359	1 602	1%	219 772
Remuneration of councillors	10 369	11 112	11 112	789	7 783	8 035	(251)	-3%	11 112
Debt impairment	32 709	35 285	35 887	2 044	2 174	132	2 042	1547%	35 887
Depreciation & asset impairment	86 831	88 293	88 293	7 104	7 134	-	7 134	#DIV/0!	88 293
Finance charges	14 278	18 581	13 156	-	6 791	6 689	103	2%	13 156
Bulk purchases	194 308	227 700	227 700	16 147	158 353	160 324	(1 970)	-1%	227 700
Other materials	25 940	34 680	35 219	1 048	10 305	12 103	(1 798)	-15%	35 219
Contracted services	86 794	62 217	66 602	6 566	42 835	40 985	1 849	5%	66 602
Transfers and subsidies	2 565	3 168	3 210	202	2 277	2 503	(226)	-9%	3 210
Other expenditure	26 098	38 308	39 159	1 673	22 124	23 826	(1 702)	-7%	39 159
Loss on disposal of PPE	2 209	1 000	5 110	-	793	-	793	#DIV/0!	5 110
Total Expenditure	675 979	737 858	745 220	52 392	418 530	410 956	7 575	2%	745 220
Surplus/(Deficit)	66 173	13 838	17 979	21 248	132 241	118 614	13 627	0	17 979
Transfers and subsidies - capital (monetary allocations)	46 363	67 161	78 451	-	-	14 837	(14 837)	(0)	78 451
Transfers and subsidies - capital (monetary allocations)	-	-	2 000	159	1 603	4	1 599	0	2 000
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	112 536	80 999	98 430	21 407	133 844	133 455			98 430
Surplus/(Deficit) attributable to municipality	112 536	80 999	98 430	21 407	133 844	133 455			98 430
Share of surplus/ (deficit) of associate	-	-	-	-	-	-			-
Surplus/ (Deficit) for the year	112 536	80 999	98 430	21 407	133 844	133 455			98 430

4.1.5 Table C5: Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

WC015 Swartland - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Q3 Third Quarter										
Vote Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 2 - Civil Services		25 926	48 563	26 290	671	9 835	14 210	(4 375)	-31%	26 290
Vote 4 - Electricity Services		3 000	10 400	12 200	(2)	8 557	9 570	(1 013)	-11%	12 200
Vote 6 - Development Services		7 417	38 680	47 099	3 735	17 933	22 793	(4 860)	-21%	47 099
Total Capital Multi-year expenditure	4,7	36 343	97 643	85 589	4 404	36 324	46 573	(10 249)	-22%	85 589
Single Year expenditure appropriation	2									
Vote 1 - Corporate Services		2 523	128	2 228	14	84	108	(24)	-23%	2 228
Vote 2 - Civil Services		24 252	34 370	38 543	1 877	21 012	30 408	(9 396)	-31%	38 543
Vote 3 - Council		8	10	3	-	2	1	1	128%	3
Vote 4 - Electricity Services		12 804	9 484	11 019	353	8 312	9 550	(1 238)	-13%	11 019
Vote 5 - Financial Services		5 715	46	63	1	62	63	(1)	-2%	63
Vote 6 - Development Services		4 795	1 166	1 666	-	53	550	(496)	-90%	1 666
Vote 7 - Municipal Manager		4	10	-	-	-	-	-	-	-
Vote 8 - Protection Services		5 589	1 002	1 705	609	830	1 284	(454)	-35%	1 705
Total Capital single-year expenditure	4	55 689	46 215	55 227	2 854	30 356	41 964	(11 609)	-28%	55 227
Total Capital Expenditure		92 031	143 858	140 816	7 258	66 680	88 537	(21 857)	-25%	140 816
Capital Expenditure - Functional Classification										
Governance and administration		9 385	5 931	7 395	709	3 383	4 278	(894)	-21%	7 395
Executive and council		12	20	3	-	2	1	1	128%	3
Finance and administration		9 373	5 911	7 391	709	3 381	4 277	(896)	-21%	7 391
Internal audit								-		-
Community and public safety		21 222	4 840	7 998	821	2 203	4 516	(2 314)	-51%	7 998
Community and social services		1 079	910	210	13	67	190	(123)	-65%	210
Sport and recreation		14 555	2 928	6 083	198	1 306	3 042	(1 736)	-57%	6 083
Public safety		5 589	1 002	1 705	609	830	1 284	(454)	-35%	1 705
Economic and environmental services		19 911	55 552	39 513	3 156	14 751	26 411	(11 660)	-44%	39 513
Planning and development		3 403	34 058	9 147	678	1 935	7 188	(5 254)	-73%	9 147
Road transport		16 509	21 494	30 366	2 478	12 816	19 223	(6 407)	-33%	30 366
Trading services		41 512	77 535	85 909	2 572	46 343	53 332	(6 989)	-13%	85 909
Energy sources		15 203	19 244	22 484	288	16 531	18 451	(1 920)	-10%	22 484
Water management		14 797	7 145	15 180	46	11 645	10 885	760	7%	15 180
Waste water management		9 031	44 628	42 984	2 139	13 313	18 732	(5 419)	-29%	42 984
Waste management		2 482	6 518	5 262	99	4 854	5 264	(410)	-8%	5 262
Other			-		-	-	-	-		-
Total Capital Expenditure - Functional Classification	3	92 031	143 858	140 816	7 258	66 680	88 537	(21 857)	-25%	140 816
Funded by:										
National Government		31 975	30 301	30 301	87	19 277	21 710	(2 433)	-11%	30 301
Provincial Government		13 863	36 860	48 150	4 553	18 460	22 607	(4 147)	-18%	48 150
Other transfers and grants		458	-	2 000	-	-	500	(500)	-100%	2 000
Transfers recognised - capital		46 297	67 161	80 451	4 640	37 737	44 817	(7 080)	-16%	80 451
Borrowing	6	-	22 631	-	-	-	-	-		-
Internally generated funds		45 735	54 065	60 365	2 618	28 943	43 720	(14 777)	-34%	60 365
Total Capital Funding		92 031	143 858	140 816	7 258	66 680	88 537	(21 857)	-25%	140 816

4.1.6 Table C6: Monthly Budget Statement - Financial Position

WC015 Swartland - Table C6 Monthly Budget Statement - Financial Position - Q3 Third Quarter						
Description	Ref	2018/19	Budget Year 2019/20			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
<u>ASSETS</u>						
Current assets						
Cash		525 985	548 629	564 986	121 896	564 986
Call investment deposits		–	–	–	522 000	–
Consumer debtors		61 631	124 460	117 128	66 276	117 128
Other debtors		46 334	16 664	34 167	36 067	34 167
Current portion of long-term receivables		48	–	47	47	47
Inventory		17 634	15 694	18 989	32 128	18 989
Total current assets		651 631	705 447	735 318	778 415	735 318
Non current assets						
Long-term receivables		3	–	2	13	2
Investments		–	–	–	–	–
Investment property		45 091	48 621	44 232	45 090	44 232
Investments in Associate		–	–	–	–	–
Property, plant and equipment		1 905 800	1 961 379	1 969 852	1 959 890	1 969 852
Biological		–	–	–	–	–
Intangible		1 185	188	527	1 139	527
Other non-current assets		1 120	770	1 120	1 120	1 120
Total non current assets		1 953 198	2 010 958	2 015 733	2 007 252	2 015 733
TOTAL ASSETS		2 604 830	2 716 405	2 751 051	2 785 667	2 751 051
<u>LIABILITIES</u>						
Current liabilities						
Bank overdraft		–	–	–	–	–
Borrowing		9 689	13 298	10 018	–	10 018
Consumer deposits		12 751	11 224	14 447	13 821	14 447
Trade and other payables		95 253	124 442	131 456	143 059	131 456
Provisions		8 531	8 884	7 482	6 208	7 482
Total current liabilities		126 224	157 848	163 403	163 089	163 403
Non current liabilities						
Borrowing		119 987	151 735	107 983	122 916	107 983
Provisions		98 455	76 556	102 815	98 455	102 815
Total non current liabilities		218 443	228 291	210 798	221 371	210 798
TOTAL LIABILITIES		344 667	386 139	374 201	384 460	374 201
NET ASSETS	2	2 260 163	2 330 266	2 376 849	2 401 207	2 376 849
<u>COMMUNITY WEALTH/EQUITY</u>						
Accumulated Surplus/(Deficit)		2 068 344	2 086 039	2 179 395	2 075 545	2 179 395
Reserves		191 819	244 227	197 455	191 819	197 455
TOTAL COMMUNITY WEALTH/EQUITY	2	2 260 163	2 330 266	2 376 849	2 267 364	2 376 849

Note: The difference between Net Assets and Total Community Wealth/Equity is the YTD operating surplus and deficit amount that will only be recognised at year-end.

4.1.7 Table C7: Monthly Budget Statement - Cash Flow

WC015 Swartland - Table C7 Monthly Budget Statement - Cash Flow - Q3 Third Quarter									
Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Property rates	114 880	115 225	120 517	8 564	72 790	88 588	(15 797)	-18%	120 517
Service charges	389 141	395 843	398 727	39 766	294 177	289 388	4 789	2%	398 727
Other revenue	52 934	29 572	36 443	1 667	445 525	16 485	429 039	2603%	36 443
Government - operating	130 093	112 666	117 454	23 263	108 318	111 956	(3 638)	-3%	117 454
Government - capital	45 838	67 161	80 451	7 440	57 952	53 541	4 411	8%	80 451
Interest	40 174	43 719	45 036	1	12 455	7 112	5 343	75%	45 036
Dividends			-			-	-		-
Payments									
Suppliers and employees	(585 585)	(580 837)	(595 522)	(37 285)	(381 753)	(392 251)	(10 497)	3%	(595 522)
Finance charges	(14 278)	(18 581)	(13 156)	-	(6 791)	(9 476)	(2 685)	28%	(13 156)
Transfers and Grants	(2 565)	(3 168)	(3 210)	-	-	(2 399)	(2 399)	100%	(3 210)
NET CASH FROM/(USED) OPERATING ACTIVITIES	170 634	161 599	186 740	43 416	602 672	162 944	(439 728)	-270%	186 740
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE	1 469	200	532	61	4 967	-	4 967	#DIV/0!	532
Decrease (Increase) in non-current debtors	(8 013)	-	-	-	-	-	-		-
Decrease (increase) other non-current receivables	(2 261)	-	(3)	(1)	-	-	-		(3)
Payments									
Capital assets	(86 933)	(143 858)	(140 816)	-	-	(109 483)	(109 483)	100%	(140 816)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(95 738)	(143 658)	(140 286)	60	4 967	(109 483)	(114 450)	105%	(140 286)
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Borrowing long term/refinancing	-	50 000	-	-	-	-	-		-
Increase (decrease) in consumer deposits	975	236	3 223	(13)	(954)	-	(954)	#DIV/0!	3 223
Payments									
Repayment of borrowing	(10 686)	(14 651)	(10 018)	-	-	(8 058)	(8 058)	100%	(10 018)
NET CASH FROM/(USED) FINANCING ACTIVITIES	(9 711)	35 585	(6 795)	(13)	(954)	(8 058)	(7 104)	88%	(6 795)
NET INCREASE/ (DECREASE) IN CASH HELD	65 185	53 526	39 659	43 464	606 684	45 402			39 659
Cash/cash equivalents at beginning:	460 799	495 102	525 327			525 327			495 102
Cash/cash equivalents at month/year end:	525 985	548 629	564 986		606 684	570 729			534 762

The Year TD actual for Other Revenue includes investments made to the amount of R522 000 000. This amount will decrease as investments mature and will not reflect as an overspending at year-end.

PART 2 – SUPPORTING DOCUMENTATION

Section 5 – Debtors' analysis

5.1 Supporting Table SC3

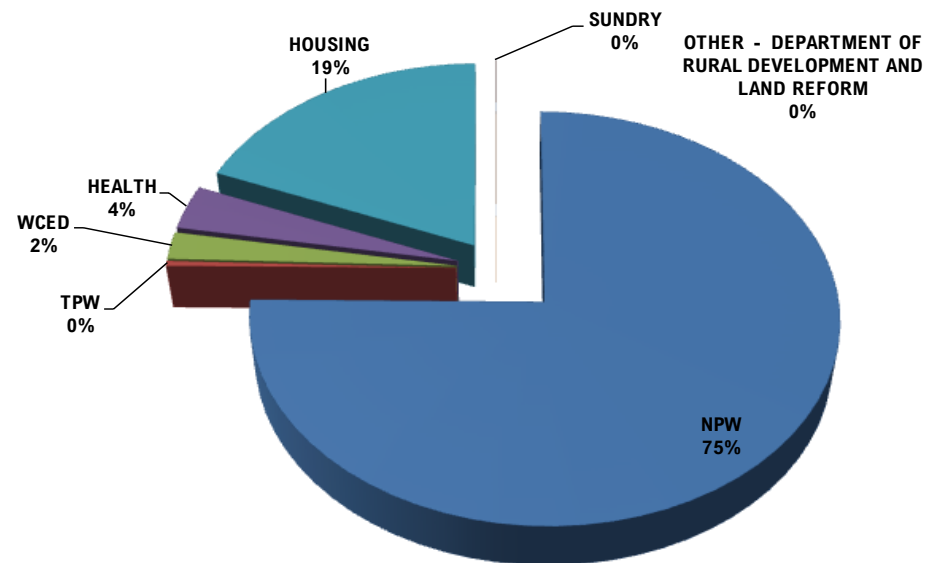
WC015 Swartland - Supporting Table SC3 Monthly Budget Statement - aged debtors - Q3 Third Quarter													
Description	NT Code	Budget Year 2019/20											
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	7 901	2 183	729	435	302	240	376	2 892	15 057	4 244	–	–
Trade and Other Receivables from Exchange Transactions - Electricity	1300	21 443	2 196	155	75	66	81	159	770	24 945	1 151	–	–
Receivables from Non-exchange Transactions - Property Rates	1400	9 199	1 546	445	313	259	217	1 750	3 450	17 180	5 989	–	–
Receivables from Exchange Transactions - Waste Water Management	1500	3 160	807	210	160	137	125	267	2 052	6 918	2 741	–	–
Receivables from Exchange Transactions - Waste Management	1600	2 459	641	187	151	134	116	270	2 031	5 990	2 703	–	–
Receivables from Exchange Transactions - Property Rental Debtors	1700	30	14	2	1	1	0	1	2	50	5	–	–
Interest on Arrear Debtor Accounts	1810	–	–	–	–	–	–	–	–	–	–	–	–
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	–	–	–	–	–	–	–	–	–	–	–	–
Other	1900	(922)	161	79	72	30	42	46	721	230	912	–	–
Total By Income Source	2000	43 269	7 548	1 808	1 206	929	821	2 869	11 919	70 370	17 744	–	–
2018/19 - totals only		37 301	7 977	1 825	1 279	991	758	3 435	9 983	63 548	16 446		
Debtors Age Analysis By Customer Group													
Organs of State	2200	1 415	49	28	22	18	15	150	76	1 774	282	–	–
Commercial	2300	18 833	1 497	187	157	95	63	102	584	21 517	1 001	–	–
Households	2400	23 022	6 003	1 593	1 027	815	744	2 617	11 258	47 078	16 461	–	–
Other	2500	–	–	–	–	–	–	–	–	–	–	–	–
Total By Customer Group	2600	43 269	7 548	1 808	1 206	929	821	2 869	11 919	70 370	17 744	–	–

Total Debtors has decreased from **R71 822 109** in February 2020 to **R70 369 852** in March 2020. The aforementioned totals include the current billing not due yet. See 0-30 days in this regard.

The monthly service collection rate for March 2020 was **99.94%** compared to **93.91%** in February 2020. (Amounts received in the current month for the previous month's debtors raised)

5.2 Government Debt Schedule

Swartland Municipality for the month ended March 2020	Rates					Services					Total Debt	Grand Total Sec 71	Payment received for the month
Department Responsible for the Debt	0-30 Days	30-60 Days	60-90 Days	> 90 Days	Total	0-30 Days	30-60 Days	60-90 Days	>90 Days	Total			
NPW	466 093	23 680	19 783	243 900	753 456	520 161	16 828	7 849	35 290	580 128	1 333 584	1 333 584	-1 373 615
TPW	-103	5 543	-	1 523	6 964	-	-	-	-	-	6 964	6 964	-
WCED	-	-	-	-	-	35 935	2 122	-	-	38 056	38 056	38 056	-33 312
HEALTH	-	-	-	-	-	60 922	315	274	541	62 053	62 053	62 053	-60 528
HOUSING	-	-	-	-	-	331 734	7	7	846	332 595	332 595	332 595	-313 531
OTHER - DEPARTMENT OF RURAL DEVELOPMENT AND LAND REFORM	-	-	-	-	-	-	-	-	-	-	-	-	-
SUNDRY	-1	-	-	-	-1	392	366	-	-	758	757	757	-1 400
TOTAL OUTSTANDING	465 988	29 223	19 783	245 423	760 418	949 145	19 637	8 130	36 677	1 013 590	1 774 008	1 774 008	-1 782 386



Section 6 – Creditors' analysis

6.1 Supporting Table SC4

WC015 Swartland - Supporting Table SC4 Monthly Budget Statement - aged creditors - Q3 Third Quarter										
Description	Budget Year 2019/20									Prior year totals for chart (same period)
	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	
R thousands										
Creditors Age Analysis By Customer Type										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	16 355	8	4	-	60	-	-	-	16 428	17 520
Auditor General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total By Customer Type	16 355	8	4	-	60	-	-	-	16 428	17 520

Outstanding creditors: 30 days and older					
Name of supplier	Outstanding Amount	Invoice(s) date(s)	Invoice(s) receive date(s)	Dispute/Reason for non-payment	Remedial action
Dr Van Niekerk	R 3 036.00	06.12.2019	10.02.2020	Enquiry on invoice.	To be paid once enquiry is resolved.
Koordon Cleaning	R 1 950.00	10.06.2019	12.06.2019	Work not properly done.	To be paid once the work is properly done.
SafeQuip	R 3 992.80	15.01.2020	16.01.2020	Waiting on credit note before proceeding.	To be paid once credit note is received.
Weskus Distrik Muni	R 57 973.11	10.06.2019	02.08.2019	Dispute regarding authorisation of transaction.	To be paid once dispute is handled.

COVID-19: Emergency Purchases for March 2020

Supplier Name	Purchase Order Date	Deviation Type	Department	Total
Lizel Immelman	2020-03-18	Emergency Item	Development Services	R 27 500.00
Kaap Agri Bedryf	2020-03-26	Emergency Item	Civil Engineering Services	R 7 408.99
Lizel Immelman	2020-03-26	Emergency Item	Development Services	R 7 250.00
Lizel Immelman	2020-03-31	Emergency Item	Development Services	R 20 000.00
Lizel Immelman	2020-03-31	Emergency Item	Development Services	R 3 000.00
Lizel Immelman	2020-03-26	Emergency Item	Development Services	R 2 200.00
				R 67 358.99

Section 7 – Investment portfolio analysis

7.1 Supporting Table SC5

WC015 Swartland - Supporting Table SC5 Monthly Budget Statement - investment portfolio - Q3 Third Quarter											
Investments by maturity Name of institution & investment ID	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate *	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
R thousands	Yrs/Months										
Municipality											
STANDARD BANK	63 Days	Fixed	Yes	Fixed	7.68%	02/09/2019	60 000	794 836	(60 795)	-	-
STANDARD BANK	n/a	Call Account	Yes	Variable	4.95%	23/09/2019	12 000	451 141	-	-	12 451
NED BANK	81 Days	Fixed	Yes	Fixed	7.50%	22/11/2019	60 000	998 630	(60 999)	-	-
NED BANK	213 Days	Fixed	Yes	Fixed	8.200%	31/01/2020	60 000	2 871 123	(62 871)	-	-
NED BANK	364 Days	Fixed	Yes	Fixed	8.450%	30/06/2020	300 000	25 280 548	-	-	325 281
STANDARD BANK	304 Days	Fixed	Yes	Fixed	7.675%	30/06/2020	40 000	2 556 932	-	-	42 557
NED BANK	221 Days	Fixed	Yes	Fixed	8.00%	30/06/2020	50 000	2 421 918	-	-	52 422
ABSA	209 Days	Fixed	Yes	Fixed	7.627%	30/06/2020	50 000	2 183 621	-	-	52 184
STANDARD BANK	151 Days	Fixed	Yes	Fixed	7.55%	30/06/2020	70 000	2 186 397	-	-	72 186
Municipality sub-total							702 000	35 375 127	(184 665)	-	557 081
TOTAL INVESTMENTS AND INTEREST							702 000	35 375 127	(184 665)	-	557 081

7.2 Commitments against Cash and Cash Equivalents

Commitments against Cash & Cash Equivalents			
	29 February 2020	Transactions / Movement 2019/2020	Current Month
Cash & Cash Equivalents:	R 615 207 883		R 643 875 211
Primary Bank Account	R 89 206 743	R 28 821 689	R 118 028 432
Short Term Investments (Less 6 months)	R 12 000 000	R -	R 12 000 000
Medium Term Investments (more 6 months)	R 510 000 000	R -	R 510 000 000
Cash Floats	R 4 001 140	R -154 361	R 3 846 779
Commitments:	R 419 572 798		R 390 469 148
Unspent Committed Conditional Grants	R 11 251 320	R -822 317	R 10 429 003
Capital funding requirement 2019/20 (Grants & Loans)	R 46 985 460	R -4 640 261	R 42 345 199
Cash Portion of Housing Development Fund	R 3 368	R -	R 3 368
Capital Replacement Reserve Movement	R 165 490 896	R -2 617 749	R 162 873 148
Loan repayment due Dec / June	R 6 585 177	R -	R 6 585 177
Consumer Deposits	R 14 447 258	R -	R 14 447 258
Creditor payments	R 19 842 353	R -3 414 781	R 16 427 572
Salaries	R 119 681 718	R -17 608 543	R 102 073 175
Bad Debt Contributions	R 35 285 248	R -	R 35 285 248
Working Capital			R 253 406 062

7.3 Withdrawals from Municipal Bank Account

SWARTLAND MUNICIPALITY Withdrawals from Municipal Bank Accounts In accordance with Section 11, Sub-section 1 (b) to (j)		
NAME OF MUNICIPALITY:	SWARTLAND MUNICIPALITY	
MUNICIPAL DEMARCATION CODE:	WC015	
QUARTER ENDED:	Mar-20	
MFMA section 11. (1) Only the <i>accounting officer</i> or the <i>chief financial officer</i> of a <i>municipality</i> , or any other senior financial <i>official</i> of the <i>municipality</i> acting on the written authority of the <i>accounting officer</i> may withdraw money or authorise the withdrawal of money from any of the <i>municipality</i> bank accounts, and may do so only -	Amount	Reason for withdrawal
	R 254 481 851	To pay creditors, service providers, employee related costs, etc
(b) to defray expenditure authorised in terms of section 26(4);		
(c) to defray unforeseeable and unavoidable expenditure authorised in terms of section 29(1);		
(d) in the case of a bank account opened in terms of section 12. to make payments from the account in accordance with subsection (4) of that section;		
(e) to pay over to a person or organ of state money received by the <i>municipality</i> on behalf of that person or organ of state, including -		
(i) money collected by the <i>municipality</i> on behalf of that person or organ of state by agreement; or	R 8 095 435	Motor Vehicle Registration and Road Traffic Mangement Corporation.
(ii) any insurance or other payments received by the <i>municipality</i> for that person or organ of state;		
(f) to refund money incorrectly paid into a bank account;		
(g) to refund guarantees, sureties and <i>security</i> deposits;	R 231 367	Service deposits, Community and Town Halls, Sport Club Houses, etc
(h) for cash management and <i>investment</i> purposes in accordance with section 13;	R 70 000 000	To re-invest and deposit into the cheque account when needed.
(i) to defray increased expenditure in terms of section 31; or		
(j) for such other purposes as may be <i>prescribed</i> .		
(4) The <i>accounting officer</i> must within 30 days after the end of each <i>quarter</i> - (a) table in the <i>municipal council</i> a consolidated report of all withdrawals made in terms of subsection (1)(b) to (j) during that <i>quarter</i> ; and (b) submit a copy of the report to the relevant <i>provincial treasury</i> and the <i>Auditor-General</i> .		

Section 8 – Allocation and grant receipts and expenditure

8.1 Supporting Table SC6

WC015 Swartland - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - Q3 Third Quarter								
Description	Budget Year 2019/20							
	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
RECEIPTS:								
Operating Transfers and Grants								
National Government:	94 852	94 852	–	71 968	71 968	–		94 852
Local Government Equitable Share	91 534	91 534	–	68 650	68 650	–		91 534
Finance Management	1 550	1 550	–	1 550	1 550	–		1 550
EPWP Incentive	1 768	1 768	–	1 768	1 768	–		1 768
Provincial Government:	17 564	21 641	5 463	18 657	18 657	–		21 641
Municipal Accreditation and Capacity Building Grant	224	224	–	–	–	–		224
Human Settlements	–	5 039	–	1 243	1 243	–		5 039
Libraries	9 557	9 557	–	9 557	9 557	–		9 557
Proclaimed Roads Subsidy	5 084	5 084	5 084	5 084	5 084	–		5 084
Financial Management Support Grant: Student Bursaries	379	379	379	379	379	–		379
Financial Management Support Grant: mSCOA	330	330	–	330	330	–		330
Thusong Grant	–	–	–	–	–	–		–
Establishment of a K9 Unit	1 990	954	–	1 990	1 990	–		954
Community Development Workers	–	74	–	74	74	–		74
Other grant providers:	250	250	–	149	149	–		250
LG Seta	250	250	–	–	–	–		250
Sondeza Youth Camp Contributions	–	–	–	149	149	–		–
Total Operating Transfers and Grants	112 666	116 742	5 463	90 774	90 774	–		116 742
Capital Transfers and Grants								
National Government:	30 301	30 301	–	21 800	21 800	–		30 301
Municipal Infrastructure Grant (MIG)	21 301	21 301	–	12 800	12 800	–		21 301
Energy Efficiency and Demand Side Management Grant	4 000	4 000	–	4 000	4 000	–		4 000
Integrated National Electrification Programme (municipal)	5 000	5 000	–	5 000	5 000	–		5 000
Provincial Government:	36 860	48 150	7 440	50 586	50 586	–		48 150
Human Settlements	32 480	41 094	7 440	44 832	44 832	–		41 094
RSEP/VPUU Municipal Projects	4 000	4 000	–	4 000	4 000	–		4 000
Libraries	50	50	–	50	50	–		50
Upgrading of Tennis & Netball Courts	320	320	–	320	320	–		320
Establishment of a K9 Unit	10	1 046	–	10	10	–		1 046
Greenest Municipality Competition	–	140	–	140	140	–		140
Proclaimed Roads Subsidy	–	1 500	–	1 234	1 234	–		1 500
Total Capital Transfers and Grants	67 161	78 451	7 440	72 386	72 386	–		78 451
TOTAL RECEIPTS OF TRANSFERS & GRANTS	179 827	195 193	12 903	163 160	163 160	–		195 193

8.2 Supporting Table SC7 (1)

WC015 Swartland - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - Q3 Third Quarter								
Description	Budget Year 2019/20							
	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
EXPENDITURE								
Operating expenditure of Transfers and Grants								
National Government:	94 852	94 852	5 219	51 820	52 622	(803)	-1.5%	94 852
Local Government Equitable Share	91 534	91 534	5 212	49 441	49 998	(557)	-1.1%	91 534
Finance Management	1 550	1 550	7	611	856	(245)	-28.7%	1 550
EPWP Incentive	1 768	1 768	–	1 768	1 768	–		1 768
Provincial Government:	17 564	24 687	1 078	12 475	12 094	381	3.2%	24 687
Municipal Accreditation and Capacity Building Grant	224	224	19	168	168	–		224
Libraries	9 557	9 557	721	6 613	5 455	1 158	21.2%	9 557
Proclaimed Roads Subsidy	5 084	5 084	–	–	–	–		5 084
Financial Management Support Grant: Student Bursaries	379	379	1	132	284	(153)	-53.7%	379
Financial Management Support Grant: mSCOA	330	330	5	280	56	224	399.7%	330
Thusong Grant	–	–	–	–	–	–		–
Establishment of a K9 Unit	1 990	3 895	279	1 780	2 693	(912)	-33.9%	3 895
Human Settlements	–	5 039	–	3 401	3 406	(5)	-0.2%	5 039
Community Development Workers	–	74	–	3	23	(20)	-86.3%	74
Financial Management Support Grant: Risk Management	–	45	–	45	(21)	66	-320.7%	45
LG Internship Grant	–	60	53	53	30	23	76.2%	60
–	–	–	–	–	–	–		–
Other grant providers:	250	250	–	250	250	–		250
LG Seta	250	250	–	250	250	–		250
Total operating expenditure of Transfers and Grants:	112 666	119 789	6 297	64 545	64 967	(422)	-0.6%	119 789
Capital expenditure of Transfers and Grants								
National Government:	30 301	30 301	87	19 277	21 710	(2 433)	-11.2%	30 301
Municipal Infrastructure Grant (MIG)	21 301	21 301	38	11 557	13 810	(2 253)	-16.3%	21 301
Energy Efficiency and Demand Side Management Grant	4 000	4 000	–	2 910	3 300	(390)	-11.8%	4 000
Integrated National Electrification Programme (municipal)	5 000	5 000	50	4 810	4 600	210	4.6%	5 000
–	–	–	–	–	–	–		–
Provincial Government:	36 860	48 150	4 553	18 460	22 607	(4 147)	-18.3%	48 150
Human Settlements	32 480	41 094	3 574	17 425	19 238	(1 813)	-9.4%	41 094
RSEP/VPUU Municipal Projects	4 000	4 000	161	161	1 850	(1 689)	-91.3%	4 000
Libraries	50	50	4	31	30	1	2.8%	50
Upgrading of Tennis & Netball Courts	320	320	269	290	320	(29)	-9.2%	320
Establishment of a K9 Unit	10	1 046	544	552	669	(117)	-17.5%	1 046
Greenest Municipality Competition	–	140	–	–	–	–		140
Proclaimed Roads Subsidy	–	1 500	–	–	500	(500)	-100.0%	1 500
Total capital expenditure of Transfers and Grants	67 161	78 451	4 640	37 737	44 317	(6 580)	-14.8%	78 451
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	179 827	198 240	10 937	102 282	109 284	(7 002)	-6.4%	198 240

8.3 Supporting Table SC7 (2)

WC015 Swartland - Supporting Table SC7(2) Monthly Budget Statement - Expenditure against approved rollovers - Q3 Third Quar						
Description	Ref	Budget Year 2019/20				
		Approved Rollover 2018/19	Monthly actual	YearTD actual	YTD variance	YTD variance
R thousands						%
EXPENDITURE						
<u>Operating expenditure of Approved Roll-overs</u>						
National Government:		-	-	-	-	
					-	
Provincial Government:		4 093	822	2 420	1 673	40.9%
Financial Management Support Grant: Risk Management		45	-	45	-	
Local Government Internship Grant		60	-	42	18	30.0%
Establishment of a K9 Unit		3 987	822	2 333	1 655	41.5%
					-	
Total operating expenditure of Approved Roll-overs		4 093	822	2 420	1 673	40.9%
<u>Capital expenditure of Approved Roll-overs</u>						
National Government:		-	-	-	-	
					-	
Total capital expenditure of Approved Roll-overs		-	-	-	-	
TOTAL EXPENDITURE OF APPROVED ROLL-OVERS		4 093	822	2 420	1 673	40.9%

Section 9 – Expenditure on Councillor, Senior Managers and Other Staff

9.1 Supporting Table SC8

WC015 Swartland - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - Q3 Third Quarter								
Summary of Employee and Councillor remuneration	Budget Year 2019/20							
	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	B	C						D
Councillors (Political Office Bearers plus Other)								
Basic Salaries and Wages	7 430	7 430	572	5 141	5 373	(232)	-4%	7 430
Pension and UIF Contributions	1 018	1 018	79	711	736	(25)	-3%	1 018
Medical Aid Contributions	251	251	21	196	182	14	8%	251
Motor Vehicle Allowance	1 310	1 310	117	1 054	947	107	11%	1 310
Cellphone Allowance	1 102	1 102	–	680	797	(117)	-15%	1 102
Other benefits and allowances	–	–	–	–	–	–		–
Sub Total - Councillors	11 112	11 112	789	7 783	8 035	(251)	-3%	11 112
Senior Managers of the Municipality								
Basic Salaries and Wages	7 947	7 947	725	5 856	6 083	(227)	-4%	7 947
Pension and UIF Contributions	1 455	1 455	131	1 053	1 091	(39)	-4%	1 455
Medical Aid Contributions	265	265	38	320	199	121	61%	265
Motor Vehicle Allowance	1 055	1 055	87	779	791	(13)	-2%	1 055
Cellphone Allowance	304	304	24	214	228	(14)	-6%	304
Other benefits and allowances	174	174	16	137	131	6	5%	174
Payments in lieu of leave	–	27	–	–	–	–		27
Long service awards	87	87	–	–	65	(65)	-100%	87
Post-retirement benefit obligations	842	842	–	–	–	–		842
Sub Total - Senior Managers of Municipality	12 130	12 157	1 019	8 358	8 589	(231)	-3%	12 157
Other Municipal Staff								
Basic Salaries and Wages	123 864	125 871	10 404	92 834	92 777	57	0%	125 871
Pension and UIF Contributions	23 315	23 315	1 893	16 998	16 434	564	3%	23 315
Medical Aid Contributions	12 507	12 507	871	7 440	7 304	136	2%	12 507
Overtime	8 531	8 596	880	7 749	6 635	1 115	17%	8 596
Motor Vehicle Allowance	5 040	5 040	416	3 755	3 780	(26)	-1%	5 040
Cellphone Allowance	427	433	43	380	323	57	18%	433
Housing Allowances	1 560	1 560	129	1 134	1 118	16	1%	1 560
Other benefits and allowances	21 791	21 971	1 039	18 415	18 236	179	1%	21 971
Payments in lieu of leave	2 378	2 351	–	8	–	8	#DIV/0!	2 351
Long service awards	1 552	1 552	(112)	241	1 164	(923)	-79%	1 552
Post-retirement benefit obligations	4 418	4 418	239	650	–	650	#DIV/0!	4 418
Sub Total - Other Municipal Staff	205 384	207 616	15 800	149 603	147 771	1 833	1%	207 616
Total Parent Municipality	228 626	230 884	17 609	165 744	164 394	1 350	1%	230 884
Total Municipal Entities	–	–	–	–	–	–		–
TOTAL SALARY, ALLOWANCES & BENEFITS	228 626	230 884	17 609	165 744	164 394	1 350	1%	230 884
% increase								
TOTAL MANAGERS AND STAFF	217 514	219 772	16 819	157 961	156 359	1 602	1%	219 772

Section 10 – Material variances to the SDBIP

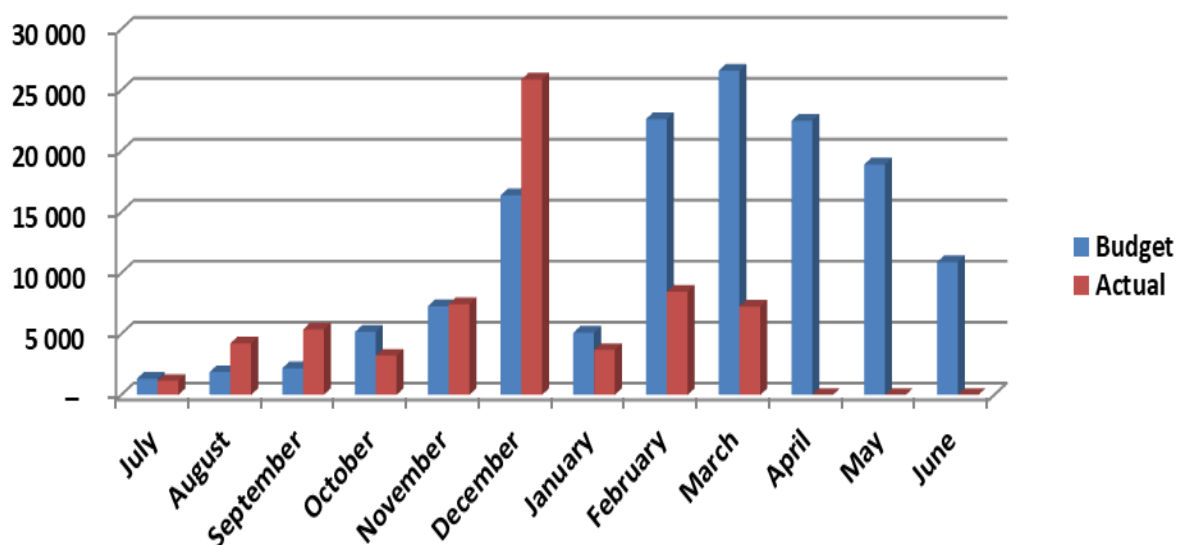
No Material variances to the SDBIP

Section 11 – Capital programme performance

11.1 Supporting Table SC12

WC015 Swartland - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - Q3 Third Quarter									
Month	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands									
Monthly expenditure performance trend									
July	678	5 323	1 331	1 153	1 153	1 331	179	13.4%	1%
August	2 423	7 687	1 873	4 232	5 384	3 205	(2 180)	-68.0%	4%
September	3 510	8 070	2 196	5 370	10 755	5 401	(5 354)	-99.1%	7%
October	10 452	9 734	5 172	3 219	13 973	10 573	(3 401)	-32.2%	10%
November	7 592	14 875	7 275	7 443	21 417	17 847	(3 569)	-20.0%	15%
December	11 304	7 148	16 366	25 863	47 279	34 213	(13 066)	-38.2%	33%
January	3 656	18 389	5 096	3 681	50 961	39 309	(11 651)	-29.6%	35%
February	2 786	18 443	22 627	8 461	59 422	61 936	2 515	4.1%	41%
March	9 832	19 817	26 601	7 258	66 680	88 537	21 857	24.7%	46%
April	8 826	12 408	22 493	–		111 030	–		
May	10 847	11 941	18 904	–		129 934	–		
June	20 126	10 025	10 881	–		140 816	–		
Total Capital expenditure	92 031	143 858	140 816	66 680					

Monthly Actual Capital Expenditure vs. Monthly Budgeted Capital Expenditure



Section 12 – Other Supporting Documentation

12.1 Supporting Table SC13a, b and e

WC015 Swartland - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - Q3 Third Quarter										
Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		26 308	10 744	36 405	3 712	19 742	17 451	(2 290)	-13.1%	36 405
Roads Infrastructure		538	1 700	9 688	1 682	5 167	3 895	(1 272)	-32.7%	9 688
Roads		538	1 700	9 688	1 682	5 167	3 895	(1 272)	-32.7%	9 688
Electrical Infrastructure		7 620	6 300	9 540	263	5 288	6 698	1 410	21.1%	9 540
Power Plants		–	–	140	–	–	–	–		140
MV Substations		2 653	550	550	51	107	220	113	51.3%	550
LV Networks		4 967	5 750	8 850	212	5 181	6 478	1 297	20.0%	8 850
Water Supply Infrastructure		11 572	1 214	6 168	(22)	3 021	2 349	(671)	-28.6%	6 168
Boreholes		500	–	–	–	–	–	–		–
Reservoirs		11 022	464	464	–	38	464	426	91.9%	464
Distribution		50	500	5 454	(22)	2 983	1 635	(1 348)	-82.4%	5 454
Distribution Points		–	250	250	–	–	250	250	100.0%	250
Sanitation Infrastructure		6 578	1 030	10 508	1 789	5 766	4 009	(1 757)	-43.8%	10 508
Reticulation		6 578	1 030	10 508	1 789	5 766	4 009	(1 757)	-43.8%	10 508
Solid Waste Infrastructure		–	500	500	–	500	500	–		500
Waste Drop-off Points		–	500	500	–	500	500	–		500
Community Assets		9 580	10 070	11 771	733	2 618	6 571	3 953	60.2%	11 771
Community Facilities		3 322	6 500	5 400	88	208	2 850	2 642	92.7%	5 400
Centres		–	700	–	–	–	–	–		–
Cemeteries/Crematoria		788	–	–	–	–	–	–		–
Police		250	–	–	–	–	–	–		–
Parks		–	700	700	(73)	47	500	453	90.6%	700
Public Open Space		403	5 100	4 100	161	161	2 150	1 989	92.5%	4 100
Markets		–	–	600	–	–	200	200	100.0%	600
Sport and Recreation Facilities		6 258	3 570	6 371	645	2 410	3 721	1 311	35.2%	6 371
Indoor Facilities		4 773	3 550	6 150	645	2 389	3 700	1 311	35.4%	6 150
Outdoor Facilities		1 486	20	221	–	21	21	(0)	-1.2%	221
Other assets		10 632	31 780	18 736	517	4 249	11 013	6 765	61.4%	18 736
Operational Buildings		5 135	–	350	–	–	–	–		350
Capital Spares		5 135	–	350	–	–	–	–		350
Housing		5 497	31 780	18 386	517	4 249	11 013	6 765	61.4%	18 386
Social Housing		5 497	31 780	18 386	517	4 249	11 013	6 765	61.4%	18 386
Computer Equipment		671	570	665	59	315	620	305	49.2%	665
Computer Equipment		671	570	665	59	315	620	305	49.2%	665
Furniture and Office Equipment		160	194	194	15	148	172	24	14.1%	194
Furniture and Office Equipment		160	194	194	15	148	172	24	14.1%	194
Machinery and Equipment		7 276	6 891	6 067	74	3 845	5 521	1 676	30.4%	6 067
Machinery and Equipment		7 276	6 891	6 067	74	3 845	5 521	1 676	30.4%	6 067
Transport Assets		3 243	1 142	1 230	489	1 230	1 223	(7)	-0.6%	1 230
Transport Assets		3 243	1 142	1 230	489	1 230	1 223	(7)	-0.6%	1 230
Land		–	–	2 100	–	–	–	–		2 100
Land		–	–	2 100	–	–	–	–		2 100
Total Capital Expenditure on new assets	1	57 871	61 391	77 168	5 599	32 147	42 571	10 424	24.5%	77 168

WC015 Swartland - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class - Q3 Third Quarter

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		5 487	25 434	30 184	843	18 393	24 317	5 924	24.4%	30 184
Roads Infrastructure		-	15 000	16 500	796	4 982	11 500	6 518	56.7%	16 500
Roads		-	15 000	16 500	796	4 982	11 500	6 518	56.7%	16 500
Electrical Infrastructure		697	5 500	5 500	9	5 227	5 107	(120)	-2.4%	5 500
MV Substations		-	4 900	5 100	9	4 916	4 812	(104)	-2.2%	5 100
MV Networks		-	300	100	-	64	50	(14)	-28.4%	100
LV Networks		697	300	300	0	247	245	(2)	-0.7%	300
Water Supply Infrastructure		2 587	4 934	8 184	38	8 184	7 710	(474)	-6.1%	8 184
Distribution		2 587	4 934	8 184	38	8 184	7 710	(474)	-6.1%	8 184
Sanitation Infrastructure		2 203	-	-	-	-	-	-		-
Waste Water Treatment Works		2 203	-	-	-	-	-	-		-
Solid Waste Infrastructure		-	-	-	-	-	-	-		-
Community Assets		-	850	549	269	323	299	(24)	-8.0%	549
Community Facilities		-	550	250	-	53	-	(53)	#DIV/0!	250
Public Ablution Facilities		-	550	250	-	53	-	(53)	#DIV/0!	250
Sport and Recreation Facilities		-	300	299	269	269	299	30	9.9%	299
Outdoor Facilities		-	300	299	269	269	299	30	9.9%	299
Other assets		-	500	500	-	-	250	250	100.0%	500
Operational Buildings		-	500	500	-	-	250	250	100.0%	500
Yards		-	500	500	-	-	250	250	100.0%	500
Total Capital Expenditure on renewal of existing ass	1	5 487	26 784	31 233	1 112	18 716	24 866	6 150	24.7%	31 233

WC015 Swartland - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class - Q3										
Third Quarter										
Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Infrastructure		21 218	54 332	31 710	546	15 388	20 595	5 207	25.3%	31 710
Roads Infrastructure		14 416	2 664	1 664	-	1 253	1 664	411	24.7%	1 664
Roads		13 978	2 664	1 664	-	1 253	1 664	411	24.7%	1 664
Road Furniture		438	-	-	-	-	-	-		-
Storm water Infrastructure		-	1 820	1 820	349	1 589	1 820	231	12.7%	1 820
Storm water Conveyance		-	1 820	1 820	349	1 589	1 820	231	12.7%	1 820
Electrical Infrastructure		6 081	5 950	5 950	67	4 745	5 215	470	9.0%	5 950
MV Substations		2 945	-	-	-	-	-	-		-
LV Networks		3 136	5 950	5 950	67	4 745	5 215	470	9.0%	5 950
Water Supply Infrastructure		599	500	500	31	126	500	374	74.8%	500
Distribution		599	500	500	31	126	500	374	74.8%	500
Sanitation Infrastructure		-	38 898	17 276	-	3 337	6 896	3 559	51.6%	17 276
Waste Water Treatment Works		-	38 898	17 276	-	3 337	6 896	3 559	51.6%	17 276
Solid Waste Infrastructure		122	4 500	4 500	99	4 338	4 500	162	3.6%	4 500
Waste Transfer Stations		122	4 500	4 500	99	4 338	4 500	162	3.6%	4 500
Community Assets		7 167	1 350	705	-	429	505	76	15.1%	705
Community Facilities		3 122	50	50	-	47	50	3	6.9%	50
Police		3 122	-	-	-	-	-	-		-
Public Ablution Facilities		-	50	50	-	47	50	3	6.9%	50
Sport and Recreation Facilities		4 045	1 300	655	-	382	455	73	16.0%	655
Outdoor Facilities		4 045	1 300	655	-	382	455	73	16.0%	655
Machinery and Equipment		154	-	-	-	-	-	-		-
Machinery and Equipment		154	-	-	-	-	-	-		-
Transport Assets		133	-	-	-	-	-	-		-
Transport Assets		133	-	-	-	-	-	-		-
Total Capital Expenditure on upgrading of existing assets	1	28 672	55 682	32 415	546	15 817	21 100	5 283	25.0%	32 415

12.2 Supporting Table SC13c and d

WC015 Swartland - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - Q3 Third Quarter										
Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								%	
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		41 137	39 102	40 220	5 612	30 549	27 638	(2 912)	-10.5%	40 220
Roads Infrastructure		16 168	10 634	10 692	2 993	9 088	6 104	(2 984)	-48.9%	10 692
Roads		15 695	10 573	10 632	2 993	9 063	6 066	(2 998)	-49.4%	10 632
Road Furniture		473	61	61	-	25	38	14	35.4%	61
Storm water Infrastructure		14 251	16 174	16 209	1 105	11 506	11 921	415	3.5%	16 209
Storm water Conveyance		14 251	16 174	16 209	1 105	11 506	11 921	415	3.5%	16 209
Electrical Infrastructure		2 192	2 398	2 393	135	1 853	1 885	33	1.7%	2 393
MV Substations		173	144	144	31	117	96	(21)	-21.8%	144
LV Networks		2 019	2 253	2 248	104	1 735	1 789	54	3.0%	2 248
Water Supply Infrastructure		-	-	1 103	157	1 042	862	(180)	-20.9%	1 103
Reservoirs		-	-	954	148	921	775	(145)	-18.7%	954
Pump Station -Water		-	-	2	-	1	0	(0)	-90.5%	2
Distribution		-	-	148	9	121	87	(34)	-39.7%	148
Sanitation Infrastructure		2 558	3 390	3 349	234	2 266	2 310	44	1.9%	3 349
Pump Station		545	883	811	12	403	340	(63)	-18.6%	811
Waste Water Treatment Works		2 012	2 507	2 537	223	1 863	1 970	107	5.4%	2 537
Solid Waste Infrastructure		5 969	6 507	6 474	987	4 794	4 555	(239)	-5.3%	6 474
Landfill Sites		5 969	6 507	6 474	987	4 794	4 555	(239)	-5.3%	6 474
Community Assets		2 261	2 288	2 883	152	2 103	2 220	117	5.3%	2 883
Community Facilities		1 641	1 655	2 018	145	1 600	1 638	39	2.4%	2 018
Halls		364	752	239	11	202	239	37	15.5%	239
Centres		1 055	698	1 564	107	1 268	1 272	3	0.3%	1 564
Libraries		49	50	50	6	11	27	16	58.8%	50
Cemeteries/Crematoria		84	75	86	21	73	55	(18)	-32.9%	86
Parks		89	80	78	-	45	46	1	1.8%	78
Sport and Recreation Facilities		620	633	865	7	503	581	78	13.4%	865
Indoor Facilities		91	100	100	-	27	56	30	52.4%	100
Outdoor Facilities		529	533	765	7	477	525	48	9.2%	765
Other assets		1 824	4 792	3 507	160	2 052	2 350	297	12.7%	3 507
Operational Buildings		871	710	814	51	762	766	4	0.5%	814
Municipal Offices		871	710	814	51	762	766	4	0.5%	814
Housing		953	4 082	2 693	109	1 291	1 584	294	18.5%	2 693
Staff Housing		52	182	86	2	52	63	11	17.2%	86
Social Housing		901	3 900	2 607	107	1 238	1 521	283	18.6%	2 607
Intangible Assets		2 121	2 947	3 009	35	1 250	2 115	864	40.9%	3 009
Licences and Rights		2 121	2 947	3 009	35	1 250	2 115	864	40.9%	3 009
Computer Software and Applications		2 121	2 947	3 009	35	1 250	2 115	864	40.9%	3 009
Computer Equipment		219	419	401	11	131	167	36	21.5%	401
Computer Equipment		219	419	401	11	131	167	36	21.5%	401
Furniture and Office Equipment		40	61	54	1	18	23	5	21.6%	54
Furniture and Office Equipment		40	61	54	1	18	23	5	21.6%	54
Machinery and Equipment		825	937	942	38	650	691	42	6.0%	942
Machinery and Equipment		825	937	942	38	650	691	42	6.0%	942
Transport Assets		4 772	4 134	4 270	483	3 577	3 119	(457)	-14.7%	4 270
Transport Assets		4 772	4 134	4 270	483	3 577	3 119	(457)	-14.7%	4 270
Total Repairs and Maintenance Expenditure	1	53 201	54 681	55 286	6 492	40 331	38 322	(2 008)	-5.2%	55 286

WC015 Swartland - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - Q3 Third Quarter

Description	Ref	Budget Year 2019/20							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
<u>Depreciation by Asset Class/Sub-class</u>									
<u>Infrastructure</u>		70 182	70 182	6 022	6 022	-	(6 022)	#DIV/0!	70 182
Roads Infrastructure		23 071	23 071	2 015	2 015	-	(2 015)	#DIV/0!	23 071
Roads		1 479	1 479	1 961	1 961	-	(1 961)	#DIV/0!	1 479
Road Structures		21 187	21 187	15	15	-	(15)	#DIV/0!	21 187
Road Furniture		405	405	39	39	-	(39)	#DIV/0!	405
Storm water Infrastructure		4 312	4 312	386	386	-	(386)	#DIV/0!	4 312
Drainage Collection		836	836	69	69	-	(69)	#DIV/0!	836
Storm water Conveyance		3 387	3 387	316	316	-	(316)	#DIV/0!	3 387
Attenuation		89	89	-	-	-	-		89
Electrical Infrastructure		12 389	12 389	1 074	1 074	-	(1 074)	#DIV/0!	12 389
Power Plants		3	3	0	0	-	(0)	#DIV/0!	3
HV Transmission Conductors		36	36	3	3	-	(3)	#DIV/0!	36
MV Substations		1 904	1 904	166	166	-	(166)	#DIV/0!	1 904
MV Switching Stations		1 134	1 134	98	98	-	(98)	#DIV/0!	1 134
MV Networks		7 109	7 109	604	604	-	(604)	#DIV/0!	7 109
LV Networks		1 987	1 987	186	186	-	(186)	#DIV/0!	1 987
Capital Spares		216	216	18	18	-	(18)	#DIV/0!	216
Water Supply Infrastructure		13 537	13 537	1 174	1 174	-	(1 174)	#DIV/0!	13 537
Dams and Weirs		266	266	23	23	-	(23)	#DIV/0!	266
Boreholes		158	158	1	1	-	(1)	#DIV/0!	158
Reservoirs		2 753	2 753	195	195	-	(195)	#DIV/0!	2 753
Pump Stations		578	578	52	52	-	(52)	#DIV/0!	578
Water Treatment Works		146	146	7	7	-	(7)	#DIV/0!	146
Bulk Mains		240	240	102	102	-	(102)	#DIV/0!	240
Distribution		9 396	9 396	794	794	-	(794)	#DIV/0!	9 396
Sanitation Infrastructure		16 519	16 519	1 344	1 344	-	(1 344)	#DIV/0!	16 519
Pump Station		54	54	1 283	1 283	-	(1 283)	#DIV/0!	54
Reticulation		493	493	61	61	-	(61)	#DIV/0!	493
Waste Water Treatment Works		8 999	8 999	-	-	-	-		8 999
Outfall Sewers		6 907	6 907	-	-	-	-		6 907
Toilet Facilities		67	67	-	-	-	-		67
Solid Waste Infrastructure		355	355	29	29	-	(29)	#DIV/0!	355
Landfill Sites		127	127	22	22	-	(22)	#DIV/0!	127
Waste Transfer Stations		87	87	-	-	-	-		87
Waste Drop-off Points		141	141	7	7	-	(7)	#DIV/0!	141
Rail Infrastructure		-	-	-	-	-	-		-
Coastal Infrastructure		-	-	-	-	-	-		-
Information and Communication Infrastructure		-	-	-	-	-	-		-

WC015 Swartland - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - Q3 Third Quarter									
Description	Ref	Budget Year 2019/20							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Community Assets		5 183	5 183	390	267	-	(267)	#DIV/0!	5 183
Community Facilities		3 811	3 811	182	181	-	(181)	#DIV/0!	3 811
Halls		471	471	56	56	-	(56)	#DIV/0!	471
Clinics/Care Centres		1 443	1 443	34	34	-	(34)	#DIV/0!	1 443
Museums		134	134	1	1	-	(1)	#DIV/0!	134
Libraries		530	530	43	43	-	(43)	#DIV/0!	530
Cemeteries/Crematoria		910	910	19	19	-	(19)	#DIV/0!	910
Public Open Space		-	-	17	17	-	(17)	#DIV/0!	-
Nature Reserves		-	-	-	-	-	-	-	-
Public Ablution Facilities		324	324	11	11	-	(11)	#DIV/0!	324
Taxi Ranks/Bus Terminals		-	-	0	-	-	-	-	-
Sport and Recreation Facilities		1 372	1 372	209	86	-	(86)	#DIV/0!	1 372
Indoor Facilities		-	-	123	-	-	-	-	-
Outdoor Facilities		1 372	1 372	86	86	-	(86)	#DIV/0!	1 372
Capital Spares		-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-
Investment properties		18	18	1	1	-	(1)	#DIV/0!	18
Revenue Generating		18	18	1	1	-	(1)	#DIV/0!	18
Improved Property		18	18	1	1	-	(1)	#DIV/0!	18
Other assets		1 783	1 783	145	145	-	(145)	#DIV/0!	1 783
Operational Buildings		1 440	1 440	125	125	-	(125)	#DIV/0!	1 440
Municipal Offices		1 223	1 223	78	78	-	(78)	#DIV/0!	1 223
Workshops		21	21	3	3	-	(3)	#DIV/0!	21
Stores		196	196	44	44	-	(44)	#DIV/0!	196
Housing		343	343	20	20	-	(20)	#DIV/0!	343
Staff Housing		68	68	17	17	-	(17)	#DIV/0!	68
Social Housing		275	275	3	3	-	(3)	#DIV/0!	275
Biological or Cultivated Assets		-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-
Intangible Assets		658	658	19	19	-	(19)	#DIV/0!	658
Servitudes		-	-	-	-	-	-	-	-
Licences and Rights		658	658	19	19	-	(19)	#DIV/0!	658
Computer Software and Applications		658	658	19	19	-	(19)	#DIV/0!	658
Computer Equipment		1 456	1 456	80	80	-	(80)	#DIV/0!	1 456
Computer Equipment		1 456	1 456	80	80	-	(80)	#DIV/0!	1 456
Furniture and Office Equipment		796	796	45	45	-	(45)	#DIV/0!	796
Furniture and Office Equipment		796	796	45	45	-	(45)	#DIV/0!	796
Machinery and Equipment		2 898	2 898	133	133	-	(133)	#DIV/0!	2 898
Machinery and Equipment		2 898	2 898	133	133	-	(133)	#DIV/0!	2 898
Transport Assets		4 318	4 318	269	269	-	(269)	#DIV/0!	4 318
Transport Assets		4 318	4 318	269	269	-	(269)	#DIV/0!	4 318
Land		-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-
Total Depreciation	1	87 293	87 293	7 104	6 981	-	(6 981)	#DIV/0!	87 293

Note: The depreciation run for July 2019 was successfully recorded in March 2020. The other depreciation runs will be done in April 2020 due to the time required to balance each month's run.

12.3 Cost Containment

The cost containment regulations came into effect on 1 July 2019. The regulations require the municipality to monitor certain categories of expenditure with the objective to contain costs. The municipality is also required to report on the budget and actual expenditure relating to the regulated costs on a regular basis as outlined below:

Cost Containment In-Year Report Measures	2019/20 Virement Budget	Actual Expenditure Q1	Actual Expenditure Q2	Actual Expenditure Q3	Savings
Use of consultants	R 16 132 739	R 1 068 994	2 579 298	1 211 775	N/a
Travel and Subsistence	R 507 058	R 118 949	124 706	172 926	N/a
Domestic accommodation	R 177 115	R 38 302	32 093	18 065	N/a
Sponsorships, events and catering	R 760 235	R 69 112	421 742	59 937	N/a
Overtime Pay	R 8 596 394	R 1 575 259	3 021 849	3 115 351	N/a
Communication	R 1 547 976	R 317 018	320 827	402 641	N/a
Telephone cost	R 728 790	R 104 297	190 170	157 518	N/a
Vehicles used for political office -bearers	None	N/a	N/a	N/a	N/a
Number of Credit Cards	None	N/a	N/a	N/a	N/a
Total	R 28 450 307	R 3 291 931	R 7 011 512	R 5 540 854	
Note: Savings can only be reported on at year-end.					

Section 13 – Quality certification

QUALITY CERTIFICATE

I, Joggie Scholtz, the municipal manager of Swartland Municipality, hereby certify that -
(mark as appropriate)

- ☒ the monthly budget statement
- ☒ quarterly report on the implementation of the budget and financial state of affairs of the municipality
- ☐ mid-year budget and performance assessment

for the month of **March 2020** has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Print Name: Mark Bolton

Chief Financial Officer of Swartland Municipality (WC015)


DIREKTEUR FINANSIES
M BOLTON

Signature _____

Print Name: Joggie Scholtz

Municipal Manager of Swartland Municipality (WC015)

Signature _____


Date: 14 April 2020

The Executive Mayor

I have considered the report in terms of S54 of the MFMA and is satisfied that our performance to date is in accordance with the commitments given as contained in the Service Delivery and Budget Implementation Plan, unless specifically stated otherwise.

Print Name: Tjimen Van Essen

Executive Mayor of Swartland Municipality (WC015)

A handwritten signature in blue ink, appearing to read 'T. Van Essen', is written over a light blue rectangular background.

Signature _____

Date: 15 April 2020

SWARTLAND MUNICIPALITY
STRATEGIC MANAGEMENT SYSTEM



2019/0 - PERFORMANCE DIRECTORS (Quarterly)

22 April 2020

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Bolton, Mark - Director: Financial Services					
Strategic Goal: 4 Caring, competent and responsive institutions, organisations and business					
Strategic Objective: Manage Financial Services					
pd-09-0080: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		Qtr 4 (Between 95% and 105%)	98.2% cumulative		
		Monthly Result	Notes		Evidence
		J: 96.7%	Budget = R62 934, YTD Actual = R60 847		Documents\2019-
		F: 96.7%	Budget = R62 934, YTD Actual = R60 847, (Committed = R2 194)		Documents\2019-
		M: 98.2%	Budget = R62 934, YTD Actual = R61 803, (Committed = R1 238)		Documents\2019-
pd-09-0081: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		90% for the year	99.0% cumulative		
		Monthly Result	Notes		Evidence
		J: 95%	R20 356.52 Committed.		Promun
		F: 98%	R2 194.28 Committed.		Promun
		M: 99%	R1 237.76 Committed.		Promun
pd-09-0082: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		Qtr 4 (Between 90% and 100%)	60.5% cumulative		
		Monthly Result	Notes		Evidence
		J: 52.5%	Budget =R47 088 316, YTD Actual = R24 727 389		Documents\2019-
		F: 52.7%	Budget =R47 088 316, YTD Actual = R24 834 258		Documents\2019-
		M: 60.5%	Budget =R47 088 316, YTD Actual = R28 502 365		Documents\2019-
pd-09-0083: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	AET (5), Diploma Public Accountability (1) - planned training		Documents\2019-
		F: 100%	AET (5), Diploma Public Accountability (1), Plumber Re-test (1), Certificate in Mun Fin Management (3), Diversity Awareness Workshop (8) - planned training		Documents\2019-
		M: 100%	AET (5), Diploma Public Accountability (1), Certificate in Mun Fin Management (3), Diversity Awareness Workshop (14) - planned training		Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0084: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	38/38 resolutions initiated/implemented		Documents\2019-
		F: 100%	37/37 resolutions initiated/implemented		Documents\2019-
		M: 100%	18/18 resolutions initiated/implemented		Documents\2019-
pd-09-0085: Performance and financial monitoring	1: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	3: 100.0%	100.0%	3.0	
		3 per quarter	3		
		Monthly Result	Notes		Evidence
		J: 1	14 Jan 2020		SBS System
		F: 1	25 Feb 2020		SBS System
pd-09-0088: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	3: 100.0%	100.0%	3.0	
		0 maximum	0		
		Monthly Result	Notes		Evidence
		J: 0			N/a
		F: 0			N/a
pd-09-0089: Correspondence addressed in a timely manner	1: % of all correspondence recorded by Collaborator less than 60 days old [Type=Avg All]	3: 100.0%	105.9%	3.2	
		90.0%	95.3% pm average		
		Monthly Result	Notes		Evidence
		J: 95%	260/5495 items older than 60 days		Documents\2019-
		F: 95.5%	253/5565 items older than 60 days		Documents\2019-
pd-09-0090: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		100% cumulative by end of June annually	N/a		
		Monthly Result	Notes		Evidence
		J: N/a	No employment equity opportunities		Documents\2019-
		F: N/a	No employment equity opportunities		Documents\2019-
		M: N/a	No employment equity opportunities		Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0091: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	Total Requisitions= 58		Documents\2019-
		F: 100%	Total Requisitions= 71		Documents\2019-
		M: 100%	Total Requisitions= 76		Documents\2019-
pd-09-0092: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	3: 100.0%	50.0% by the end of Qtr 3	1.5	REASONS: Awaiting management response INTERVENTIONS: IA will follow up
		Monthly Result	Notes		Evidence
		J: 50%	Management response on Draft DORA report		Documents\2019-
		F: 50%	Awaiting management response		
		M: 50%	Awaiting management response		
	2: % internal actions implemented within agreed time frame [Type=Avg All]	3: 100.0%	89.0% by the end of Qtr 3	2.7	REASONS: Duplicate refund to De Vries not yet fully recovered. Partially payment received in November 2019. No further payments were received and reminders have been forwarded to De Vries on 7 and 27 Jan'20 as well as 13 Feb'20. INTERVENTIONS: Should outstanding amount not be recovered by the end of May, it should either be recovered from the official responsible or submitted to Council to be written off.
		Monthly Result	Notes		Evidence
		J: 83%	1 of 6 findings to be implemented - Refund outstanding amount to be recovered		Documents\2019-
		F: 89%	1 of 9 findings to be implemented - Recovery of refund		Documents\2019-
		M: 89%	1 of 9 findings to be implemented - Refund amount to be recovered		Documents\2019-
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	3: 50.0%	54.0% by the end of Qtr 3	3.2	
		Monthly Result	Notes		Evidence
		J: 54%	12 of 26 findings to be implemented		Documents\2019-
		F: 54%			Documents\2019-
		M: 54%			Documents\2019-
pd-09-0093: Risk identification and control implementation	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	3: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: N/a			
		F: Yes	Risk assessment financial statements		Documents\2019-
		M: Yes	Strategic Risk - COVID-19		Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0093: Risk identification and control implementation	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	3: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M: N/a	30-days payment of creditors - Structure change - SOP to be documented and Risk assessment to be performed		Documents\2019-
	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	3: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: Yes F: N/a M: Yes	Financial statements risk assessment /plan Asset register		Documents\2019- Documents\2019-
pd-09-0095: Invocoms held	1: Number of invocoms held [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		J: 1 F: 1 M: 1	14 January 2020 26 February 2020 26 March 2020		Documents\2019- Documents\2019-
pd-10-0027: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	3: 100.0% 3 months maximum	35.0% 17 months by the end of Qtr 3	3.0	REASONS: Management noted that there is no immediate need to fill the vacancy of Executive Secretary: Financial Services. INTERVENTIONS: No intervention required
		Monthly Result	Notes		Evidence
		J: 15 mths F: 16 mths M: 17 mths	Management noted that there is no immediate need to fill the vacancy of Executive Secretary: Financial Services. Management noted that there is no immediate need to fill the vacancy of Executive Secretary: Financial Services. Management noted that there is no immediate need to fill the vacancy of Executive Secretary: Financial Services.		Documents\2019- Documents\2019- Documents\2019-
pd-10-0028: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	3: 100.0% 4% pm maximum	115.0% 2.2% pm average	3.4	
		Monthly Result	Notes		Evidence
		J: 1.2% F: 2.5% M: 2.9%	20/1738 person days lost due to sick leave 39/1580 person days lost due to sick leave 51/1738 person days lost due to sick leave		Documents\2019- Documents\2019- Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-13-0004: Asset safeguarding	2: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	3: 100.0%	0.0%		
		Yes	N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
pd-14-0015: Communication Strategy implementation	5: All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		Yes (annually by end of June)	N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	3: 100.0%	100.0%	3.0	
		1 per quarter	1		
		Monthly Result	Notes		Evidence
		J: 1	Q2 report submitted timeously		Documents\2019-
		F: n/a			
		M: n/a			
pd-14-0025: General KPI: Households earning less than R4 515 per month with access to free basic services	1: % of indigent households with access to free basic services [Type=Avg All]	3: 100.0%	0.0%	0.0	
		Monthly Result	Notes		Evidence
		J: 100%	9 044 Equitable share households		Documents\2019-
		F: 100%	8 991 Equitable share households		Documents\2019-
		M: 100%	8 999 Equitable share households		Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0001: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	3: 100.0%	100.0%	3.0	
		Yes (by end of March)	Yes		
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M: Yes			Promun / Collab
pd-17-0002: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		100% by end of June	82.3% cumulative		
		Monthly Result	Notes		Evidence
		J: 105.6%	Finance Management (R1 550 000): YTD Budget = R623 472, YTD Actual = R527 901 (84.7%) FM Support Grant - mSCOA (R330 000): YTD Budget = R56 000, YTD Actual = R190 000 (339.3%) Total (R1 880 000): YTD Budget = R679 472, YTD Actual = R717 901 (105.6%)		Documents\2019-
		F: 129.3%	Finance Management (R1 550 000): YTD Budget = R623 472, YTD Actual = R604 273 (83.0%) FM Support Grant - mSCOA (R330 000): YTD Budget = R56 000, YTD Actual = R274 400 (490.0%) Total (R1 880 000): YTD Budget = R679 472, YTD Actual = R878 673 (129.3%)		Documents\2019-
		M: 82.3%	Finance Management (R1 550 000): YTD Budget = R856 357, YTD Actual = R610 999 (71.3%) FM Support Grant - mSCOA (R330 000): YTD Budget = R226 000, YTD Actual = R279 842 (123.8%) Total (R1 880 000): YTD Budget = R1 082 357, YTD Actual = R890 841 (82.3%)		Documents\2019-
pd-18-0014: Ensure that the development of the financial system (Promun), especially the fixed assets module, complies with mSCOA requirements by the continuous influencing of R-Data.	1: Report submitted to management team [Type=Qtr 3 Only]	3: 100.0%	100.0%	3.0	
		Yes (by March 2020)	Yes		
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M: Yes			Documents\2019-
pd-19-0002: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Yes	Yes		
		Monthly Result	Notes		Evidence
		J: Yes			SBS
		F: Yes			SBS
		M: Yes			SBS

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Du Toit, Roelof - Director: Electrical Engineering Services					
Strategic Goal:	5 Sufficient, affordable and well-run services				
Strategic Objective:	Manage Electrical Engineering Services (Goal 5)				
pd-09-0064: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		Qtr 4 (Between 95% and 105%)	71.8% cumulative		
		Monthly Result	Notes		Evidence
		J: 64.2%	Budget = R23 602 650, YTD Actual = R15 163 742 (Committed = R1 244 548)		Documents\2019-
		F: 71.6%	Budget = R23 602 650, YTD Actual = R16 900 584 (Committed = R1 483 921)		Documents\2019-
		M: 71.8%	Budget = R23 602 650, YTD Actual = R16 952 122 (Committed = R1 607 711)		Documents\2019-
pd-09-0065: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		90% for the year	71.3% cumulative		
		Monthly Result	Notes		Evidence
		J: 60.5%			Spreadsheet
		F: 65%			Spreadsheet
		M: 71.3%			Spreadsheet
pd-09-0066: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		Qtr 4 (Between 90% and 100%)	66.4% cumulative		
		Monthly Result	Notes		Evidence
		J: 51.7%	Budget =R281 891 663, YTD Actual = R146 169 682		Documents\2019-
		F: 59.4%	Budget =R281 891 663, YTD Actual = R167 464 993		Documents\2019-
		M: 66.4%	Budget =R281 891 663, YTD Actual = R187 096 824		Documents\2019-
pd-09-0067: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	Adult Education & Training (3), Excavator Refresher Training (7), Digger Loader Refresher Training (8) - planned training		Documents\2019-
		F: 100%	Adult Education & Training (3), Excavator Refresher Training (4), Diversity Awareness Workshop (8) - planned training		Documents\2019-
		M: 100%	Adult Education & Training (3), Diversity Awareness Workshop (11), Learners license Code 1,2&3 (3) - planned training		Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0068: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	1/1 resolutions initiated/implemented		Documents\2019-
		F: 100%	10/10 resolutions initiated/implemented		Documents\2019-
		M: n/a	no resolutions registered to be implemented		Documents\2019-
pd-09-0069: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	3: 100.0%	100.0%	3.0	
		3 per quarter	3		
		Monthly Result	Notes		Evidence
		J: 1	13 Jan 2020		SBS System
		F: 1	24 Feb 2020		SBS System
pd-09-0072: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	3: 100.0%	100.0%	3.0	
		0 maximum	0		
		Monthly Result	Notes		Evidence
		J: 0			N/a
		F: 0			N/a
pd-09-0073: Correspondence addressed in a timely manner	1: % of all correspondence recorded by Collaborator less than 60 days old [Type=Avg All]	3: 100.0%	106.3%	3.2	
		90.0%	95.7% pm average		
		Monthly Result	Notes		Evidence
		J: 97%	3/101 items older than 60 days		Documents\2019-
		F: 96%	4/95 items older than 60 days		Documents\2019-
pd-09-0074: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		100% cumulative by end of June annually	N/a		
		Monthly Result	Notes		Evidence
		J: N/a	No employment equity opportunities		Documents\2019-
		F: N/a	No employment equity opportunities		Documents\2019-
		M: N/a	No employment equity opportunities		Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0075: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	Total Requisitions= 52		Documents\2019-
		F: 100%	Total Requisitions= 55		Documents\2019-
		M: 100%	Total Requisitions= 66		Documents\2019-
pd-09-0076: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	3: 100.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a	1st and 2nd Quarter PMS reports issued but not findings applicable		
		F: N/a			
		M: N/a			
	2: % internal actions implemented within agreed time frame [Type=Avg All]	3: 100.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a	Safeguarding of cables		Documents\2019-
		F: N/a	Findings to be followed up end of March		Documents\2019-
		M: N/a	Findings to be followed up during April		Documents\2019-
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	3: 50.0%	96.0% by the end of Qtr 3	5.0	NOTES: The electronical process for the issuing of meters has been developed in Collaborator indicating the dates of installation, replacement and removal. The process is currently being tested.
		Monthly Result	Notes		Evidence
		J: 96%	1 of 26 findings to be implemented - Issue of meters finding 7		Documents\2019-
		F: 96%			
		M: 96%			
pd-09-0077: Risk identification and control implementation	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Yes	Yes		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: Yes	Strategic Risks - COVID-19		Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0077: Risk identification and control implementation	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	3: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M: N/a			
	6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	3: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M: N/a			
pd-09-0079: Invocoms held	1: Number of invocoms held [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		J: 1 F: 1 M: 1	13 Jan 2020 24 Feb 2020 23 Mar 2020		Documents\2019- Documents\2019- Minutes
	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	3: 100.0% 3 months maximum	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M: N/a	No vacancies No vacancies No vacancies		Documents\2019- Documents\2019- Documents\2019-
pd-10-0030: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	3: 100.0% 4% pm maximum	110.0% 2.5% pm average	3.3	
		Monthly Result	Notes		Evidence
		J: 2.4% F: 3.2% M: 1.9%	24/1012 person days lost due to sick leave 29/920 person days lost due to sick leave 19/990 person days lost due to sick leave		Documents\2019- Documents\2019- Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-12-0009: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		4 (103 for the whole organisation)	9.18 cumulative		
		Monthly Result	Notes		Evidence
		J: 1.1			Documents\2019-
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	F: 1.24			Documents\2019-
		M: 1.1			Documents\2019-
		3: 0.0%	0.0%		
		12 (296 for the whole organisation)	20 cumulative		
		Monthly Result	Notes		Evidence
		J: 0	N/a		
		F: 2			Documents\2019-
		M: 5			Documents\2019-
pd-14-0002: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	3: 100.0%	0.0%		
		Yes	N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
pd-14-0016: Communication Strategy implementation	5: All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		Yes (annually by end of June)	N/a		
		Monthly Result	Notes		Evidence
		J: n/a			
		F: n/a			
		M: n/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0016: Communication Strategy implementation	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	3: 100.0% 1 per quarter	100.0% 1	3.0	
		Monthly Result	Notes		Evidence
		J: 1 F: n/a M: n/a	Q2 report submitted timeously		Documents\2019-
pd-14-0024: General KPI: Improved access to electricity	1: % of urban households with access to electricity [Outcome Ind]; [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100% F: 100% M: 100%			CAD Network dra CAD Network dra CAD Network dra
pd-17-0004: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	3: 100.0% Yes (by end of March)	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M: Yes			Promun
pd-17-0009: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	3: 0.0% 100% by end of June	0.0% 84.5% cumulative		
		Monthly Result	Notes		Evidence
		J: 74.5%	Energy Efficiency and Demand Side Management Grant: Budget = R4 000 000, YTD = R2 909 945 (72.7%) INEP grant: Budget = R5 000 000, YTD = R3 898 934 (78.0%) GMC grant: Budget = R140 000, YTD = R0 (0%) Total Budget: R9 140 000, YTD = R6 808 879 (74.5%)		Documents\2019-
		F: 83.9%	Energy Efficiency and Demand Side Management Grant: Budget = R4 000 000, YTD = R2 909 945 (72.7%) INEP grant: Budget = R5 000 000, YTD = R4 760 362 (95.2%) GMC grant: Budget = R140 000, YTD = R0 (0%) Total Budget: R9 140 000, YTD = R7 670 307 (83.9%)		Documents\2019-
		M: 84.5%	Energy Efficiency and Demand Side Management Grant: Budget = R4 000 000, YTD = R2 909 945 (72.7%) INEP grant: Budget = R5 000 000, YTD = R4 810 012 (96.2%) GMC grant: Budget = R140 000, YTD = R0 (0%) Total Budget: R9 140 000, YTD = R7 719 957 (84.5%)		Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-19-0003: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Yes	Yes		
		Monthly Result	Notes		Evidence
		J: Yes			SBS
		F: Yes			SBS
		M: Yes			SBS

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Humphreys, Philip - Director: Protection Services					
Strategic Goal: 1 Improved quality of life for citizens					
Strategic Objective: Manage Protection Services					
pd-09-0100: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		Qtr 4 (Between 95% and 105%)	56.5% cumulative		
		Monthly Result	Notes		Evidence
		J: 14.7%	Budget = R1 321 000, YTD Actual = R194 249 (Committed = R90 788)		Documents\2019-
		F: 17.0%	Budget = R1 321 000, YTD Actual = R223 992 (Committed = R738 957)		Documents\2019-
		M: 56.5%	Budget = R1 321 000, YTD Actual = R746 922 (Committed = R239 236)		Documents\2019-
pd-09-0101: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		90% for the year	65.0% cumulative		
		Monthly Result	Notes		Evidence
		J: 50%			Promun
		F: 60%			Promun
		M: 65%			Promun
pd-09-0102: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		Qtr 4 (Between 90% and 100%)	42.8% cumulative		
		Monthly Result	Notes		Evidence
		J: 34.2%	Budget =R74 945 299, YTD Actual = R24 872 007		Documents\2019-
		F: 37.9%	Budget =R74 945 299, YTD Actual = R28 419 857		Documents\2019-
		M: 42.8%	Budget =R74 945 299, YTD Actual = R32 064 866		Documents\2019-
pd-09-0103: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: N/a	No planned training for January 2020		Documents\2019-
		F: 100%	Firearms Proficiency Training (35), Certificate in Mun Financial Management (2), Diversity Awareness Workshop (17) - planned training		Documents\2019-
		M: 100%	Certificate in Mun Financial Management (2), Diversity Awareness Workshop (14), Learners license Code 1,2&3 (6) - planned training		Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0104: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	2/2 resolutions initiated/implemented		Documents\2019-
		F: 100%	9/9 resolutions initiated/implemented		Documents\2019-
		M: N/a	No resolutions registered to be implemented		Documents\2019-
pd-09-0105: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	3: 100.0%	100.0%	3.0	
		3 per quarter	3		
		Monthly Result	Notes		Evidence
		J: 1	13 Jan 2020		SBS System
		F: 1	24 Feb 2020		SBS System
pd-09-0108: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	3: 100.0%	100.0%	3.0	
		0 maximum	0		
		Monthly Result	Notes		Evidence
		J: 0			N/a
		F: 0			N/a
pd-09-0109: Correspondence addressed in a timely manner	1: % of all correspondence recorded by Collaborator less than 60 days old [Type=Avg All]	3: 100.0%	107.2%	3.2	
		90.0%	96.5% pm average		
		Monthly Result	Notes		Evidence
		J: 96.5%	15/440 items older than 60 days		Documents\2019-
		F: 97%	14/450 items older than 60 days		Documents\2019-
		M: 96%	16/448 items older than 60 days		Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0110: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		100% cumulative by end of June annually	1/2 employees for Qtr 3		
		Monthly Result	Notes		Evidence
		J: 100%	1/1 employees appointed in terms of the EE Plan		Documents\2019-
pd-09-0111: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	F: N/a	No employment equity opportunities		Documents\2019-
		M: 0%	0/1 employees appointed in terms of the EE Plan - 1 Coloured Male appointed in Skilled Technical Level where Coloured Males are over-represented - Scarce Skill. A candidate from the designated groups was initially appointed in the post of Examiner of Driving Licenses (Grade A) but resigned after 10 days of appointment. There were no other candidates from the designated groups who met the requirements for appointment. Post was filled from shortlist 2 as the filling of the post was urgent.		Documents\2019-
		3: 100.0%	100.0%	3.0	
			(Total requisitions = 81)		
pd-09-0112: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	Monthly Result	Notes		Evidence
		J: 100%	Total Requisitions= 21		Documents\2019-
		F: 100%	Total Requisitions= 35		Documents\2019-
		M: 100%	Total Requisitions= 25		Documents\2019-
pd-09-0112: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	3: 100.0%	100.0%	3.0	
			by the end of Qtr 3		
		Monthly Result	Notes		Evidence
		J: 100%	Disciplinary committee report to Council		Documents\2019-
pd-09-0112: Audit issues resolved	2: % internal actions implemented within agreed time frame [Type=Avg All]	F: N/a			N/a
		M: N/a			N/a
		3: 100.0%	0.0%		
			N/a		
pd-09-0112: Audit issues resolved	2: % internal actions implemented within agreed time frame [Type=Avg All]	Monthly Result	Notes		Evidence
		J: N/a			N/a
		F: N/a	1 finding to be followed up at the end of March		Documents\2019-
		M: N/a	Finding to be followed up during April		Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0112: Audit issues resolved	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	3: 50.0%	100.0% by the end of Qtr 3	5.0	
		Monthly Result	Notes		Evidence
		J: 100%	No findings related to Protection service outstanding		Documents\2019-
		F: N/a			N/a
		M: N/a			N/a
pd-09-0113: Risk identification and control implementation	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	3: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: N/a			N/a
		F: N/a			N/a
		M: Yes	Strategic Risk - COVID-19		Documents\2019-
	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	3: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			N/a
		F: N/a			N/a
		M: N/a			N/a
	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	3: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			N/a
		F: N/a			N/a
		M: N/a			N/a
pd-09-0115: Invocoms held	1: Number of invocoms held [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		J: 1	Invocom held 27 January 2020		Documents\2019-
		F: 1	Invocom held 26 February 2020		Documents\2019-
		M: 1	Invocom held 20 March 2020		Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0032: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	3: 100.0%	100.0%	3.0	
		3 months maximum	1 month at the end of Qtr 3		
		Monthly Result	Notes		Evidence
		J: N/a	No vacancies		Documents\2019-
pd-10-0033: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	3: 100.0%	110.0%	3.3	
		4% pm maximum	2.5% pm average		
		Monthly Result	Notes		Evidence
		J: 2.3%	43/1870 person days lost due to sick leave		Documents\2019-
pd-12-0010: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		10 (103 for the whole organisation)	0.27 cumulative		
		Monthly Result	Notes		Evidence
		J: N/a	No projects		N/a
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		29 (296 for the whole organisation)	2 cumulative		
		Monthly Result	Notes		Evidence
		J: N/a	No projects		N/a
pd-14-0003: Asset safeguarding	2: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	3: 100.0%	0.0%		
		Yes	N/a		
		Monthly Result	Notes		Evidence
		J: N/a			N/a
		F: N/a			N/a
		M: N/a			N/a

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes	
pd-14-0017: Communication Strategy implementation	5: All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services [Type=Qtr 4 Only]	3: 0.0%	0.0%			
		Yes (annually by end of June)	N/a			
	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]					
pd-16-0004: Effective monitoring of informal settlements	1: Report to Portfolio Committee on any new informal dwellings / structures erected [Type=Avg All]	3: 100.0%	100.0%	3.0		
		Yes - monthly	Yes			
pd-17-0005: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	3: 100.0%	100.0%	3.0		
		Yes (by end of March)	Yes			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0010: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		100% by end of June	47.0% cumulative		
		Monthly Result	Notes		Evidence
		J: 26.5%	Establishment of a K9 Unit grant: Budget = R3 895 215, YTD = R1 307 978 (33.6%) Establishment of a K9 Unit grant: Budget = R1 046 000, YTD = R0 (0%) Total Budget:R4 941 215, YTD R1 307 978 (26.5%)		Documents\2019-
		F: 30.5%	Establishment of a K9 Unit grant: Budget = R3 895 215, YTD = R1 498 179 (38.5%) Establishment of a K9 Unit grant: Budget = R1 046 000, YTD = R8 609 (0.8%) Total Budget:R4 941 215, YTD R1 506 788 (30.5%)		Documents\2019-
pd-19-0004: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	M: 47.0%	Establishment of a K9 Unit grant: Budget = R3 895 215, YTD = R1 772 130 (45.5%) Establishment of a K9 Unit grant: Budget = R1 046 000, YTD = R552 297 (52.8%) Total Budget:R4 941 215, YTD R2 324 427 (47.0%)		Documents\2019-
		3: 100.0%	100.0%	3.0	
		Yes	Yes		
		Monthly Result	Notes		Evidence
		J: Yes			SBS
		F: Yes			SBS
		M: Yes			SBS

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Krieger, Jo-Ann - Director: Development Services					
Strategic Goal: 3 Quality and sustainable living environment					
Strategic Objective: Manage Development Services (Goal 3)					
pd-09-0048: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		Qtr 4 (Between 95% and 105%)	36.9% cumulative		
		Monthly Result	Notes		Evidence
		J: 29.2%	Budget = R48 765 000, YTD Actual = R14 248 251 (Committed = R515 752)		Documents\2019-
		F: 29.4%	Budget = R48 765 000, YTD Actual = R14 344 440 (Committed = R790 224)		Documents\2019-
pd-09-0049: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		90% for the year	60.0% cumulative		
		Monthly Result	Notes		Evidence
		J: 40%			
		F: 50%			Documents\2019-
pd-09-0050: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		Qtr 4 (Between 90% and 100%)	55.3% cumulative		
		Monthly Result	Notes		Evidence
		J: 58.2%	Budget =R32 107 775, YTD Actual = R14 079 029		Documents\2019-
		F: 52.8%	Budget =R32 107 775, YTD Actual = R16 956 534		Documents\2019-
pd-09-0051: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	Adult Education & Training (2) - Planned training		Documents\2019-
		F: 100%	Adult Education & Training (2), Certificate in Mun Financial Management (1), Diversity Awareness Workshop (9) - Planned training		Documents\2019-
		M: 100%	Adult Education & Training (2), Certificate in Mun Financial Management (1), Diversity Awareness Workshop (2) - Planned training		Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0052: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	16/16 resolutions initiated/implemented		Documents\2019-
		F: 100%	18/18 resolutions initiated/implemented		Documents\2019-
		M: 100%	2/2 resolutions initiated/implemented		Documents\2019-
pd-09-0053: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	3: 100.0%	100.0%	3.0	
		3 per quarter	3		
		Monthly Result	Notes		Evidence
		J: 1	15 Jan 2020		SBS System
		F: 1	25 Feb 2020		SBS System
pd-09-0056: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	3: 100.0%	100.0%	3.0	
		0 maximum	0		
		Monthly Result	Notes		Evidence
		J: 0			N/a
		F: 0			N/a
pd-09-0057: Correspondence addressed in a timely manner	1: % of all correspondence recorded by Collaborator less than 60 days old [Type=Avg All]	3: 100.0%	107.6%	3.2	
		90.0%	96.8% pm average		
		Monthly Result	Notes		Evidence
		J: 96.5%	119/3561 items older than 60 days		Documents\2019-
		F: 97%	115/3794 items older than 60 days		Documents\2019-
pd-09-0058: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		100% cumulative by end of June annually	N/a		
		Monthly Result	Notes		Evidence
		J: N/a	No employment equity opportunities		Documents\2019-
		F: N/a	No employment equity opportunities		Documents\2019-
		M: N/a	No employment equity opportunities		Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0059: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	Total Requisitions= 16		Documents\2019-
		F: 100%	Total Requisitions= 35		Documents\2019-
		M: 100%	Total Requisitions= 30		Documents\2019-
pd-09-0060: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	3: 100.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a	Interim Valuation report discussed with External Valuer and Manager, Town Planning & Built Environment		Documents\2019-
		M: N/a			
	2: % internal actions implemented within agreed time frame [Type=Avg All]	3: 100.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a	Property Valuation roll follow-up		Documents\2019-
		F: N/a	Findings to be followed up at end of March		Documents\2019-
		M: N/a	Some findings to be followed up during April		Documents\2019-
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	3: 50.0%	100.0% by the end of Qtr 3	5.0	
		Monthly Result	Notes		Evidence
		J: 100%	No findings related to Development Services outstanding		Documents\2019-
		F: N/a			
		M: N/a			
pd-09-0061: Risk identification and control implementation	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Yes	Yes		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: Yes	Strategic Risk - COVID-19		Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0061: Risk identification and control implementation	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	3: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M: N/a			
	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	3: 100.0% Yes	100.0% Yes	3.0	NOTES: Incorrect categories, values and usages
		Monthly Result	Notes		Evidence
		J: Yes F: N/a M: N/a	Incorrect categories, values and usages are currently followed up with External Valuer		Documents\2019-
pd-09-0063: Invocoms held	1: Number of invocoms held [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		J: 1 F: 1 M: 1	27 January 2020 24 February 2020 25 March 2020		Documents\2019- Documents\2019- Documents\2019-
	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	3: 100.0% 3 months maximum	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M: N/a	No vacancies No vacancies No vacancies		Documents\2019- Documents\2019- Documents\2019-
pd-10-0036: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	3: 100.0% 4% pm maximum	125.0% 1.2% pm average	3.8	
		Monthly Result	Notes		Evidence
		J: 1.0% F: 0.9% M: 1.7%	7/704 person days lost due to sick leave 6/640 person days lost due to sick leave 12/704 person days lost due to sick leave		Documents\2019- Documents\2019- Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-12-0011: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		5 (103 for the whole organisation)	10.56 cumulative		
		Monthly Result	Notes		Evidence
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	J: 2.2			Documents\2019-
		F: 2.2			Documents\2019-
		M: N/a			N/a
pd-14-0004: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	3: 0.0%	0.0%		
		14 (296 for the whole organisation)	49 cumulative		
		Monthly Result	Notes		Evidence
		J: 9			Documents\2019-
		F: 0			Na
		M: N/a			N/a
pd-14-0018: Communication Strategy implementation	3: All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services [Type=Qtr 4 Only]	3: 100.0%	0.0%		
		Yes	N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
pd-14-0018: Communication Strategy implementation	3: All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		Yes (annually by end of June)	N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0018: Communication Strategy implementation	4: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	3: 100.0% 1 per quarter	100.0% 1	3.0	
		Monthly Result	Notes		Evidence
		J: 1	Q2 report submitted timeously		Documents\2019-
		F: N/a			
		M: N/a			
pd-17-0006: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	3: 100.0% Yes (by end of March)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: N/a			
		F: Yes			Building Control
		M: N/a			
pd-17-0011: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	3: 0.0% 100% by end of June	0.0% 42.0% cumulative		
		Monthly Result	Notes		Evidence
		J: 26.7%	HS grant: Budget = R41 094 000, YTD = R11 329 512 (27.6%) HS grant 2: Budget = R5 038 530, YTD = R2 024 924 (40.2%) RSEP grant: Budget = R4 000 000, YTD = R0 (0%) Mun Accreditation and Capacity Building: Budget = R224 000, YTD = R130 714 (58.4%) Community Development Workers: Budget = R74 000, YTD = R0 (0%) Total: Budget = R50 430 530, YTD = R13 485 151 (26.7%)		Documents\2019-
		F: 34.5%	HS grant: Budget = R41 094 000, YTD = R13 850 955 (33.7%) HS grant 2: Budget = R5 038 530, YTD = R3 400 909 (67.5%) RSEP grant: Budget = R4 000 000, YTD = R0 (0%) Mun Accreditation and Capacity Building: Budget = R224 000, YTD = R149 388 (66.7%) Community Development Workers: Budget = R74 000, YTD = R0 (0%) Total: Budget = R50 430 530, YTD = R17 401 252 (34.5%)		Documents\2019-
		M: 42.0%	HS grant: Budget = R41 094 000, YTD = R17 425 170 (42.4%) HS grant 2: Budget = R5 038 530, YTD = R3 400 909 (67.5%) RSEP grant: Budget = R4 000 000, YTD = R161 252 (4.0%) Mun Accreditation and Capacity Building: Budget = R224 000, YTD = R168 061 (75.0%) Community Development Workers: Budget = R74 000, YTD = R3 127 (4.2%) Total: Budget = R50 430 530, YTD = R21 158 519 (42.0%)		Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-19-0005: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Yes	Yes		
		Monthly Result	Notes		Evidence
		J: Yes			SBS
		F: Yes			SBS
		M: Yes			SBS

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Scholtz, Joggie - Municipal Manager: Office of the Municipal Manager					
Strategic Goal: 4 Caring, competent and responsive institutions, organisations and business					
Strategic Objective: Manage the Office of the Municipal Manager and Organisation					
pd-09-0003: Sound management	2: Number of monthly management meetings held [Type=Qtr 4 Only]	3: 0.0% At least 10 p.a.	0.0% 7 cumulative		
		Monthly Result	Notes		Evidence
		J: 1	2020-01-31 Bestuursplan		Documents\2019-
		F: 1	2020-02-27		Documents\2019-
		M: n/a	2020-03-27 Uitgestel weens COVID-19		
pd-09-0004: Legally compliant procurement	1: Number of appeals against the municipality regarding the awarding of tenders that were upheld [Type=Avg All]	3: 100.0% 0 maximum	100.0% 0	3.0	
		Monthly Result	Notes		Evidence
		J: 0			N/a
		F: 0			N/a
		M: 0			N/a
pd-09-0005: Performance and financial monitoring	2: Number of monthly performance and financial assessments done [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		J: 1	15 Jan 2020		SBS System
		F: 1	25 Feb 2020		SBS System
		M: 1	Departments do assessments on their own because of lockdown		SBS System
pd-09-0006: Annual report compilation and approval	2: Annual Report as required by MFMA (121) tabled [Type=Qtr 3 Only]	3: 100.0% Yes (annually by end of January)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: Yes	30 Jan 2020		Documents\2019-
		F: N/a			
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0006: Annual report compilation and approval	3: Annual Report as required by MFMA (121) approved [Type=Qtr 3 Only]	3: 100.0% Yes (annually by end of March)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M: Yes	26 March		Documents\2019-
pd-09-0007: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	3: 100.0%	89.5% (17/19 resolutions initiated)	2.7	
		Monthly Result	Notes		Evidence
		J: 100% F: 83% M: 100%	4/4 resolutions initiated/implemented 10/12 resolutions initiated/implemented (Obj id 3395078 - L Fourie/O Fransman) 3/3 resolutions initiated/implemented		Documents\2019- Documents\2019- Documents\2019-
pd-09-0008: Monitoring the IDP / Budget process	2: Number of months that the IDP / Budget process schedule were checked [Type=Qtr 4 Only]	3: 0.0% At least 10 p.a.	0.0% 7 cumulative		
		Monthly Result	Notes		Evidence
		J: 1 F: 1 M: n/a	2020-01-31 2020-02-27 2020-03-27 Bestuursplan uitgestel weens COVID-19		Documents\2019- Documents\2019-
pd-09-0009: Functional macro-structure maintained	2: Annual review of the macro structure completed [Type=Qtr 4 Only]	3: 0.0% Yes (before end of June)	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M: N/a			
pd-14-0029: General KPI: % of capital budget spent on IDP projects	1: % of capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's IDP (% of capital budget spent) [Type=Qtr 4 Only]	3: 0.0% Qtr 4 (between 90% and 105%)	0.0% 47.4% cumulative		
		Monthly Result	Notes		Evidence
		J: 38.7% F: 43.6% M: 47.4%	Budget = R140 815 524, YTD Actual = R54 496 117 (Committed = R7 438 011) Budget = R140 815 524, YTD Actual = R61 385 632 (Committed = R5 903 108) Budget = R140 815 524, YTD Actual = R66 679 579 (Committed = R10 912 768)		Documents\2019- Documents\2019- Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-19-0001: Monitor and report on the performance of contractors in terms of section 116(2) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	3: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: N/a F: Yes M: Yes			
		2: Number of reports on the management of the contracts or agreements (supply chain) and the performance of contractors submitted to the Mayoral Committee [Type=Avg All]	3: 100.0% 1 per quarter	0.0%	0.0
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M:			

Strategic Goal: *2 Inclusive economic growth*

Strategic Objective: *Facilitate economic development in the municipal area*

pd-09-0001: Liaison with business role-players	2: Annual event with local business held [Type=Qtr 4 Only]	3: 0.0% Yes (before end of June)	0.0%		
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M: 9&17	9-DEVMARK verskeie sake oor DC's en 17-Sakekamer Bestuur		Documents\2019- Documents\2019-
pd-09-0012: LED fund management	1: % of the LED funds actually spent [Type=Qtr 4 Only]	3: 0.0% 90% for the year	0.0% 80.6% cumulative		
		Monthly Result	Notes		Evidence
		J: 34.9% F: 80.6% M: 80.6%	Budget = R300 000, YTD Actual = R104 771, Committed=R138 000 Budget = R307000, YTD Actual = R247529.36, Committed=R0 Budget = R307000, YTD Actual = R247529.36, Committed=R0		Promun Promun

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0026: General KPI: Jobs created through municipality's LED initiatives including capital projects	1: Number of jobs created through Municipality's capital projects (contracts > R200 000) [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		150 for the year	117 cumulative		
		Monthly Result	Notes		Evidence
		J: N/a	No tenders awarded in January		
		F: 52	Electrification of Sibanye Square Phase 1, 115 plots / Civil Eng Service: Services low cost erven		Documents\2019-
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Terblanche, Madelaine - Director: Corporate Services					
Strategic Goal:	4 Caring, competent and responsive institutions, organisations and business				
Strategic Objective:	Manage Corporate Services				
pd-09-0032: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	3: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 3.7% cumulative		NOTES: Decrease in expenditure as a result of increase of capital adjustment budget for purchashe of land in Kalbaskraal
		Monthly Result	Notes		Evidence
		J: 3.1%	Budget = R2 228 000, YTD Actual = R69 573 (Committed = R50 563)		Documents\2019-
		F: 3.1%	Budget = R2 228 000, YTD Actual = R70 138 (Committed = R46 234)		Documents\2019-
		M: 3.7%	Budget = R2 228 000, YTD Actual = R83 508 (Committed = R17 205)		Documents\2019-
pd-09-0033: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	3: 0.0% 90% for the year	0.0% 6.0% cumulative		
		Monthly Result	Notes		Evidence
		J: 63%			Documents\2019-
		F: 5.28%	Decreased cumulative is the result of additional capital project added with adjustments budget, in the amount of R2,1 million for Kalbaskraal land purchase		Documents\2019-
		M: 6%			Documents\2019-
pd-09-0034: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	3: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 66.8% cumulative		
		Monthly Result	Notes		Evidence
		J: 55.1%	Budget =R33 612 509, YTD Actual = R17 523 423		Documents\2019-
		F: 58.2%	Budget =R33 612 509, YTD Actual = R19 568 519		Documents\2019-
		M: 66.8%	Budget =R33 612 509, YTD Actual = R22 455 279		Documents\2019-
pd-09-0035: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	Adult Education & Training (2), B. Information Science (1) - Planned training		Documents\2019-
		F: 100%	Adult Education & Training (2), B. Information Science (1), Diversity Awareness Workshop (16) - Planned training		Documents\2019-
		M: 100%	Adult Education & Training (2), B. Information Science (1), Diversity Awareness Workshop (22), Amended Senior Certificate (Grade 12)(4) - Planned training		Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0036: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	17/17 resolutions initiated/implemented		Documents\2019-
		F: 100%	34/34 resolutions initiated/implemented		Documents\2019-
		M: 100%	11/11 resolutions initiated/implemented		Documents\2019-
pd-09-0037: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	3: 100.0%	100.0%	3.0	
		3 per quarter	3		
		Monthly Result	Notes		Evidence
		J: 1	15 Jan 2020		SBS System
		F: 1	28 Feb 2020		SBS System
pd-09-0040: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	3: 100.0%	100.0%	3.0	
		0 maximum	0		
		Monthly Result	Notes		Evidence
		J: 0			N/a
		F: 0			N/a
pd-09-0041: Correspondence addressed in a timely manner	1: % of all correspondence recorded by Collaborator less than 60 days old [Type=Avg All]	3: 100.0%	107.8%	3.2	
		90.0%	97.0% pm average		
		Monthly Result	Notes		Evidence
		J: 97%	860/26878 items older than 60 days		Documents\2019-
		F: 97%	864/27513 items older than 60 days		Documents\2019-
		M: 97%	783/27383 items older than 60 days		Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0042: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		100% cumulative by end of June annually	0/2 employees for Feb		
		Monthly Result	Notes		Evidence
		J: N/a	No employment equity opportunities		Documents\2019-
		F: 0%	0/2 employees appointed in terms of the EE Plan - 2 Coloured Females appointed in Semi-Skilled Level where Coloured Females are over-represented - Internal appointments made in terms of par 5.2.3(b) of the Recruitment and Selection Policy		Documents\2019-
pd-09-0043: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	M: N/a	No employment equity opportunities		Documents\2019-
		3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	Total Requisitions= 36		Documents\2019-
		F: 100%	Total Requisitions= 49		Documents\2019-
pd-09-0044: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	M: 100%	Total Requisitions= 40		Documents\2019-
		3: 100.0%	100.0% by end of Qtr 3	3.0	
		Monthly Result	Notes		Evidence
		J: N/a	No report issued		
		F: 100%	2nd Quarter Performance Management report		Documents\2019-
	2: % internal actions implemented within agreed time frame [Type=Avg All]	M: 100%	Ongemagtigde aansoeke vir huislenings		Documents\2019-
		3: 100.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a	Finding to be followed up at end of March		Documents\2019-
		M: N/a	Findings to be followed up during April		Documents\2019-
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	3: 50.0%	100.0% by end of Qtr 3	5.0	
		Monthly Result	Notes		Evidence
		J: 100%	No findings related to Corporate Services are outstanding		Documents\2019-
		F: N/a			
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0045: Risk identification and control implementation	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	3: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: N/a			
		F: Yes	Unauthorised application for house loans		Documents\2019-
	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	M: Yes	Strategic Risk - COVID-19		Documents\2019-
		3: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
	6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	3: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
pd-09-0047: Invocoms held	1: Number of invocoms held [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		J: 1	Invocom held 30 January 2020		Documents\2019-
		F: 1	Invocom held 27 February 2020		Documents\2019-
		M: 1	Invocom held 25 March 2020 to discuss lockdown arrangements for directorate		
pd-10-0038: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	3: 100.0% 3 months maximum	100.0% 1 months at the end of Qtr 3	3.0	
		Monthly Result	Notes		Evidence
		J: 1.5 mths			Documents\2019-
		F: 0 mths			Documents\2019-
		M: 1 mth			Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0039: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	3: 100.0%	105.0%	3.2	
		4% pm maximum	3.2% pm average		
		Monthly Result	Notes		Evidence
		J: 1.8%	26/1452 person days lost due to sick leave		Documents\2019-
		F: 4.1%	55/1340 person days lost due to sick leave - 21 employees took sick leave during the period of which 1 took 10 days, two took 6 days and 2 took 4 days		Documents\2019-
pd-12-0012: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		8 (103 for the whole organisation)	0.87 cumulative		
		Monthly Result	Notes		Evidence
		J: N/a	No projects		N/a
		F: N/a	No projects		
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	M:			
		3: 0.0%	0.0%		
		23 (296 for the whole organisation)	17 cumulative		
		Monthly Result	Notes		Evidence
		J: N/a	No projects		N/a
pd-14-0005: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	3: 100.0%	0.0%		
		Yes	N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0027: General KPI: People from employment equity target groups employed	1: % of people from employment equity target groups appointed for the month in terms of the Municipality's approved Employment Equity plan [Type=Avg All]	3: 100.0% 100% (report bi-annually to Mayoral Committee)	14.3% 1/7 employees	3.0	REASONS: Reasons are provided in each month INTERVENTIONS: No interventions required
		Monthly Result	Notes	Evidence	
		J: 50%	1/2 employees appointed in terms of the EE Plan - 1 White Male appointed in Professionally Qualified Level (Manager Solid Waste - Civil Engineering Services) where White Males are over-represented - Scarce and Critical Skill. Post was advertised twice. Appointment was urgent. No suitable candidates from the designated groups met the requirements.	Documents\2019-	
		F: 0%	0/2 employees appointed in terms of the EE Plan - 2 Coloured Females appointed in Semi-Skilled Level where Coloured Females are over-represented - Internal appointments made in terms of par 5.2.3(b) of the Recruitment and Selection Policy	Documents\2019-	
		M: 0%	0/3 employees appointed in terms of the EE Plan - 1 Coloured Male appointed in Semi-Skilled Level (Snr Supervisor/Truck Driver - Civil Eng Services) where Coloured Males are over-represented - Appointment made in settlement of dispute for unfair dismissal. 2 Coloured Males appointed in Skilled Technical Level where Coloured Males are over-represented (Caretaker Swimming Pool - Civil Eng Services and Examiner of Driving Licences (Grade A) - Protection Services) - Scarce Skills. No candidates from the designated groups met the minimum requirements. Filling of posts were urgent.	Documents\2019-	
pd-14-0028: General KPI: Budget spent on implementing the workplace skills plan	1: % of the municipality's training budget actually spent on implementing its workplace skills plan (cumulative) [Type=Qtr 4 Only]	3: 0.0% At least 90%	0.0% 59.0% cumulative		
		Monthly Result	Notes	Evidence	
		J: 41%	733360/1805366 (% of municipality's training budget actually spent on implementing its workplace skills plan)	Documents\2019-	
		F: 43%	776313/1805366 (% of municipality's training budget actually spent on implementing its workplace skills plan)	Documents\2019-	
		M: 59%	1061092/1805366 (% of municipality's training budget actually spent on implementing its workplace skills plan)	Documents\2019-	
pd-17-0007: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	3: 100.0% Yes (by end of March)	100.0% Yes	3.0	
		Monthly Result	Notes	Evidence	
		J: N/a			
		F: N/a			
		M: Yes			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0012: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		100% by end of June	68.0% cumulative		
		Monthly Result	Notes		Evidence
		J: 52.9%	Library service grant: Budget = R9 607 000, YTD = R5 234 270 (54.5%) FMS grant: Budget = R379 000, YTD = R80 189 (21.2%) LG Internship Grant: Budget = R60 000, YTD = R0 (0%) Total Budget = R10 046 000, YTD = R5 314 459 (52.9%)		Documents\2019-
		F: 60.2%	Library service grant: Budget = R9 607 000, YTD = R5 918 618 (61.6%) FMS grant: Budget = R379 000, YTD = R130 229 (34.4%) LG Internship Grant: Budget = R60 000, YTD = R0 (0%) Total Budget = R10 046 000, YTD = R6 048 847 (60.2%)		Documents\2019-
		M: 68.0%	Library service grant: Budget = R9 607 000, YTD = R6 644 092 (69.2%) FMS grant: Budget = R379 000, YTD = R131 686 (34.7%) LG Internship Grant: Budget = R60 000, YTD = R52 857 (88.1%) Total Budget = R10 046 000, YTD = R6 828 635 (68.0%)		Documents\2019-
pd-19-0006: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Yes	Yes		
		Monthly Result	Notes		Evidence
		J: Yes			Documents\2019-
		F: Yes			Documents\2019-
		M: Yes			Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Zikmann, Louis - Director: Civil Engineering Services					
Strategic Goal: 5 Sufficient, affordable and well-run services					
Strategic Objective: Manage Civil Engineering Services					
pd-09-0013: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		Qtr 4 (Between 95% and 105%)	47.6% cumulative		
		Monthly Result	Notes		Evidence
		J: 36.9%	Budget = R64 832 874, YTD Actual = R23 901 195 (Committed = R2 413 963)		Documents\2019-
		F: 45.9%	Budget = R64 832 874, YTD Actual = R29 783 200 (Committed = R2 841 578)		Documents\2019-
pd-09-0014: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		90% for the year	66.0% cumulative		
		Monthly Result	Notes		Evidence
		J: 57%			Documents\2019-
		F: 61%			Documents\2019-
pd-09-0015: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		Qtr 4 (Between 90% and 100%)	46.4% cumulative		
		Monthly Result	Notes		Evidence
		J: 32%	Budget =R263 045 075, YTD Actual = R86 053 194		Documents\2019-
		F: 38.3%	Budget =R263 045 075, YTD Actual = R100 819 604		Documents\2019-
pd-09-0016: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	Nat Cert: Water and Waste Water NQF 2 (3), FET Certificate WWT Process Control Supervision NQF4 (2), Nat Cert Sanitation Project Co-ordination NQF 5 (3), Adult Education & Training (35), Municipal Middle Management Development Programme (2), Grader Operator Refresher Training (7), Digger Loader Refresher Training (10), Front End Loader Refresher Training (5), Body Dump Truck Refresher Training (6), Grader Operator New (2) - Planned training		Documents\2019-
		F: 100%	Nat Cert: Water and Waste Water NQF 2 (3), FET Certificate WWT Process Control Supervision NQF4 (2), Nat Cert Sanitation Project Co-ordination NQF 5 (3), Adult Education & Training (35), Municipal Middle Management Development Programme (2), Plumber Re-test (1), Facility Management Course (5), Certificate in Mun Financial Management (1) - Planned training		Documents\2019-
		M: 100%	Nat Cert: Water and Waste Water NQF 2 (3), FET Certificate WWT Process Control Supervision NQF4 (2), Nat Cert Sanitation Project Co-ordination NQF 5 (3), Adult Education & Training (35), Certificate in Mun Financial Management (1), Amended Senior Certificate(Grade 12)(4), Learners license Code 1,2&3 (23) - Planned training		Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0017: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	11/11 resolutions initiated/implemented		Documents\2019-
		F: 100%	18/18 resolutions initiated/implemented		Documents\2019-
		M: 100%	6/6 resolutions initiated/implemented		Documents\2019-
pd-09-0018: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	3: 100.0%	100.0%	3.0	
		3 per quarter	3		
		Monthly Result	Notes		Evidence
		J: 1	13 Jan 2020		SBS System
		F: 1	24 Feb 2020		SBS System
pd-09-0021: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	3: 100.0%	100.0%	3.0	
		0 maximum	0		
		Monthly Result	Notes		Evidence
		J: 0			
		F: 0			
pd-09-0022: Correspondence addressed in a timely manner	1: % of all correspondence recorded by Collaborator less than 60 days old [Type=Avg All]	3: 100.0%	104.8%	3.1	
		90.0%	94.3% pm average		
		Monthly Result	Notes		Evidence
		J: 94%	27/439 items older than 60 days		Documents\2019-
		F: 94%	27/452 items older than 60 days		Documents\2019-
		M: 95%	24/459 items older than 60 days		Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0023: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		100% cumulative by end of June annually	0/3 employees for Qtr 3		
		Monthly Result	Notes		Evidence
		J: 0%	0/1 employee appointed in terms of the EE Plan - 1 White Male appointed in Professionally Qualified Level (Manager: Solid Waste) where White Males are over-represented - Scarce Skill. Vacancy was advertised twice. Appointment was urgent. No suitable candidates from the designated groups met the requirements.		Documents\2019-
		F: N/a	No employment equity opportunities		Documents\2019-
		M: 0%	0/2 employees appointed in terms of the EE Plan - 1 Coloured Male appointed in Skilled Technical Level (Caretaker: Swimming Pool) where Coloured Males are over-represented - Urgent appointment. Three candidates from the designated groups were invited for the interviews but two did not attend (no apology) and one candidate did not obtain the highest marks at the interviews. Filling of post was urgent due to the fact that the Swimming Pool in Moorreesburg would have to be closed if the post was not filled. 1 Coloured Male appointed in Semi-Skilled Level (Snr Supervisor/Truck Driver) where Coloured Males are over-represented. Appointment was made in settlement of a dispute for unfair dismissal following the permanent placement i.t.o. Implementation Plan of the Legal Opinion regarding Fixed Term Contracts w.e.f. 1 July 2019. The employee concerned was not placed.		Documents\2019-
pd-09-0024: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	Total Requisitions= 225		Documents\2019-
		F: 100%	Total Requisitions= 246		Documents\2019-
		M: 100%	Total Requisitions= 229		Documents\2019-
pd-09-0025: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: N/a			
		F: 100%	2nd Quarter Performance Management		Documents\2019-
		M: 100%	Section 32 SCM Regulation - Drakenstein tender		Documents\2019-
	2: % internal actions implemented within agreed time frame [Type=Avg All]	3: 100.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a	Finding to followed up at end of March		Documents\2019-
		M: N/a	Findings to be followed up during April		Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0025: Audit issues resolved	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	3: 50.0%	92.0%	5.0	NOTES: 1. The electronical process for the issuing of meters has been developed in Collaborator indicating the dates of installation, replacement and removal. The process is currently being tested. 2. Highlands contract to be amended - finding 10 regarding Landfill sites
		Monthly Result	Notes	Evidence	
		J: 92%	Findings 7 and 10 to be implemented - Meters and amendment to Highlands contract	Documents\2019-	
		F: 92%	Two findings to be implemented	Documents\2019-	
		M: 92%	2 findings to be implemented	Documents\2019-	
pd-09-0026: Risk identification and control implementation	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	3: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes	Evidence	
		J: N/a			
		F: N/a			
		M: Yes	Strategic Risk - COVID-19	Documents\2019-	
		5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	3: 100.0% Yes	0.0% N/a	
		Monthly Result	Notes	Evidence	
		J: N/a			
		F: N/a			
		M: N/a			
		6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	3: 100.0% Yes	0.0% N/a	
		Monthly Result	Notes	Evidence	
		J: N/a			
		F: N/a			
		M: N/a			
pd-09-0028: Invocoms held	1: Number of invocoms held [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes	Evidence	
		J: 1	20 Jan 2020	Documents\2019-	
		F: 1	18 Feb 2020	Documents\2019-	
		M: 1	13 Mar 202	Documents\2019-	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0017: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management to fill the post [Type=Avg All]	3: 100.0%	100.0%	3.0	
		3 months maximum	0.5 months at the end of Qtr 3		
		Monthly Result	Notes		Evidence
		J: 1.3 mths			Documents\2019-
pd-10-0018: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	3: 100.0%	115.0%	3.4	
		4% pm maximum	2.2% pm average		
		Monthly Result	Notes		Evidence
		J: 1.7%	108/6446 person days lost due to sick leave		Documents\2019-
pd-11-0001: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		76 (103 for the whole organisation)	65.8 cumulative		
		Monthly Result	Notes		Evidence
		J: 9.8			Documents\2019-
pd-11-0001: EPWP monitoring	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		218 (296 for the whole organisation)	132 cumulative		
		Monthly Result	Notes		Evidence
		J: 1			Documents\2019-
pd-12-0086: Improved water sustainability	1: % total water losses [Outcome Ind]; [Type=Avg All]	3: 100.0%	135.0%	4.0	
		Maintain the annual average below 17%	4.36% for the rolling year		
		Monthly Result	Notes		Evidence
		J: 17.36%			Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0001: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	3: 100.0%	0.0%		
		Yes	N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
pd-14-0014: Communication Strategy implementation	5: All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		Yes (annually by end of June)	N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	3: 100.0%	100.0%	3.0	
		1 per quarter	1		
		Monthly Result	Notes		Evidence
		J: 1	Q2 report submitted timeously		Documents\2019-
		F: n/a			
		M: n/a			
pd-14-0023: General KPI: Improved access to water, sanitation and refuse removal	1: % of urban households with access to basic water supply (at least piped (tap) water within 200 meters from dwelling) [Outcome Ind]; [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%			CAD Drawings
		F: 100%			CAD Drawings
		M: 100%			CAD Drawings

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0023: General KPI: Improved access to water, sanitation and refuse removal	2: % of urban households with access to basic sanitation (at least a flush toilet, chemical toilet or pit toilet with ventilation (VIP)) [Outcome Ind]; [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%			CAD Drawings &
		F: 100%			CAD Drawings &
	3: % households with basic refuse removal services or better (registered for refuse removal service which receive a service once a week) [Outcome Ind]; [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%			Schedules of was
		F: 100%			Schedules of was
pd-17-0003: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	3: 100.0%	100.0%	3.0	
		Yes (by end of March)	Yes		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: Yes			Documents\2019-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0008: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		100% by end of June	45.4% cumulative		
		Monthly Result	Notes		Evidence
		J: 41.9%	MIG: Budget = R21 301 000, YTD = R10 771 528 (50.6%) Proclaimed Roads Subsidy: Budget = R5 084 000 YTD = R0 (0%) Proclaimed Roads Subsidy 2: Budget = R1 500 000, YTD = R0 (0%) EPWP: Budget = R1 768 000, YTD = R1 768 000 (100.0%) Upgrading of tennis and netball courts: Budget = R320 000, YTD = R21 000 (6.6%) TOTAL: Budget = R29 973 000, YTD = R12 560 528 (41.9%)		Documents\2019-
		F: 44.4%	MIG: Budget = R21 301 000, YTD = R11 519 246 (54.1%) Proclaimed Roads Subsidy: Budget = R5 084 000 YTD = R0 (0%) Proclaimed Roads Subsidy 2: Budget = R1 500 000, YTD = R0 (0%) EPWP: Budget = R1 768 000, YTD = R1 768 000 (100.0%) Upgrading of tennis and netball courts: Budget = R320 000, YTD = R21 000 (6.6%) TOTAL: Budget = R29 973 000, YTD = R13 308 246 (44.4%)		Documents\2019-
		M: 45.4%	MIG: Budget = R21 301 000, YTD = R11 556 883 (54.3%) Proclaimed Roads Subsidy: Budget = R5 084 000 YTD = R0 (0%) Proclaimed Roads Subsidy 2: Budget = R1 500 000, YTD = R0 (0%) EPWP: Budget = R1 768 000, YTD = R1 768 000 (100.0%) Upgrading of tennis and netball courts: Budget = R320 000, YTD = R290 449 (90.8%) TOTAL: Budget = R29 973 000, YTD = R13 615 331 (45.4%)		Documents\2019-
pd-19-0007: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Yes	Yes		
		Monthly Result	Notes		Evidence
		J: Yes			SBS
		F: Yes			SBS
		M: Yes			SBS

SWARTLAND MUNICIPALITY
STRATEGIC MANAGEMENT SYSTEM



2019/0 - PERFORMANCE MANAGEMENT (IDP): DIRECTORS (Quarterly)

22 April 2020

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Bolton, Mark - Director: Financial Services					
Strategic Goal: 4 Caring, competent and responsive institutions, organisations and business					
Strategic Objective: 4.7 Sound long-term financial planning including making the right investment decisions					
pd-17-0013: 4.7 Review the Long Term Financial Plan	1: Review completed [Type=Qtr 3 Only]	3: 100.0% Annually by March	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: Yes	Tabled to EMC on 25 March 2020		Documents\2019-
pd-17-0014: 4.7 Review budget related policies in line with the LTFP	1: Review completed [Type=Qtr 3 Only]	3: 100.0% Annually by Feb	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: N/a			N/a
		F: Yes			On file at CFO
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Du Toit, Roelof - Director: Electrical Engineering Services					
Strategic Goal:	5 Sufficient, affordable and well-run services				
Strategic Objective:	5.7 Provide electricity cost effectively				
pd-17-0029: 5.7 Provide competitive tariffs for industrial consumers in support of economic growth	1: Approval of tariffs by Nersa [Type=Qtr 4 Only]	3: 0.0% Annually before end of June	0.0% N/a		
		Monthly Result	Notes	Evidence	
		J: N/a			
		F: N/a			
		M: N/a			
pd-17-0064: 5.7 Maintain energy losses at an acceptable level	1: % total energy losses (technical + non-technical) [Type=Qtr 4 Only]	3: 0.0% Maintain the annual average below 8%	0.0% 2.85% for rolling 12 months		
		Monthly Result	Notes	Evidence	
		J: 6.88%		Documents\2019-	
		F: 5.45%		Documents\2019-	
		M: 2.85%		Documents\2019-	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Humphreys, Philip - Director: Protection Services					
Strategic Goal:	1 Improved quality of life for citizens				
Strategic Objective:	1.8 Increase the effectiveness of the municipal traffic & law enforcement service				
pd-17-0030: 1.8 Effective traffic and law enforcement execution by using an Automated Number Plate Recognition (ANPR) Bus	1: Report on progress submitted to the portfolio committee [Type=Avg All]	3: 100.0% Yes (monthly - 10 per annum)	0.0%	0.0	NOTES: Change KPI to "Number of reports on progress submitted to the portfolio committee" and change target to "10 per annum"
		Monthly Result	Notes		Evidence
		J: Yes	Report to Portfolio Committee		Documents\2019
		F: Yes	Report to Portfolio Committee		Documents\2019
		M: Yes	Report to Portfolio Committee of May 2020 due to Lockdown		Documents\2019
Strategic Goal:	1 Improved quality of life for citizens				
Strategic Objective:	1.10 Prevent and manage land invasion. Monitor informal settlements				
pd-17-0032: 1.10 Effective operation and monitoring by Traffic and Law Enforcement Division	1: Report on progress submitted to the Portfolio Committee [Type=Avg All]	3: 100.0% Yes (monthly - 10 per annum)	100.0% Yes (9 cumulative)	3.0	NOTES: Change KPI to "Number of reports on progress submitted to the portfolio committee" and change target to "10 per annum"
		Monthly Result	Notes		Evidence
		J: Yes	Report to Portfolio Committee		Documents\2019
		F: Yes	Report to Portfolio Committee		Documents\2019
		M: Yes	Report to Portfolio Committee of May 2020 due to Lockdown		Documents\2019
Strategic Goal:	1 Improved quality of life for citizens				
Strategic Objective:	1.13 Establishment of a Swartland Safety Initiative				
pd-18-0003: 1.13 Facilitate the establishment of a Swartland Community Safety Forum	1: Report on progress submitted to the Portfolio Committee [Type=Avg All]	3: 100.0% Yes (Bi-annually)	0.0% N/a		NOTES: Change the Perf Objective with the amendment of the IDP to "An effective Swartland Community Safety Forum" and the KPI to "Report on the effectiveness of the Community Safety Forum submitted to the Portfolio Committee"
		Monthly Result	Notes		Evidence
		J: N/a			N/a
		F: N/a			N/a
		M: N/a			N/a

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-18-0004: 1.13 Facilitate the establishment of four Community Police Forums (one per SAPS office)	1: Community Police Forums accredited, registered and trained [Type=Qtr 4 Only]	3: 0.0% Yes (By June 2019)	0.0% N/a		NOTES: Performance Objective and KPI to be removed with the next revision of the IDP in May 2020
		Monthly Result	Notes	Evidence	
		J: N/a		N/a	
		F: N/a		N/a	
		M: N/a		N/a	
pd-18-0005: 1.13 Facilitate the establishment of four neighbourhood watches (one per CPF)	1: Neighbourhood watches accredited, registered and trained [Type=Qtr 4 Only]	3: 0.0% Yes (4 by June 2019 and another 4 by June 2020)	0.0% N/a		
		Monthly Result	Notes	Evidence	
		J: N/a		N/a	
		F: N/a		N/a	
		M: N/a		N/a	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Krieger, Jo-Ann - Director: Development Services					
Strategic Goal: 1 Improved quality of life for citizens					
Strategic Objective: 1.2 Promote childcare facilities and early child development (0-6 years)					
pd-17-0042: 1.2 Develop ECD information guidelines in respect of childcare facilities	1: ECD information guidelines approved [Type=Qtr 4 Only]	3: 0.0% Yes (by June 2020)	0.0% N/a		
		Monthly Result	Notes	Evidence	
		J: N/a	In process of developing Guidelines for ECD		
		F: N/a	In process of developing Guidelines for ECD		
		M: N/a	In process of developing Guidelines for ECD		
Strategic Goal: 1 Improved quality of life for citizens					
Strategic Objective: 1.6 Coordinate social development internally and externally with partners					
pd-17-0046: 1.6 Promote the coordination of social development through partnerships: Internally: Internal Social Development Committee to identify additional action plans in each department that contributes to social development	1: Agreement reached on additional action plans in each department [Type=Qtr 4 Only]	3: 0.0% Yes (by June annually)	0.0% N/a		
		Monthly Result	Notes	Evidence	
		J: N/a	Additional Action Plans will be identified at the March ISOK meeting if the need arise		
		F: N/a	Additional Action Plans will be identified at the March ISOK meeting if the need arise		
		M: N/a	Additional Action Plans will be identified at the March ISOK meeting if the need arise		
pd-17-0047: 1.6 Promote the coordination of social development through partnerships: Externally: Local Drug Action Committee to compile a Local Drug Action Plan that must be reviewed every two years	1: Local Drug Action Plan compiled [Type=Qtr 4 Only]	3: 0.0% Yes (by June 2020)	0.0% N/a		
		Monthly Result	Notes	Evidence	
		J: N/a	Guidelines will be approved in 2020.		
		F: N/a	Guidelines will be approved in 2020.		
		M: N/a	Guidelines will be approved in 2020.		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Strategic Goal: 1 Improved quality of life for citizens					
Strategic Objective: 1.7 Lobby for the basic needs and rights of vulnerable groups					
pd-17-0048: 1.7 Develop guidelines for assistance to persons with disabilities	1: Guidelines approved [Type=Qtr 4 Only]	3: 0.0% Yes (by June 2020)	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a	Guidelines will be approved in 2020.		
		F: N/a	Guidelines will be approved in 2020.		
		M: N/a	Guidelines will be approved in 2020.		
Strategic Goal: 3 Quality and sustainable living environment					
Strategic Objective: 3.1 Maximise economic opportunities and comparative advantage					
pd-17-0050: 3.1 Spatially strengthen mobility and economic links	1: An economic mobility spatial plan developed and integrated into LED and EGM (subject to availability of funds). [Type=Qtr 4 Only]	3: 0.0% By June 2020	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
Strategic Goal: 3 Quality and sustainable living environment					
Strategic Objective: 3.3 Enhance conservation and biodiversity					
pd-17-0053: 3.3 Finalise stewardship programme	1: Registration of stewardship programme with Cape Nature on municipal land [Type=Qtr 4 Only]	3: 0.0% By June 2020	0.0% N/a		NOTES: Change the target with the revision of the IDP in May 2020 to: "By end of June 2021"
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Strategic Goal: 3 Quality and sustainable living environment					
Strategic Objective: 3.9 Maintain a balance between non-paying and paying households through the increased provision of affordable housing, Finance Linked Individual Subsidy Programme (FLISP) housing, Gap housing and social housing					
pd-17-0063: 3.9 Obtain land use rights and secure funding for (FLISP) housing, Gap housing and social housing	2: Funding secured [Type=Qtr 4 Only]	3: 0.0% By June 2020	0.0% N/a		NOTES: Change target with the revision of the IDP in May 2020 to "By June 2022" Add new Perf Obj under 3.9 "Social housing strategy", a new KPI "Draft a social housing strategy" and a new target "by June 2020"
		Monthly Result	Notes		Evidence
		J: N/a	See Notes		
		F: N/a	See Notes		
		M: N/a	See Notes		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Scholtz, Joggie - Municipal Manager: Office of the Municipal Manager					
Strategic Goal:	2 Inclusive economic growth				
Strategic Objective:	2.1 Relevant stakeholders systematically improve local competitive advantages				
pd-17-0033: 2.1 Gain commitment from key stakeholders to collaborate systematically to strengthen local competitive advantages	1: Number of key stakeholder groups actively contributing to improved competitive advantage [Type=Qtr 2 Only]	3: 0.0% 10 by end of 2020, 15 by end of 2022	0.0% 4 cumulative (Target in next financial year)		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
Strategic Goal:	2 Inclusive economic growth				
Strategic Objective:	2.3 The specific opportunities and benefits for investors are actively promoted				
pd-17-0035: 2.3 Establish an investment promotion and facilitation system	1: An investment promotion and facilitation system established [Type=Qtr 4 Only]	3: 100.0% Yes (by June 2019)	0.0% N/a		NOTES: KPI and target must be deleted with the amendment of the IDP in May 2020
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
Strategic Goal:	4 Caring, competent and responsive institutions, organisations and business				
Strategic Objective:	4.4 More informed and effective ward councillors and ward committees				
pd-19-0008: 4.4 Compile, implement and monitor communication plans for individual ward councillors to enhance public participation	1: Councillors' performance monitored by the Executive Mayor as part of the PMS for councillors. [Type=Avg All]	3: 100.0% Quarterly	0.0% N/a		NOTES: Delete the KPI and target with the amendment of the IDP in May 2020
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Strategic Goal: 4 Caring, competent and responsive institutions, organisations and business					
Strategic Objective: 4.6 Identify risks and implement preventative and corrective controls					
pd-17-0065: 4.6 Assign Risk Management responsibilities to Internal Audit as RM Shared Services contract ended	1: Updated Internal Audit Charter which include risk management facilitation role [Type=Qtr 3 Only]	3: 100.0% By Jan 2021 and thereafter every second year	0.0% N/a (in 2021 only)		
		Monthly Result	Notes		Evidence
		J: N/a			N/a
		F: N/a			N/a
		M: N/a			N/a
pd-17-0066: 4.6 Compile a Handover procedure to newly appointed Manager, Internal Audit	1: Complete handover procedure [Type=Qtr 3 Only]	3: 100.0% By March 2020	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
pd-17-0068: 4.6 Maintain an effective independent Performance, Risk and Financial Audit Committee as per legislation (Appoint for three years, but can extend for six years)	1: Appointment of new members for the PRF Committee over a period of three years for continuity [Type=Qtr 4 Only]	3: 0.0% Annually by June	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a	M Roos term ends 31 Jul'20		N/a
		F: N/a			N/a
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Terblanche, Madelaine - Director: Corporate Services					
Strategic Goal:	2 Inclusive economic growth				
Strategic Objective:	2.7 Increase tourism visitors and brand as a good place to live				
pd-17-0039: 2.7 Develop a more effective tourism destination marketing and development business model	1: Study done and revised tourism business model finalised. [Type=Qtr 4 Only]	3: 0.0% Yes (by June 2020)	0.0% Yes (will be rated in Qtr 4)		
		Monthly Result	Notes		Evidence
		J: N/a	Workshop held with stakeholders on 20 January 2020; preliminary report awaited by end January		
		F: N/a	Proposed model to be presented beginning of March		
		M: Yes	Model submitted in portfolio committee and Exco		
Strategic Goal:	4 Caring, competent and responsive institutions, organisations and business				
Strategic Objective:	4.1 A redesigned organisation structure that effectively facilitate the strategic objectives and purpose of the organisation				
pd-17-0070: 4.1 Implement the redesigned organisation structure	1: Redesigned organisation structure implemented [Type=Avg All]	3: 0.0% During the 2019/2020 financial year	0.0% N/a		NOTES: KPI and target must be deleted with the amendment of the IDP in May 2020
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
Strategic Goal:	4 Caring, competent and responsive institutions, organisations and business				
Strategic Objective:	4.4 More informed and effective ward councillors and ward committees				
pd-17-0073: 4.4 Compile, implement and monitor communication plans for individual ward councillors to enhance public participation	1: Communication activities for ward councillors monitored [Type=Avg All]	3: 100.0% Yes (quarterly)	0.0% N/a		NOTES: Delete the performance objective and KPI with next revision of the IDP
		Monthly Result	Notes		Evidence
		J: N/a			N/a
		F: N/a			N/a
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Zikmann, Louis - Director: Civil Engineering Services					
Strategic Goal:	5 Sufficient, affordable and well-run services				
Strategic Objective:	5.1 Secure sufficient long term bulk water provision				
pd-17-0018: 5.1 Conduct a section 78 investigation	1: Section 78 investigation completed and report submitted to Portfolio Committee [Type=Qtr 4 Only]	3: 0.0% Yes (by end of June 2019)	0.0% N/a		NOTES: Remove KPI and Target with the revision of the IDP in May 2020
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
<hr/>					
Strategic Goal:	5 Sufficient, affordable and well-run services				
Strategic Objective:	5.3 Ensure sufficient civil services capacity for planned developments				
pd-17-0022: 5.3 Review and maintain master plans in accordance with the most recent growth model information	1: Master plans reviewed and maintained [Type=Qtr 3 Only]	3: 100.0% Yes (annually by end of March)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: Yes			Documents\2019-

SWARTLAND MUNICIPALITY

STRATEGIC MANAGEMENT SYSTEM



2019/0 - [SDBIP] PROJECT SCHEDULES

	Planned Activity
	Actual Activity
	Planned Milestone
	Actual Milestone
	Actual Milestone on Planned Milestone

22 April 2020

Office of the Municipal Manager General

Project: pj-09-0021aa - Equipment Council

Vote Nos: 9/116-22-737

Location: Municipal area

Fin Source: CRR

3 066

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			2 400							666			3 066	3 066				
Expenditure to date		Capital					2 431								2 431			2 431	635	20.7%

Project: pj-09-0021ab - Equipment Municipal Manager

Vote Nos: 9/124-28-737

Location: Municipal area

Fin Source: CRR

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Equipment - purchasing													Project stopped					
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital																		

Civil Engineering Services

Civil Engineering Services General

Project: pj-09-0021ac - Equipment Civil Services

Location: Municipal area

Vote Nos: 9/115-277-749

Fin Source: CRR

12 923

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Equipment - purchasing													Complete					
S/Notes: Aug 2019: Spent R4070 Sep 2019: Spent R5826 Oct 2019: On order R2530 Nov 2019: On order R2500 Dec 2019: Spent R2500 Jan 2020 : complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				2 700	2 700	2 700	2 700	2 123					12 923	12 923				
Expenditure to date		Capital		4 070	5 826			2 500							12 396			12 396	527	4.1%

Municipal Property

Project: pj-16-0005 - Buildings: Community Hall/New Clubhouse - Riebeek Kasteel

Location: Riebeek Kasteel

Vote Nos: 9/108-177-95

Fin Source: CRR

3 050 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Construction																		
S/Notes: July 2019: Construction completion 50%. Aug 2019: Construction completion 55% Sep 2019: Construction completion 65% Oct 2019: Construction completion 70% Nov 2019: Construction completion 75% Dec 2019: Construction completion 80% Jan 2020: Construction completion 83% Feb 2020: Construction completion 90%																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	350 000	350 000	350 000	350 000	350 000	100 000	100 000	350 000	350 000	350 000	50 000		3 000 000	3 050 000				
Expenditure to date		Capital	335 387	181 406	558 763	359 129	40 589	97 037	42 262	129 573	551 234				2 295 379		436 406	2 731 785	318 215	10.4%

Project: pj-16-0006 - Equipment Buildings & Maintenance**Location:** Municipal area**Vote Nos:** 9/108-178-749**Fin Source:** CRR

99 100

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Equipment - purchasing													Complete					
S/Notes: Aug 2019: Spent R13256. Sep 2019: On order R80463. Oct 2019: Spent R4541 Nov 2019: Spent R75 922 Complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				10 000	20 000	5 000	5 000	20 000	22 389	11 331			93 720	99 100				
Expenditure to date		Capital		13 256		4 541	75 922								93 718		5 258	98 977	123	0.1%

Project: pj-16-0009 - Buildings: Pigeon Club: Malmesbury**Location:** Malmesbury**Vote Nos:** 9/108-410-106**Fin Source:** CRR

50 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Construction													Complete					
S/Notes: Sep 19: Tender invited. Oct 19: Tenders received - prices exceed available funding, scope ammended and informal tenders to be invited in November. Nov 2019: Tender awarded, busy with construction. Dec 2019: Construction complete.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				50 000									50 000	50 000				
Expenditure to date		Capital						46 550							46 550			46 550	3 450	6.9%

Project: pj-16-0030 - Vehicles Buildings and Maintenance: CK37348 Nissan NP300 H**Location:** Municipal area**Vote Nos:** 9/108-229-763**Fin Source:** CRR

311 300

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Purchase													Complete					
S/Notes: July 2019: Tender invited on 14 June 2019, busy with evaluation, report to be submitted to the BEC on 20 August 2019. Aug 2019: Report submitted to BEC. Sept 2019: Order placed on 30/9, awaiting delivery. Oct 2019: Awaiting delivery. Nov 2019: Delivered Complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					311 300								311 300	311 300				
Expenditure to date		Capital					311 300								311 300			311 300		0%

Project: pj-19-0001 - Buildings: Social Economic Facility - Chatsworth

Location: Chatsworth

Vote Nos: 9/108-170-474

Fin Source: CRR

150 000

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
S/Notes: Oct 2019: Busy with consultation to identify terrain. Nov 2019: Busy with appointment of architects Dec 2019: Busy with appointment of architects Jan 2020: Architects appointed, busy with land use process and detail design. Feb 2020: Architects appointed, busy with land use process and detail design. Mar 2020: Architects appointed, busy with land use process and detail design.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital									150 000				150 000	150 000				
Expenditure to date		Capital									93 431				93 431		19 188	112 618	37 382	24.9%

Project: pj-19-0003 - Buildings: Disability Facilities, Additions and/or Upgrading

Location:

Vote Nos: 9/108-171-142

Fin Source: CRR

250 000

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Design and Tender documen																		
1	2	Procurement process																		
1	3	Construction																		
S/Notes: July 2019: Drafting tender document for the appointment of a quantity surveyor. Aug 2019: Tenders invited for quantity surveyor, report to be submitted to BEC on 16 Sep 2019. Sep 2019: Tender awarded awaiting for lapse of appeal period. Oct 2019: QS appointed - initiation meeting held, busy with project scope. Nov 2019: QS appointed - busy with project scope and design. Dec 2019: QS appointed - busy with design and tender documentation. Jan 2020: QS appointed - busy with design and tender documentation. Feb 2020: QS appointed - busy with design and tender documentation. Mar 2020: QS appointed - busy with design and tender documentation.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital									50 000	100 000	100 000		150 000	250 000				
Expenditure to date		Capital							53 391						53 391		86 700	140 090	109 910	44.0%

Project: pj-19-0004 - Buildings: Upgrading of Parking area: Moorreesburg Community Hall

Location: Moorreesburg

Vote Nos: 9/108-172-144

Fin Source: CRR

500 000

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Upgrading																		
S/Notes: Mar 20: Construction interrupted due to lock down.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital									250 000	250 000			500 000	500 000				

Project: pj-19-0005 - Vehicles Buildings and Maintenance: CK19776 (Purpose Made Trailer)**Location:****Vote Nos:** 9/108-174-749**Fin Source:** CRR

70 480

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Purchase													Completed				
S/Notes: July 2019: July 2019: Informal tender, order to be placed in August 2019. Aug 2019: Order placed on 15 Aug 2019, awaiting delivery. Sept 2019: Trailer was delivered on 13 Sept 2019. Complete																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					70 480								70 480	70 480				
Expenditure to date	Capital				63 160		7 320							70 480			70 480		0%

Parks and Amenities**Project: pj-11-0058 - Equipment Parks****Location:** Municipal area**Vote Nos:** 9/112-41-749**Fin Source:** CRR

55 390

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Equipment - purchasing																		
S/Notes: Aug 2019: Spent R14 338. Sept 2019: Spent R19 107. Oct 2019: Spent R3036 Nov 2019:Spent R16142 Dec 2019: No spending Jan 2020: On order R1850 Feb 2020: On order R1850. Mar 2020: Spent R1850 Complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				5 000	11 000	5 000	5 000	15 000	15 000				56 000	55 390				
Expenditure to date		Capital		14 338	19 107	3 036	16 142				1 850				54 472		587	55 060	330	0.6%

Project: pj-16-0013 - Vehicles Parks: CK34808 Trailer**Location:** Malmesbury**Vote Nos:** 9/112-204-749**Fin Source:** CRR

82 140

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Purchase													Complete					
S/Notes: July 2019: Tender invited on 14 June 2019, busy with evaluation, report to be submitted to the BEC on 20 August 2019. Aug 2019: Report submitted to BEC . Sept 2019: Order placed on 20 Sept 2019, awaiting delivery Oct 2019: Awaiting delivery. Nov 2019: Trailer delivered. Complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					82 140								82 140	82 140				
Expenditure to date		Capital					82 140								82 140			82 140		0%

Project: pj-17-0079 - Parks: Ward Committee projects**Location:** Municipal area**Vote Nos:** 9/112-206-18**Fin Source:** CRR

700 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
S/Notes: Sep 2019: Compiling specifications and tender for purchase of containers. Oct 2019: Compiling specifications and tender for purchase of containers, tenders to be invited in November. Nov 2019: Tenders for containers invited. Dec 2019: Tenders closed but could not be awarded, tenders to be readvertised in Jan 2020. Jan 2020: Tender received on 31 Jan 2020. Feb 2020: Busy with tender evaluation. Mar 2020: Tender awarded, order for containers placed. Delivery will be delayed due to lock down.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital						200 000	200 000	200 000	100 000				700 000	700 000				
Expenditure to date		Capital					25 520	21 625		72 875	-72 875				47 145		514 438	561 583	138 417	19.8%

Streets

Project: pj-09-0004 - Roads: Resealing of roads - Swartland

Vote Nos: 9/110-85-144 [MIG]; 9/110-85-99 [CRR]

Location: Municipal area

Fin Source: CRR 11 104 430
MIG 3 895 570

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Tender process																		
1	2	Construction																		
S/Notes: July 2019: Tender closed on 24 May 2019, busy with evaluation, report to be submitted to BAC on 20 Aug 2019. Aug 2019: Tender submitted to BEC. Sep 2019: Tender awarded, awaiting lapse of appeal period. Oct 2019: Project initiation meet held, construction to start in November. Nov 2019: Construction completion 15%. Dec 2019: Construction completion 30%. Jan 2020: Construction completion 45%. Feb 2020: Construction completion 60%. Mar 2020: Construction completion 75%, contruction suspended due to lock down.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital						4 100 000	3 633 333	3 633 333	3 633 334				15 000 000	15 000 000				
Expenditure to date		Capital						4 178 278		7 612	796 221				4 982 110			4 982 110	10 017 890	66.8%

Project: pj-16-0015 - Roads: New Roads

Vote Nos: 9/110-175-154

Location: Municipal area

Fin Source: CRR 1 000 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Detail design and tender doc																		
1	2	Procurement process																		
1	3	Construction																		
S/Notes: July 2019: Consulting Engineer appointed, busy with project initiation. Aug 2019: Consulting Engineer appointed, busy with project initiation. Sep 2019: Consulting Engineer appointed, busy with detail design and tender documentation. Oct 2019: Consulting Engineer appointed, busy with detail design and tender documentation. Nov 2019: Busy with detail design and tender documentation. Dec 2019: Busy with detail design and tender documentation. Jan 2020: Busy with detail design and tender documentation. Feb 2020: Tenders invited and will close on 20 March 2020.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital											1 000 000			1 000 000				
Expenditure to date		Capital				138 554			-138 554										1 000 000	100.0%

Project: pj-17-0016 - Roads: Upgrading and Diversion: Kalbaskraal Riverlands Pipeline (N7 construction works)**Location:** Kalbaskraal**Vote Nos:** 9/110-208-101**Fin Source:** CRR

1 664 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation													Complete					
S/Notes: July 2019: Agreement for construction signed and forwarded to SANRAL on 06 June 2019, awaiting invoice from SANRAL. Aug 2019: Follow up e-mail to SANRAL on 07 Aug 2019, acknowledgement received, awaiting invoice. Sep 2019: Pipe diversion complete, awaiting SANRAL invoice. Oct 2019: Pipe diversion complete, awaiting SANRAL invoice. Nov 2019: Pipe diversion complete, awaiting SANRAL invoice. Dec 2019: Pipe diversion complete, awaiting SANRAL invoice. Jan 2020: Invoice received from SANRAL, submitted for payment. Complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								1 664 000					1 664 000	1 664 000				
Expenditure to date		Capital						78 386	138 554	1 036 133					1 253 073			1 253 073	410 927	24.79

Project: pj-17-0028 - Vehicles Roads: CK24633 Case Digger**Location:** Darling**Vote Nos:** 9/110-180-749**Fin Source:** CRR

1 413 706

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Purchase													Complete					
S/Notes: July 2019: Tender invited on 14 June 2019, busy with evaluation, report to be submitted to the BEC on 20 August 2019. Aug 2019: Report submitted to BEC. Sept 2019: Order placed on 30 Sept, awaiting delivery (20 weeks). Oct 2019: Awaiting delivery. Nov 2019: Awaiting delivery. Dec 2019: Awaiting delivery. Jan 2020: Delivery expected 1st week in Feb 2020 Feb 2020: Vehicle delivered. Complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								1 413 706					1 413 706	1 413 706				
Expenditure to date		Capital								1 413 705					1 413 705			1 413 705	1	0.0%

Project: pj-17-0080 - Roads: Ward Committee projects

Vote Nos: 9/110-205-13

Location: Municipal area

Fin Source: CRR

700 000

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Implementation																	
S/Notes: Sep 2019: Projects identified, busy with costing and work secheduling. Oct 2019: Projects identified, busy with costing and work secheduling. Nov 2019: Construction completion 10%. Dec 2019: Construction completion 15%. Jan 2020: Construction completion 30%. Feb 2020: Construction completion 40%. Mar 2020: Construction completion 60%, contruction suspended due to lock down.																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital						200 000	200 000	200 000	100 000				700 000	700 000				
Expenditure to date	Capital						118 874			182 000				300 874		60 583	361 457	338 543	48.4%

Project: pj-19-0007 - Vehicles Roads: Mechanical Broom

Vote Nos: 9/110-209-749

Location:

Fin Source: CRR

1 100 000

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Purchase																	
S/Notes: July 2019: Purchase price exceed the available budget by 33%, item will be referred to the adjustment budget for consideration for additional funding. Feb 2020: Tender process. Mar 2020: Tender advertised, closing date postponed due to lock down.																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital									1 100 000				1 100 000	1 100 000				

Project: pj-19-0039 - Roads: Public Transport: Non-motorised Infrastructure

Vote Nos: 9/110-403-144 [Dept of Transport]

Location: Municipal area

Fin Source: DET

1 500 000

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital								300 000	300 000	300 000	300 000	300 000	900 000	1 500 000				

Sewerage

Project: pj-09-0003 - Equipment Sewerage: Telemetry

Vote Nos: 9/111-278-749

Proj Start: **Proj End:**

Location: Municipal area

Fin Source: CRR

4 987

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Purchase of equipment																		
S/Notes: Jan 2020: Implementation 20% Feb 2020: Implementation 30% Mar 2020: Implementation 50%																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital									16 512				16 512	4 987				

Project: pj-10-0114 - Equipment Sewerage

Vote Nos: 9/111-33-749

Proj Start: **Proj End:**

Location: Municipal area

Fin Source: CRR

41 582

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Equipment - purchasing													Completed in Jan					
S/Notes: Aug 2019: Spent R10 195. Sept 2019: Spent R12 675. Oct 2019: Spent R11956. Complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	902	902	902	902	10 902	5 902	5 902	4 902	902	902	902	905	33 020	41 582				
Expenditure to date		Capital		10 195	12 675	11 956			6 756						41 582			41 582		0.0%

Sportsgrounds

Project: pj-17-0074 - Sport: Upgrading of Sports Grounds: Chatsworth

Vote Nos: 9/106-210-107

Proj Start: **Proj End:**

Location: Chatsworth

Fin Source: MIG

100 000

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Upgrading																	
S/Notes: Sep 2019: Compiling tender documentation. Oct 2019: Busy with security installations at care taker building. Nov 2019: Busy with security installations at care taker building. Dec 2019: Busy with security installations at care taker building. Jan 2020: Security installation complete, busy with tender for top soil. Mar 2020: Tender awarded, construction to follow in March 2020.																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					100 000								100 000	100 000				
Expenditure to date	Capital						25 783	-7 000	17 332					36 115			36 115	63 885	63.9%

Project: pj-19-0008 - Sport: Resealing of Netball & Tennis Courts: Gabriel Pharoah Sports Ground, Darling**Location:** Darling**Vote Nos:** 9/106-213-312**Fin Source:** DCAS

239 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation													Complete					
S/Notes: Dec 2019: Tender awarded, construction to follow in Jan 2020. Jan 2020: Complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					120 000	119 000							239 000	239 000				
Expenditure to date		Capital									215 559				215 559			215 559	23 441	9.8%

Project: pj-19-0009 - Vehicles Sport: Tractor**Location:** Municipal area**Vote Nos:** 9/106-211-763**Fin Source:** CRR

430 100

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Purchase													Complete				
S/Notes: July 2019: Tender invited on 14 June 2019, busy with evaluation, report to be submitted to the BEC on 20 August 2019. Aug 2019: Report submitted to BEC. Sep 2019: Tender awarded, awaiting delivery. Oct 2019: Tender awarded, awaiting delivery. Nov 2019: Delivered. Complete																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					430 100								430 100	430 100				
Expenditure to date	Capital					429 904								429 904			429 904	196	0.0%

Project: pj-19-0010 - Sport: Blower mower**Location:****Vote Nos:** 9/106-212-749**Fin Source:** CRR

60 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Purchase													Complete				
S/Notes: July 2019: Purchase price exceed budget by 50%, item will be referred to the adjustment budget for consideration for additional funding. Feb 2020: Informal tender awarded, awaiting delivery. Mar 2020: Blower Mower delivered. Complete																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital									60 000				60 000	60 000				
Expenditure to date	Capital															46 831	46 831	13 169	21.9%

Project: pj-19-0037 - Sport: Resealing of Netball Court - Kalbaskraal**Location:** Kalbaskraal**Vote Nos:** 9/106-422-104**Fin Source:** DCAS

60 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation													Complete					
S/Notes: Sep 2019: Work to be done with resealing of roads project. Oct 2019: Work to be done with resealing of roads project. Nov 2019: Tender awarded. Dec 2019: Construction to follow in Jan 2020. Jan 2020: Complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				60 000									60 000	60 000				
Expenditure to date		Capital									53 890				53 890			53 890	6 110	10.2%

Project: pj-19-0038 - Sport: Fencing: Wesbank Sport Grounds C-Field**Location:** Wesbank**Vote Nos:** 9/106-426-112**Fin Source:** DCAS

21 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation													Complete					
S/Notes: Sep 2019: Compiling tender documentation. Oct 2019: Informal tender awarded, busy with construction. Nov 2019: Busy with construction. Dec 2019: Complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			21 000										21 000	21 000				
Expenditure to date		Capital						21 000							21 000			21 000		0%

Project: pj-19-0040 - Sport: Security and upgrading: Kalbaskraal irrigation**Location:** Kalbaskraal**Vote Nos:** 9/106-404-27 [CRR]**Fin Source:** CRR

200 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
S/Notes: Feb 2020: Preparing specifications for tender document. Mar 2020: Tender invited, closing date postponed due to lock down.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								40 000	40 000	40 000	40 000	40 000	120 000	200 000				
Expenditure to date		Capital															168 828	168 828	31 172	15.6%

Storm Water

Project: pj-09-0009 - Storm water network (Swartland)

Vote Nos: 9/114-98-129

Proj Start: **Proj End:**

Location: Municipal area

Fin Source: CRR

1 020 000

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
S/Notes: Sep 2019: Ordering materials and scheduling work. Oct 2019: Construction completion 20% Nov 2019: Construction completion 25% Dec 2019: Construction completion 30% Jan 2020: Construction completion 70% Feb 2020: Construction completion 80% Mar 2020: Construction completion 85%																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					200 000	200 000	200 000	420 000					1 020 000	1 020 000				
Expenditure to date		Capital				50 280	151 189	220 889	71 705	113 697	238 835				846 594		274 784	1 121 378	-101 378	-9.9%

Project: pj-11-0060 - Equipment Streets and Storm Water

Vote Nos: 9/114-44-749

Proj Start: **Proj End:**

Location: Municipal area

Fin Source: CRR

57 885

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Equipment - purchasing													Complete					
S/Notes: Aug 2019: Spent R29087. Sept 2019: Spent R26947. Oct 2019: Spent R1850. Complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				5 000	15 000	5 000	5 000	15 000	12 885				57 885	57 885				
Expenditure to date		Capital		29 087	26 947	1 850									57 884			57 884	1	0.0%

Project: pj-18-0013 - Storm water: Upgrading Stormwater - Riebeek Kasteel East**Location:** Riebeek Kasteel East**Vote Nos:** 9/114-181-122**Fin Source:** CRR

800 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
S/Notes: Sep 2019: Ordering materials and scheduling work. Oct 2019: Construction completion 20% Nov 2019: Construction completion 25% Dec 2019: Construction completion 35% Jan 2020: Construction completion 70% Feb 2020: Construction completion 80% Mar 2020: Construction completion 85%																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					200 000	200 000	200 000	200 000					800 000	800 000				
Expenditure to date		Capital				145 806		364 500		121 500	110 300				742 106		57 600	799 706	294	0.0%

Water**Project: pj-11-0062 - Equipment Water****Location:** Municipal area**Vote Nos:** 9/105-36-741**Fin Source:** CRR

57 550

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Equipment - purchasing																		
S/Notes: Aug 2019: Spent R29715. Sept 2019: Spent R9260. Oct 2019: On order R2912 Nov 2019: Spent R2912. Dec 2019: On order R1820. Jan 2020: On order R13789. Feb 2020: On order R13789 Mar 2020: On order R13789																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		30 000	10 000		3 000	5 000	5 000	4 550					57 550	57 550				
Expenditure to date		Capital		29 715	9 260		2 912			1 820					43 707		13 788	57 496	54	0.1%

Project: pj-12-0013 - Water: Upgrading/Replacement water reticulation network

Vote Nos: 9/105-182-43

Location: Municipal area

Fin Source: MIG

8 183 800

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Procurement process																		
1	2	Construction													Complete					
S/Notes: July 2019: Busy with appointment of contractor, site establishment scheduled for 07 Aug 2019. Aug 2019: Construction commenced, completion 5%. Sep 2019: Construction completion 25%. Oct 2019: Construction completion 45%. Nov 2019: Construction completion 85%. Dec 2019: Construction completion 100%. Complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	770 833	770 833	770 833	1 006 021	770 833	370 833	370 833	920 833	920 833	969 445	270 833	270 837	7 642 130	8 183 800				
Expenditure to date		Capital			517 354	972 621	1 585 911	5 064 443		5 834	37 636				8 183 800			8 183 800		0%

Project: pj-16-0018 - Water: New Reservoir: MBY (Wesbank) De Hoop Development

Vote Nos: 9/105-64-105

Location: Wesbank

Fin Source: CRR

464 113

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Planning and tender docume																		
1	2	Procurement process																		
1	3	Construction																		
S/Notes: July 2019: Busy with design and tender documentation. Aug 2019: Busy with design and tender documentation. Sep 2019: Tenders invited on 20 Sep 2019. Oct 2019: Busy with tender evaluation. Nov 2019: Busy with tender evaluation. Dec 2019: Tender awarded, construction to follow in Jan 2020. Jan 2020: Construction completion 5%. Feb 2020: Construction completion 20%. Mar 2020: Construction completion 30%.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	200 000	200 000	64 113										464 113	464 113				
Expenditure to date		Capital					37 751								37 751		403 889	441 640	22 473	4.8%

Project: pj-17-0030 - Vehicles Water: CEA10760 Trailer Roller**Vote Nos:** 9/105-185-749**Location:** Municipal area**Fin Source:** CRR

227 535

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Purchase													Complete				
S/Notes: July 2019: Tender invited on 14 June 2019, busy with evaluation, report to be submitted to the BEC on 20 August 2019. Aug 2019: Report submitted to BEC. Sep 2019: Tender awarded, awaiting delivery. Oct 2019: Awaiting delivery. Nov 2019: Awaiting delivery. Dec 2019: Delivered Complete																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital						227 535							227 535	227 535				
Expenditure to date	Capital						227 535							227 535			227 535		0%

Project: pj-17-0082 - Water: Upgrading of water reticulation network: PRV's, flow control, zone metering**Vote Nos:** 9/105-183-126**Location:** Municipal area**Fin Source:** CRR

500 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Upgrading																		
S/Notes: July 2019: Busy with appointment of contractor, site establishment scheduled for 07 Aug 2019. Aug 2019: Construction commenced, completion 5%. Sep 2019: Construction completion 15%. Oct 2019: Construction completion 45%. Nov 2019: Construction completion 47%. Dec 2019: Construction completion 52%. Jan 2020: Construction completion 54%. Feb 2020: Construction completion 60%. Mar 2020: Construction completion 65%																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			100 000	200 000	200 000								500 000	500 000				
Expenditure to date		Capital						95 184			31 066				126 250		140 572	266 821	233 179	46.6%

Project: pj-18-0054 - Vehicles Water: CK26588 Trailer**Location:** Municipal area**Vote Nos:** 9/105-186-749**Fin Source:** CRR

43 100

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Purchase													Complete					
S/Notes: Jul 2019: Tenders invited. Aug 2019: Report submitted to BEC. Sept 2019: Order placed on 20 Sept, awaiting delivery. Oct 2019: Awaiting delivery. Nov 2020: Delivered Complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					43 100								43 100	43 100				
Expenditure to date		Capital					43 100								43 100			43 100		0%

Project: pj-18-0072 - Water: New Connections: Water Meters**Location:** Municipal area**Vote Nos:** 9/105-405-23 [CRR]**Fin Source:** CRR

1 321 007

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								264 201	264 201	264 201	264 201	264 203	792 603	1 321 007				
Expenditure to date		Capital							4 514	224 979	36 525				266 018		330	266 347	1 054 660	79.8%

Project: pj-19-0011 - Water: Bulk water infrastructure**Location:****Vote Nos:** 9/105-376-128**Fin Source:** CRR

500 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
S/Notes: July 2019: Expenses will only be incurred if replacement of bulk water assets is required. Aug 2019: Expenses will only be incurred if replacement of bulk water assets is required. Sep 2019: Expenses will only be incurred if replacement of bulk water assets is required. Oct 2019: Expenses will only be incurred if replacement of bulk water assets is required. Nov 2019: Expenses will only be incurred if replacement of bulk water assets is required. Dec 2019: Expenses will only be incurred if replacement of bulk water assets is required. Jan 2020: Expenses will only be incurred if replacement of bulk water assets is required. Feb 2020: Expenses will only be incurred if replacement of bulk water assets is required. Mar 2020: Expenses will only be incurred if replacement of bulk water assets is required.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			100 000		100 000		100 000		100 000		100 000		400 000	500 000				
Expenditure to date		Capital									173 009				173 009			173 009	326 991	65.4%

Project: pj-19-0014 - Water: Riebeek Wes Square: New Borehole, Pumps and Irrigation**Location:** Riebeek West**Vote Nos:** 9/105-214-318**Fin Source:** CRR

250 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
S/Notes: July 2019: Busy with the appointment of a geohydrologist. Aug 2019: Geohydrologist appointed. Sep 2019: Geohydrologist busy with investigation. Oct 2019: Geohydrologist busy with investigation. Nov 2019: Geohydrologist busy with investigation. Dec 2019: Compiling tender for drilling contractor. Jan 2020: Compiling tender for drilling contractor. Feb 2020: Tenders invited, tenders to close on 13 March 2020. Mar 2020: Busy with tender evaluation.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				100 000	150 000								250 000	250 000				

Cleansing Services**Project: pj-09-0027 - Refuse bins, traps, skips****Location:** Municipal area**Vote Nos:** 9/104-215-749**Fin Source:** CRR

500 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Equipment - purchasing													Completed in Dec					
S/Notes: Sep 2019: Orders placed, awaiting delivery. Oct 2019: Orders placed, awaiting delivery. Nov 2019: Orders placed, awaiting delivery. Dec 2019: Orders placed, awaiting delivery. Complete.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				250 000	250 000								500 000	500 000				
Expenditure to date		Capital						500 000							500 000			500 000		0%

Project: pj-11-0059 - Equipment Refuse Removal**Location:** Municipal area**Vote Nos:** 9/104-190-749**Fin Source:** CRR

16 353

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Equipment - purchasing													Complete					
S/Notes: Sept 2019: Spent R2 995. Oct 2019: Spent R8870. Complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		1 000	2 000	8 865									11 865	16 353				
Expenditure to date		Capital		696	2 299	8 870				4 470					16 334			16 334	19	0.1%

Project: pj-17-0087 - Refuse: Upgrading of Riebeek West transfer station**Location:** Riebeek West**Vote Nos:** 9/104-217-756**Fin Source:** CRR

4 000 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Construction																		
S/Notes: July 2019: Site hand over on 10 July 2019, busy with construction. Aug 2019: Construction completion 20%. Sep 2019: Construction completion 25%. Oct 2019: Construction completion 40%. Nov 2019: Construction completion 50%. Dec 2019: Construction completion 55%. Jan 2020: Construction completion 75%. Feb 2020: Construction completion 85%. Mar 2020: Construction complete.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		500 000	500 000	500 000	500 000	500 000	500 000	500 000	500 000				4 000 000	4 000 000				
Expenditure to date		Capital		76 903	529 029	213 484	2 288 987	436 041		410 953	26 209				3 981 606			3 981 606	18 394	0.5%

Project: pj-17-0094 - Refuse: Upgrading Yzerfontein Transfer Station**Location:** Yzerfontein**Vote Nos:** 9/104-218-751**Fin Source:** CRR

500 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Upgrading																		
S/Notes: July 2019: Site hand over on 10 July 2019, busy with construction. Aug 2019: Construction completion 20%. Sep 2019: Construction completion 25%. Oct 2019: Construction completion 40%. Nov 2019: Construction completion 50%. Dec 2019: Construction completion 55%. Jan 2020: Construction completion 75%. Feb 2020: Construction completion 85%. Mar 2020: Construction complete.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital							250 000	250 000					500 000	500 000				
Expenditure to date		Capital						282 755			73 141				355 896			355 896	144 104	28.8%

Project: pj-19-0015 - Refuse: Wheely Bins: Pilot Project**Vote Nos:** 9/104-216-422**Location:****Fin Source:** CRR

250 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
S/Notes: Sep 2019: Investigating feasibility and long term cost implication. Oct 2019: Investigating feasibility and long term cost implication. Oct 2019: Investigating feasibility and long term cost implication. Nov 2019: Presentation made at the Mayoral Comitee on long term financial implication and feasibility. Mar 2020: Tender for the purchase of wheelie bins complete, tenders to be invited once lock down has been suspended.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital									250 000				250 000	250 000				

Sewerage: Waste Water Treatment Plant**Project: pj-13-0008 - Sewerage: Moorreesburg****Vote Nos:** 9/107-95-87 [CRR]; 9/107-95-85 [External loans]; 9/107-95-81 [MIG]**Location:** Moorreesburg**Fin Source:** CRR

6 488 845

External Loans

MIG

6 117 200

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Detail design and tender doc																		
1	2	Procurement process																		
1	3	Construction																		
S/Notes: July 2019: Tender documents finalised, tenders invited on 12 July 2019, tenders closes on 06 September 2019. Aug 2019: Tender was cancelled to allow for the amendmnet of the contracting strategy which had to be changed to due to unforeseen influence of sector related condition. Tenders be re-advertised in October 2019. Sep 2019: Amending tender documentation. Oct 2019: Tenders to be invited on 08 Nov 2019. Nov 2019: Tenders invited on 08 Nov 2019. Dec 2019: Tenders closed on 12 Dec 2019, busy with evaluation. Jan 2020: Tenders closed on 12 Dec 2019, busy with evaluation. Feb 2020: Busy with tender evaluation. Mar 2020: Busy with tender evaluation, report to be submitted to BAC during April 2020.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			1 500 000			1 500 000		1 921 209	1 921 209	1 921 209	1 921 209	1 921 209	8 763 627	12 606 045				
Expenditure to date		Capital			1 361 272			1 251 144		724 552					3 336 968			3 336 968	9 269 077	73.5%

Project: pj-18-0004 - Sewerage: Darling

Vote Nos: 9/107-90-102 [CRR]; 9/107-90-94 [MIG]; 9/107-90-87 [External loans]

Location: Darling

Fin Source: CRR 1 665 348
External Loans
MIG 3 004 430

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Detail design and tendr docu																		
1	2	Procurement process																		
1	3	Construction																		
S/Notes: uly 2019: Tender documents finalised, tenders invited on 12 July 2019, tenders closes on 06 September 2019. Aug 2019: Tender was cancelled to allow for the amendmmt of the contracting strategy which had to be changed to due to unforeseen influence of sector relatted condition. Tenders be re-advertised in October 2019. Sep 2019: Amending tender documentation. Oct 2019: Tenders to be invited on 08 Nov 2019. Nov 2019: Tenders invited on 08 Nov 2019. Dec 2019: Tenders closed on 12 Dec 2019, busy with evaluation. Jan 2020: Tenders closed on 12 Dec 2019, busy with evaluation. Feb 2020: Busy with tender evaluation. Mar 2020: Busy with tender evaluation, report to be submitted to BAC during April 2020.																				
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDApr	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital									1 167 445	1 167 445	1 167 445	1 167 443	2 334 890	4 669 778					

Corporate Services

Corporate Services General

Project: pj-09-0021ad - Equipment Corporate

Vote Nos: 9/101-22-737

Location: Municipal area

Fin Source: CRR

18 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	6	Purchase																	
S/Notes: Jul 2019 : In process to obtain quotations for shelves in collaboration with the Civil Services Department Sep 19: Quotations obtained. Project will proceed.																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		3 000			12 000				3 000				18 000	18 000				
Expenditure to date	Capital				2 060	8 550	5 470			565				16 645			16 645	1 355	7.5%

Properties, Contracts and Legal Administration

Project: pj-09-0024 - Equipment Corporate: Buildings and Swartland halls

Vote Nos: 9/103-36-735

Location: Municipal area

Fin Source: CRR

60 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Nov 19: Obtaining quotations for hall equipment for remaining funds. Mar 20: Quotations being obtained to purchase tables and chairs for new hall in Riebeeck Kasteel from remaining funds																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		30 000	10 000		10 000		10 000						60 000	60 000				
Expenditure to date	Capital			8 539		15 884		2 586		9 000				36 009		1 011	37 020	22 980	38.3%

Project: pj-19-0048 - Purchase of land: Kalbaskraal (Transnet)

Vote Nos: 9/101-445-759 [DHS]

Location: Kalbaskraal

Fin Source: DHS

2 100 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Implementation																	
S/Notes: Jan 20: New project added with adjustment budget Mar 20: Deed of Sale in the process of being finalised, after meeting with Transnet representatives during February 2020																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital											2 100 000			2 100 000				

Public Relations, Library and Tourism Services

Project: pj-17-0069 - Equipment Libraries

Vote Nos: 9/102-360-739

Location: Municipal area

Fin Source: DCAS

50 000

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Purchase																		
S/Notes: Jul 2019 - In process of determining library needs																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					10 000		10 000		10 000		10 000	10 000	30 000	50 000				
Expenditure to date		Capital				1 000	6 700	17 663		1 120	4 370				30 854		16 194	47 048	2 952	5.9%

Development Services

Development Services General

Project: pj-11-0097 - Equipment Development Services

Vote Nos: 9/123-25-749

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 36 000

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Equipment - purchasing																	
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	3 000	3 000	3 000	3 000	3 000	3 000	3 000	3 000	3 000	3 000	3 000	3 000	30 000	36 000				
Expenditure to date	Capital		870	2 157	2 127	3 564	6 610	18 497						33 824			33 824	2 176	6.0%

Project: pj-19-0028 - RSEP: Neighbourhood Watch point: Alfa Street

Vote Nos: 9/123-317-116

Proj Start: Proj End:

Location: Wesbank

Fin Source: CRR 100 000

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Implementation																	
S/Notes: Oct 19: Tender was advertised on 22 November 2019 (copy of advertisement saved on \\smmbysrvxenapp3\SMS\Images\Documents\2019-20\DevelopmentServices\DirectorDevelopment Dec 19: Tender closes 11 Dec.																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				100 000									100 000	100 000				
Expenditure to date	Capital															100 000	100 000		0%

Community Development

Project: pj-19-0017 - Social Economic Facility: Kalbaskraal

Vote Nos: 9/123-206-167

Proj Start: Proj End:

Location: Kalbaskraal

Fin Source: DHS

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation													Project stopped					
S/Notes: Sep 19: Will be removed in Jan 2020 with the adjustments budget																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital																		

Housing

Project: pj-18-0018 - Dev Services: Malmesbury De Hoop Project (Professional Fees)

Location: Malmesbury West

Vote Nos: 9/123-320-145

Fin Source: DHS

13 287 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Implementation																	
S/Notes: Sep 19: The PID has been approved and land use approval has been granted Des 19: Tender closes 12 Dec																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				500 000		500 000			4 095 666	4 095 666	4 095 668		9 191 332	13 287 000				
Expenditure to date	Capital								2 521 443					2 521 443			2 521 443	10 765 557	81.0%

Project: pj-18-0064 a - Dev Services: Riebeek Kasteel Service Sites Project

Location: Riebeek Kasteel

Vote Nos: 9/123-322-150

Fin Source: DHS

2 349 514

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
S/Notes: Sep 19: Contractor has been appointed. Busy with establishment on site. Nov 19: Contractor on site. Busy with installation of services. Services 38% complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								469 902	469 902	469 902	469 902	469 906	1 409 706	2 349 514				
Expenditure to date		Capital						5 769 094		-5 349 282	58 995				478 808		491 714	970 522	1 378 992	58.7%

Project: pj-18-0064 b - Dev Services: Riebeek Kasteel Serviced Sites Project (Sewerage)

Location: Riebeek Kasteel

Vote Nos: 9/123-412-87 [DHS]

Fin Source: DHS

2 663 391

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital								532 678	532 678	532 678	532 678	532 679	1 598 034	2 663 391				
Expenditure to date	Capital								2 638 123					2 638 123			2 638 123	25 268	0.9%

Project: pj-18-0064 c - Dev Services: Riebeek Kasteel Serviced Sites Project (Water)

Location: Riebeek Kasteel

Vote Nos: 9/123-413-23 [DHS]

Fin Source: DHS

1 222 885

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital								244 577	244 577	244 577	244 577	244 577	733 731	1 222 885				
Expenditure to date	Capital								1 211 350					1 211 350			1 211 350	11 535	0.9%

Project: pj-18-0064 d - Dev Services: Riebeek Kasteel Serviced Sites Project (Streets and Stormwater)**Location:** Riebeek Kasteel**Vote Nos:** 9/123-433-144 [DHS]**Fin Source:** DHS

1 531 210

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								306 242	306 242	306 242	306 242	306 242	918 726	1 531 210				
Expenditure to date		Capital								1 499 808					1 499 808			1 499 808	31 402	2.1%

Project: pj-18-0065 a - Housing: Kalbaskraal Serviced Sites Project**Location:** Kalbaskraal**Vote Nos:** 9/123-323-155 [DHS]**Fin Source:** DHS

1 004 188

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
S/Notes: Sep 19: Contractor has been appointed. Busy with establishment on site. Nov 19: Contractor on site. Busy with installation of services. Services 38% complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								200 837	200 837	200 837	200 837	200 840	602 511	1 004 188				
Expenditure to date		Capital					1 212	2 861 791		-2 687 195	18 211				194 020		193 514	387 534	616 654	61.4%

Project: pj-18-0065 b - Housing: Kalbaskraal Serviced Sites (Sewerage)**Location:** Kalbaskraal**Vote Nos:** 9/123-434-87 [DHS]**Fin Source:** DHS

3 237 577

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								647 515	647 515	647 515	647 515	647 517	1 942 545	3 237 577				
Expenditure to date		Capital								448 785	768 848				1 217 633		1 561 671	2 779 304	458 273	14.2%

Project: pj-18-0065 c - Housing: Kalbaskraal Serviced Sites (Water)**Location:** Kalbaskraal**Vote Nos:** 9/123-435-23 [DHS]**Fin Source:** DHS

1 136 465

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								227 293	227 293	227 293	227 293	227 293	681 879	1 136 465				
Expenditure to date		Capital								1 321 605	-540 383				781 222		122 632	903 854	232 611	20.5%

Project: pj-18-0065 d - Housing: Kalbaskraal Serviced Sites (Streets & Stormwater)**Location:** Kalbaskraal**Vote Nos:** 9/123-436-144 [DHS]**Fin Source:** DHS

2 661 770

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								532 354	532 354	532 354	532 354	532 354	1 597 062	2 661 770				
Expenditure to date		Capital								916 805	500 931				1 417 736		1 190 087	2 607 823	53 947	2.0%

Project: pj-18-0066 a - Dev Services: Sibanye-Moorreesburg Serviced Sites (Professional fees)**Location:** Sibanye**Vote Nos:** 9/123-324-165 [DHS]**Fin Source:** DHS

1 744 822

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
S/Notes: Sep 19: Contractor has been appointed. Busy with establishment on site. Nov 19: Contractor on site. Busy with installation of services.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								348 964	348 964	348 964	348 964	348 966	1 046 892	1 744 822				
Expenditure to date		Capital					4 093	2 693 321		-2 082 639	439 722				1 054 498		85 341	1 139 839	604 983	34.7%

Project: pj-18-0066 b - Housing Sibanye-Moorreesburg Serviced Sites (Sewerage)**Location:** Sibanye**Vote Nos:** 9/123-437-87 [DHS]**Fin Source:** DHS

3 086 482

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								617 296	617 296	617 296	617 296	617 298	1 851 888	3 086 482				
Expenditure to date		Capital								889 835	1 020 518				1 910 353		74 475	1 984 828	1 101 654	35.7%

Project: pj-18-0066 c - Housing Sibanye-Moorreesburg Serviced Sites (Water)**Location:** Sibanye**Vote Nos:** 9/123-438-23 [DHS]**Fin Source:** DHS

1 273 395

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								254 679	254 679	254 679	254 679	254 679	764 037	1 273 395				
Expenditure to date		Capital								242 884	308 401				551 285		9 824	561 109	712 286	55.9%

Project: pj-18-0066 d - Housing Sibanye-Moorreesburg Serviced Sites (Streets & Stormwater)**Location:** Sibanye**Vote Nos:** 9/123-439-144 [DHS]**Fin Source:** DHS

3 795 301

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								759 060	759 060	759 060	759 060	759 061	2 277 180	3 795 301				
Expenditure to date		Capital								949 920	998 970				1 948 890		551 518	2 500 408	1 294 893	34.1%

Project: pj-19-0018 - Housing: Erf 755 Chatsworth - Basic Services**Location:** Chatsworth**Vote Nos:** 9/123-321-146**Fin Source:** CRR

1 000 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Installation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			100 000		300 000		100 000		200 000	100 000	200 000		800 000	1 000 000				

Project: pj-19-0042 - Dev Services: Phola Park (A,B & C) Rudimentary Services**Location:** Ilinge Lethu**Vote Nos:** 9/123-440-87 [CRR]**Fin Source:** CRR

500 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								100 000	100 000	100 000	100 000	100 000	300 000	500 000				

Caravan Parks**Project: pj-16-0044 - Equipment: YZF Caravan Park****Location:** Yzerfontein**Vote Nos:** 9/120-47-745**Fin Source:** CRR

30 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Purchase																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	2 500	2 500	2 500	2 500	2 500	2 500	2 500	2 500	2 500	2 500	2 500	2 500	25 000	30 000				
Expenditure to date		Capital		9 604	2 850	4 813	586		1 693						19 546		3 998	23 544	6 456	21.5%

Project: pj-17-0041 - Caravan Park Yzerfontein: Expansion**Vote Nos:** 9/120-319-111**Location:** Yzerfontein**Fin Source:** CRR

355 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Implementation																	
S/Notes: Oct 19: Matter to be considered at adjustments budget for additional funds																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	50 000	50 000	50 000	50 000	50 000	50 000	55 000						355 000	355 000				
Expenditure to date	Capital	86 489		131 602	55 334	19 578		53 225						346 227		8 175	354 402	598	0.2%

Planning**Project: pj-17-0088 - RSEP - Indoor outdoor sport centre****Vote Nos:** 9/121-409-27 [CRR]; 9/121-408-27 [Donation]; 9/121-407-27 [DEADP]**Location:** Malmesbury West**Fin Source:** CRR 750 000

DEADP 200 000

Other 2 000 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital								590 000	590 000	590 000	590 000	590 000	1 770 000	2 950 000				
Expenditure to date	Capital															237 790	237 790	2 712 210	91.9%

Project: pj-17-0100 - RSEP - Entrepreneurial Hub**Vote Nos:** 9/123-9-27 [DEADP]**Location:** Malmesbury West**Fin Source:** DEADP 600 000**Proj Start:** **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital								120 000	120 000	120 000	120 000	120 000	360 000	600 000				
Expenditure to date	Capital															586 368	586 368	13 632	2.3%

Project: pj-17-0101 - RSEP - Darling Project**Vote Nos:** 9/121-194-67 [DEADP]; 9/123-318-67 [CRR]**Location:** Darling**Fin Source:** CRR 1 000 000
DEADP 3 000 000**Proj Start:** **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital								1 400 000	850 000	750 000	1 000 000		3 000 000	4 000 000				
Expenditure to date	Capital									161 252				161 252		322 962	484 214	3 515 786	87.9%

Project: pj-19-0041 - RSEP: Recreational Nodes**Vote Nos:** 9/112-406-27 [DEADP]**Location:** Malmesbury West**Fin Source:** DEADP 200 000**Proj Start:** **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital								40 000	40 000	40 000	40 000	40 000	120 000	200 000				

Electrical Engineering Services

Electrical Engineering Services General

Project: pj-11-0096 - Equipment Electricity

Vote Nos: 9/117-39-749

Location: Municipal area

Fin Source: CRR

345 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Equipment - purchasing													On schedule					
S/Notes: Jul 2019: Equipment specifications in process Nov 2019: Procurement in process Dec 2019: Equipment partially delivered Feb 2020: Equipment partially delivered																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		35 000	35 000	35 000	35 000	35 000	35 000	35 000	35 000	35 000	30 000		315 000	345 000				
Expenditure to date		Capital		148 356	42 967	60 904	45 335	1 073	3 631		-624				301 642		9 140	310 782	34 218	9.9%

Electricity Operations, Maintenance and Construction

Project: pj-16-0028 - Vehicles Electricity: CK18712 Flatbed trailer

Vote Nos: 9/117-13-749

Location: Malmesbury

Fin Source: CRR

36 750

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Purchase													Completed in Nov					
S/Notes: Oct 19: Vehicle delivered.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital							36 750						36 750	36 750				
Expenditure to date		Capital				30 435					1 272				31 706		4 260	35 966	784	2.1%

Project: pj-17-0044 - Electricity: Saamstaan/De Hoop project**Location:** Ilinge Lethu**Vote Nos:** 9/117-195-97**Fin Source:** INEP

5 000 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation													On schedule					
S/Notes: Jul 19: Material ordered, trench excavation in process Sep 19: Excavation & cable installation in process Oct 19: Excavation & cable installation in process Dec 19: Cable installation in process Jan 20: Cable installation in process. Mar 20 Cable installation in process																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	500 000	500 000	500 000	500 000	500 000		500 000	500 000	500 000	500 000	500 000		4 500 000	5 000 000				
Expenditure to date		Capital	472 048	537 508	429 765	422 715	1 911 526	78 412	46 959	861 428	49 650				4 810 012		22 325	4 832 337	167 663	3.4%

Project: pj-18-0030 - Electricity: Yzerfontein kiosk replacement (10 + meters)**Location:** Yzerfontein**Vote Nos:** 9/117-396-328**Fin Source:** CRR

100 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Replacement													On schedule					
S/Notes: Aug 19: Planning in process Oct 19: Installation in process Nov 19: Installation in process Dec 19: Installation in process Jan 20: Installation in process Mar 20: Installation in process																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			10 000	30 000				30 000			30 000		70 000	100 000				
Expenditure to date		Capital				24 288			24 288						48 576		49 357	97 933	2 067	2.1%

Project: pj-18-0031 - Electricity: Upgrading of streetlights, floodlighting and building installations**Location:** Municipal area**Vote Nos:** 9/117-197-188**Fin Source:** EEDSM

4 000 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Upgrading work													On schedule					
S/Notes: Jul 19: Business plan submitted, tender document in process Aug 19: Business plan approved. Tenders invited Sep 19: Tenders awarded Oct 19: Awaiting delivery of order. Further tender issued for additional equipment Nov 19: Awaiting delivery of order Dec 19: Order delivered Jan 20: Installation to commence in Feb Mar 20: Installation commenced, Work stopped during lockdown																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	50 000	50 000	50 000	50 000	50 000	50 000	3 700 000						4 000 000	4 000 000				
Expenditure to date		Capital							2 909 945						2 909 945		428 760	3 338 705	661 295	16.5%

Project: pj-18-0033 - Electricity: Riebeeck West Low cost housing development- 244 erven. Electrification by Eskom. Streetlighting by Municipality**Location:** Riebeeck West**Vote Nos:** 9/117-199-308**Fin Source:** CRR

270 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation													Completed in Dec					
S/Notes: Jul 19: Phase 1 streetlights installed. Awaiting Eskom to connect. Aug 19: Eskom connection fees paid. Awaiting Eskom to connect Sep 19: Connections energized and Phase 1 streetlights operational Oct 19: Phase 2 streetlights installation in process Nov 19: Construction completed. Eskom to switch on Phase 2 Dec 19: Project completed																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					150 000		50 000	50 000	50 000	50 000			350 000	270 000				
Expenditure to date		Capital	4 902	86 151	872	3 428	14 451	50 018		20 910					180 732		88 364	269 096	904	0.3%

Project: pj-18-0034 - Vehicles Electricity: CK51884 Mobile Toilet**Location:** Municipal area**Vote Nos:** 9/117-200-749**Fin Source:** CRR

11 900

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Purchase													Completed					
S/Notes: Jul 19: Specification in process Aug 19: Order placed Sep 19: Delivered																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					11 900								11 900	11 900				
Expenditure to date		Capital			9 013										9 013			9 013	2 887	24.3%

Project: pj-19-0019 - Electricity: Infrastructure and connections - Sibanye

Vote Nos: 9/117-331-186

Location: Moorreesburg

Fin Source: CRR

2 200 000

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Design and tender document																	
S/Notes: Jul 19: Project for design of electrical infrastructure only. Consulting Engineer to be appointed. Sep 19: Consulting Engineer appointed for design and tender documents. According to ASLA the civil work for Phase 1 will be completed by March 2020. No allowance in 19/20 budget for electrical infrastructure. Additional allocation to be requested in Adjustments budget if electrical infrastructure and connections are to be completed in 2019/20 Oct 19: Design and tender document completed. Additional funding requested in Adjustments Budget. Nov 19: Tenders invited Dec 19: Tenders closed and adjudicated Jan 20: Tender awarded Feb 20: Contractor appointed. Contract Guarantee to be submitted by contractor Mar 20: Guarantee still awaited. Work postponed before commencement to after lockdown. Increasing risk of contract completion not achievable in 2019/20.																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital									550 000	550 000	550 000	550 000	1 100 000	2 200 000				
Expenditure to date	Capital								2 302					2 302			2 302	2 197 698	99.9%

Project: pj-19-0023 - Electricity: Malmesbury Security Operational Centre

Vote Nos: 9/117-332-318

Location: Malmesbury

Fin Source: CRR

1 000 000

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Implementation													Completed				
S/Notes: Jul2019: Compiling specifications Aug 2019: Tender published Sep 2019: Tenders closed, and adjudication completed Oct 2019: Tender awarded. Nov 2019: Installation started Dec 2019: Hardware Installation completed. UPS installation in Jan 2020 Jan 2020: Completed and commissioned Feb 2020: Cabinet purchased for UPS Mar 2020: Awaiting delivery of UPS cabinet																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				100 000	100 000		200 000	300 000	300 000				1 000 000	1 000 000				
Expenditure to date	Capital		59 902	1 130	10 226	46 847	296 537	1 738	469 869	-51 994				834 255		20 096	854 350	145 650	14.6%

Project: pj-19-0024 - Electricity: Footings & Containers for Safeguarding of Electrical Cables**Vote Nos:** 9/117-398-749**Location:****Fin Source:** CRR

100 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Implementation													Completed				
S/Notes: Jul 19: Specification in process Aug 19: Tenders invited Sep 19: Delivered																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				100 000									100 000	100 000				
Expenditure to date	Capital			94 000										94 000			94 000	6 000	6.0%

Project: pj-19-0029 - Electricity: Minisubstations Swartland**Vote Nos:** 9/117-378-22**Location:** Darling**Fin Source:** CRR

4 930 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Implementation													On schedule				
S/Notes: Jul 19: Orders placed Aug 19: Manufacturing in process Sep 19: Mini substations delivered Oct 19: Installation in process Nov 19: Installation in process Dec 19: Installation in process Mar 20: Installation in process																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	100 000	280 000	120 000	150 000	280 000	350 000	2 330 000	50 000	280 000	330 000	300 000	330 000	4 270 000	4 930 000				
Expenditure to date	Capital		2 244 197	1 314 060	68 358	174 791	783 107	204 486	118 586	8 728				4 916 313		6 600	4 922 913	7 087	0.1%

Project: pj-19-0030 - Electricity: Swartland LV Upgrading**Vote Nos:** 9/117-382-438**Location:** Municipal area**Fin Source:** CRR

1 500 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Upgrading													On schedule				
S/Notes:			Jul 19: Planning in process Aug 19: Material ordered, construction in process Nov 19: Construction in process Dec 19: Construction in process Mar 20: Construction in process																
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	300 000	100 000	100 000	100 000	100 000	100 000	100 000	100 000	100 000	100 000	100 000	100 000	1 200 000	1 500 000				
Expenditure to date	Capital	225 660	451 477	281 967	377 038	100	724	39 969		42 302				1 419 236		64 127	1 483 364	16 636	1.1%

Project: pj-19-0031 - Electricity: Substation fencing**Location:** Municipal area**Vote Nos:** 9/117-384-72**Fin Source:** CRR

450 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation													On schedule					
S/Notes: Jul 19: Planning in process Aug 19: Planning in process, partial order placed. Sep 19: Orders placed Nov19: Construction in process Dec 19: Construction in process Mar 20: Construction in process																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	100 000	100 000	50 000	50 000	50 000	50 000	50 000	50 000	50 000				550 000	450 000				
Expenditure to date		Capital				7 106	12 294		20 910	15 767	51 000				107 077		215 592	322 669	127 331	28.3%

Project: pj-19-0032 - Electricity: Malmesbury meter and polebox replacement**Location:** Malmesbury**Vote Nos:** 9/117-386-328**Fin Source:** CRR

250 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Replacement													On schedule					
S/Notes: Jul 19: Installation in process Aug 19: Installation in process Nov 19: Installation in process Dec 19: Installation in process Feb 20: Installation in process Mar 20: Installation in process																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		20 000	20 000	20 000	20 000	20 000	20 000		20 000	20 000	20 000	20 000	160 000	250 000				
Expenditure to date		Capital	28 162	2 489	8 618	9 910	23 523		59 600	65 411	327				198 041			198 041	51 959	20.8%

Project: pj-19-0033 - Electricity: Malmesbury replace MV cable between De Bron SS and Hugernote MS**Location:** Malmesbury**Vote Nos:** 9/117-388-718**Fin Source:** CRR

100 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Replacement													Scheduled for May 20					
S/Notes: Jul 19: Planning in process Oct 19: Planning in process Dec 19: Planning completed. Departmental installation scheduled for 2020 Mar 20: Installation scheduled for May																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				100 000									100 000	100 000				
Expenditure to date		Capital						49 535		14 684					64 220		30 462	94 682	5 318	5.3%

Project: pj-19-0034 - Electricity: Darling South streetlight network upgrade**Location:** Darling**Vote Nos:** 9/117-392-438**Fin Source:** CRR

550 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Upgrading													On schedule					
S/Notes: Aug 19: Planning in process Nov 19: Construction in process Dec 19: Construction in process Feb 20: Construction in process Mar 20: Construction in process																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			200 000	50 000	50 000			50 000	50 000	50 000	50 000	50 000	450 000	550 000				
Expenditure to date		Capital		328 780		57 137			5 783		24 582				416 282		53 556	469 838	80 162	14.6%

Project: pj-19-0035 - Electricity: Yzerfontein replace MV cable between C5 and C4 minisubstation**Location:** Yzerfontein**Vote Nos:** 9/117-394-708**Fin Source:** CRR

200 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Replacement													On schedule					
S/Notes: Nov 19: Planning in process Dec 19: Construction in process Jan 20: Construction in process Feb 20: Construction in process Mar 20: Construction in process																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								200 000					200 000	200 000				

Project: pj-19-0043 - Electricity: Malmesbury Municipal Stores: Solar PV**Location:** Malmesbury West**Vote Nos:** 9/117-441-113 [GMC]**Fin Source:** GMC

140 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation													On schedule					
S/Notes: Jan 20: Specification in process Feb 20: Tenders invited Mar 20: Tender awarded																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital											140 000			140 000				
Expenditure to date		Capital															139 973	139 973	27	0.0%

Project: pj-19-0044 - Electricity: New Connections: Electricity Meters**Location:** Municipal area**Vote Nos:** 9/117-442-37 [CRR]**Fin Source:** CRR

1 300 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Implementation																	
S/Notes: Feb-June 20: Connections installed upon application and receipt of payment																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital									433 333	433 333	433 334		866 666	1 300 000				
Expenditure to date	Capital								24 905	162 806				187 710		35 349	223 060	1 076 940	82.8%

Information, Communication and Technology**Project: pj-11-0106 - IT: Equipment****Location:** Municipal area**Vote Nos:** 9/118-39-731**Fin Source:** CRR

70 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Jul 2019: Equipment purchased as required Aug 2019: Equipment purchased as required Sep 2019: Equipment purchased as required Oct 2019: Equipment purchased as required Nov 2019: Equipment purchased as required Dec 2019: Equipment purchased as required Jan 2020: Equipment purchased as required Feb 2020: Equipment purchased as required Mar 2020: Equipment purchased as required																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		7 000	7 000	7 000	7 000		7 000	7 000	7 000	7 000	7 000	7 000	56 000	70 000				
Expenditure to date	Capital				8 692	2 538	1 428		6 500	3 600				22 758		12 153	34 911	35 089	50.1%

Project: pj-14-0028 - IT: Printers**Location:** Municipal area**Vote Nos:** 9/118-74-729**Fin Source:** CRR

100 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Equipment - purchasing																		
S/Notes: Nov 2019: Specifications and quotations received Dec 2019: Order to be placed in Jan 2020 Jan 2020: Order placed for additional printers Feb 2020: Printers delivered Mar 2020: Specification for plotter requested																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					50 000					50 000			100 000	100 000				
Expenditure to date		Capital				1 025	4 300		6 450	16 050	5 485				33 310			33 310	66 690	66.7%

Project: pj-14-0029 - IT: Desktops

Vote Nos: 9/118-201-729

Location: Municipal area

Fin Source: CRR

140 000

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Equipment - purchasing													Completed				
S/Notes: Nov 2019: Tender published and awarded Dec 2019: DeskTops delivered.																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					70 000					70 000			140 000	140 000				
Expenditure to date	Capital						135 072			2 400				137 472		2 350	139 822	178	0.1%

Project: pj-14-0030 - IT: Notebooks

Vote Nos: 9/118-65-729

Location: Municipal area

Fin Source: CRR

275 000

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Nov 2019: Tender published Dec 2019: Tender awarded Jan 2020: Notebook delivered Feb 2020: Specification for notebooks received Mar 2020: Tender for notebook published and awarded																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					90 000					90 000	95 000		180 000	275 000				
Expenditure to date	Capital							93 500						93 500		167 800	261 300	13 700	5.0%

Project: pj-17-0056 - CCTV Equipment and Radio Communication - Malmesbury

Vote Nos: 9/126-351-743

Location: Malmesbury

Fin Source: CRR

200 000

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Implementation																	
S/Notes: Aug 19: Awaiting determination of locations from DP Sep 19: Awaiting determination of locations from DP Oct 19: Planning for PTZ cameras at Westbank sports field and Voortrekker/Rainier intersection Nov 2019: Planning for PTZ cameras at Westbank sports field and Voortrekker/Rainier intersection Dec 2019: Tender to be published in Jan 2020 Jan 2020: Compiled tender with new specification received Feb 2020: Tender published Mar 2020: Tender awarded																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital						200 000							200 000	200 000				
Expenditure to date	Capital															70 258	70 258	129 742	64.9%

Project: pj-17-0077 - CCTV Equipment and Radio Communication - Darling**Vote Nos:** 9/126-352-774**Location:** Darling**Fin Source:** CRR

84 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Finalisation of infrastructure													Completed					
S/Notes: Jul 2019: Requested needs from Darling Watch Neighbourhood Watch Aug2019: Awaiting needs from Darling Neighbourhood Watch Sep2019: Received specifications from Darling Neighbourhood Watch Oct 2019: Tender published Nov 2019: Tender awarded Dec 2019: Awaiting delivery Jan 2020: Installation started Feb 2020: Completed																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			150 000										150 000	84 000				
Expenditure to date		Capital					11 560	4 365	1 695		65 500				83 120			83 120	880	1.0%

Project: pj-18-0041 - CCTV Equipment and Radio Communication - Riebeeck Valley**Vote Nos:** 9/126-350-738**Location:** Riebeeck Kasteel**Fin Source:** CRR

100 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Installation																		
S/Notes: Jul 2019: Location of cameras to be determined by law enforcement Aug 2019: Location of cameras to be determined by law enforcement Sep 2019: Location of cameras to be determined by law enforcement Oct 2019: Location of cameras to be determined by law enforcement Nov 2019: Location of cameras to be determined by law enforcement Dec 2019: Tender document will be compiled for cameras and local recording pending determination of location. Jan 2020: Compiled tender with new specification received Feb 2020: Tender published Mar 2020: Tender awarded																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital						100 000							100 000	100 000				
Expenditure to date		Capital															99 729	99 729	271	0.39

Project: pj-19-0025 - IT: Expansion of UPS (Uninterrupted Power Supply)

Vote Nos: 9/118-402-729

Location:

Fin Source: CRR

150 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Installation													On schedule				
S/Notes: Jul 19: Investigation of equipment Aug2019: Requested quotes Sep 2019: Received departmental contact for location. Oct 2019: Received list of users to connect. Specifications for UPS and cabling can now be done Nov 2019: Tender published for UPS for Sanlam office Dec 2019: Tender awarded. Expected delivery 20 Feb 2020 Jan 2020: Awaiting delivery, tentative date middle to end February Feb 2020: UPS delivered for Sanlam office Mar 2020: Tender published for electrical work and UPS for Head office																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			150 000										150 000	150 000				
Expenditure to date	Capital									50 900				50 900		87 460	138 360	11 640	7.8%

Financial Services

Financial Services General

Project: pj-09-0021af - Equipment Finance

Vote Nos: 9/119-25-737

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 62 934

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Equipment - purchasing																	
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		2 000	3 000	24 000	3 000	18 934	5 000	3 000	2 000	2 000			62 934	62 934				
Expenditure to date	Capital		522		29 920	12 136			18 270	957				61 803		1 238	63 041	-107	-0.2%

Protection Services

Traffic and Law Enforcement

Project: pj-16-0037 - Vehicles Traffic and Law Enforcement: CK22540 Nissan bakkie

Location: Municipal area

Vote Nos: 9/126-56-763

Fin Source: DCS

489 060

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Procurement process																	
1	2	Delivery																	
1	3	Branding of vehicle																	
S/Notes: Dec 19: Had to go out on tender for the third time. Tender report will be evaluated by BEC in Jan 2020.																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital								489 060					489 060	489 060				
Expenditure to date	Capital									489 060				489 060			489 060		0%

Project: pj-18-0068 - K9 Unit: Equipment

Location: Municipal area

Vote Nos: 9/126-353-146

Fin Source: DCS

57 440

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Purchase																	
S/Notes: Dec 19: Additional funds will be allocated in the Jan 2020 adjustments budget.																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital								15 388	15 388	15 388	15 388	15 388	46 164	57 440				
Expenditure to date	Capital									17 720				17 720		25 296	43 016	14 424	25.1%

Project: pj-19-0045 - K9 Unit: Branding and dog kennels for vehicles

Location: Municipal area

Vote Nos: 9/126-443-755 [DCS]

Fin Source: DCS

49 500

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital											30 000			49 500				
Expenditure to date	Capital															36 460	36 460	13 040	26.3%

Project: pj-19-0046 - K9 Unit: Equiping Donated Vehicles**Location:** Municipal area**Vote Nos:** 9/126-446-146 [DCS]**Fin Source:** DCS

100 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital											100 000			100 000				
Expenditure to date		Capital								8 609	36 909				45 517			45 517	54 483	54.5%

Project: pj-19-0047 - K9 Unit: Optimisation of Office Space**Location:** Municipal area**Vote Nos:** 9/126-444-759 [DCS]**Fin Source:** DCS

350 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital											350 000			350 000				
Expenditure to date		Capital															131 741	131 741	218 259	62.4%

Fire and Emergency Services**Project: pj-10-0139 - Equipment Fire and Emergency Services****Location:** Municipal area**Vote Nos:** 9/125-27-749**Fin Source:** CRR

115 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			35 000		35 000			35 000			10 000		105 000	115 000				
Expenditure to date		Capital				31 145	2 904	53 890	25 773						113 712			113 712	1 288	1.1%

Protection Services General**Project: pj-10-0138 - Equipment Protection****Location:** Municipal area**Vote Nos:** 9/126-44-749**Fin Source:** CRR

160 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				20 000			20 000		20 000		34 000		60 000	160 000				
Expenditure to date		Capital		2 317		37 751	26 982	14 857	-11 000	10 005					80 912		45 739	126 651	33 349	20.8%